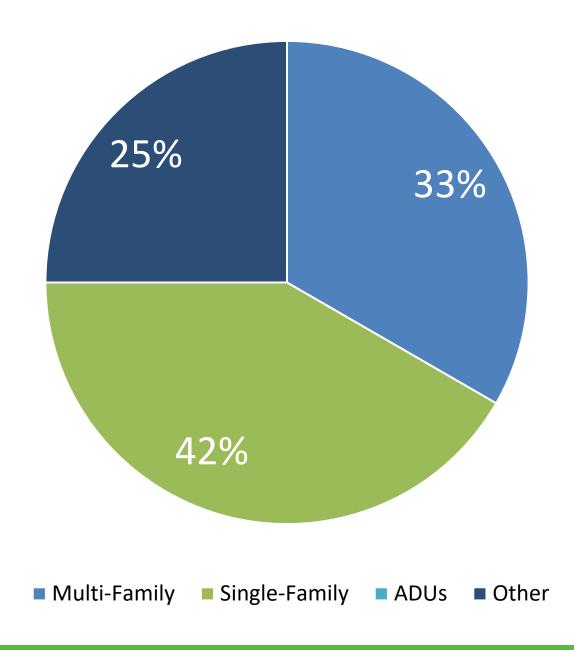
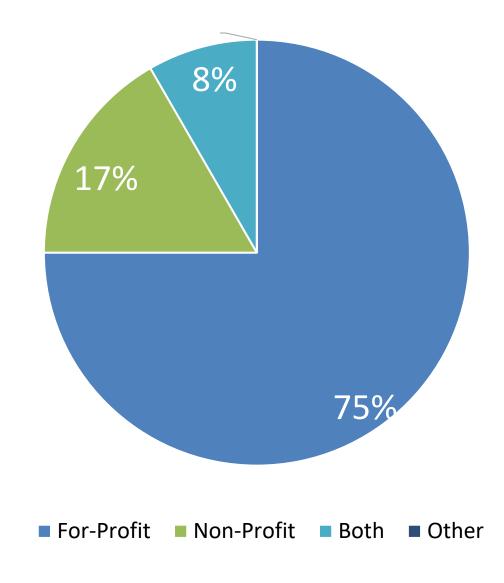
Demographics

1) What type of development do you primarily do?



Demographics

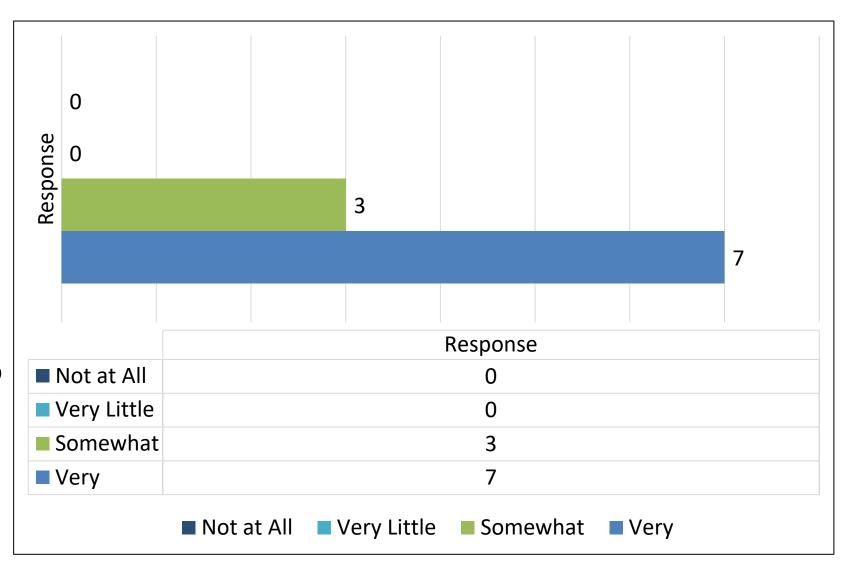
2) Are you for-profit or non-profit?





Programs, Policies, & Regulations

3) To what extent does rezoning land to permit multiple family as a "by-right" use, subject to only design review and building permit(s), help to get housing developed?





Policies, Programs, & Regulations

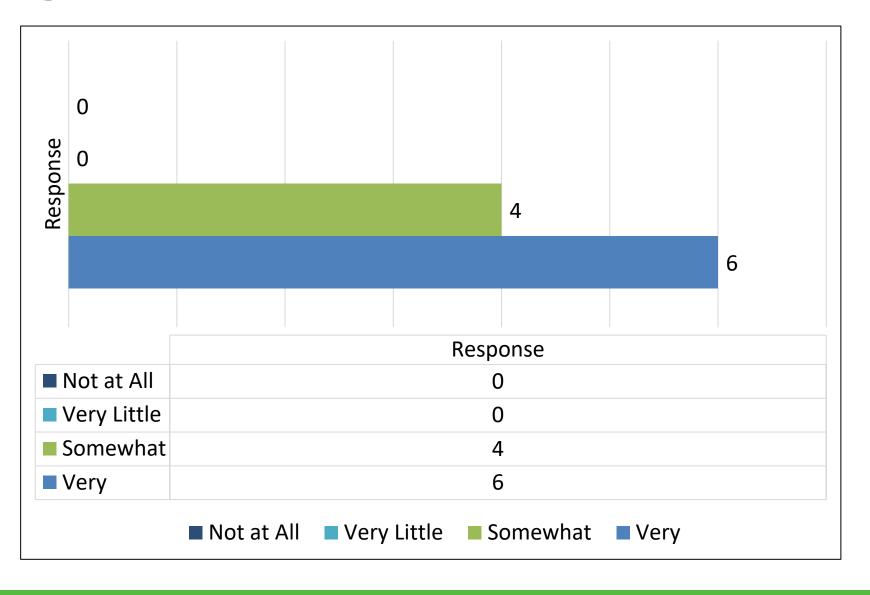
4) Do clear objective design and development standards assist with developing housing? How much specificity is helpful vs. gets in the way of innovative or market-based housing prototypes?

- Critical
- Very helpful if not too specific
- Depends on how restrictive and limiting the standards are
- Subjectivity creates uncertainty
- The less the better
- Helpful but need to provide flexibility



Programs, Policies, & Regulations

5) To what extent do comprehensive fee schedules for planning, building, and impact fees help to get housing developed?





Policies, Programs, & Regulations

6) Do Specific Plans and/or Form Based Codes that allow for housing to be constructed without subsequent discretionary review create housing opportunities? Please provide examples.

- Yes, when written well
- Form based codes are restrictive
- Form based codes can help with increasing density
- More of a hinderance than a help
- Good Examples: Roseville, Folsom, Alameda



Policies, Programs, & Regulations

7) Do plans and programs designed to finance and increase infrastructure lead to the ability to build more housing? What types of financing strategies are most helpful?

- Only when based on actual use
- Definitely
- Biggest obstacle = infrastructure
- Helps to bridge the cost gap for affordable housing projects.
- Strategies: CFDs, SCIP, EIFD, assessment districts, grants, tax increment, City/County installing critical infrastructure



Policies, Programs, & Regulations

8) What land use controls or development regulations have created the most significant constraints on housing development?

- CEQA
- CFDs
- Timing/Processing, especially slow outside agencies
- Cost of construction
- Increases to fees
- Strict development standards:
 Open space, garage, parking, etc.



Policies, Programs, & Regulations

9) Please share an example of a policy or program implemented by a local jurisdiction that made a specific project viable where it would have otherwise not been constructed.

- Housing in-lieu program
- CEQA "pre-clearance"
- Impact fee deferral
- Graduated fee schedules
- None, HAA has been a game changer



Development Opportunities & Constraints

10) What characteristics of an infill site (besides vacant lots) would make it attractive for redevelopment with housing?

- Streamlined entitlement & CEQA
- Fee credits and/or reductions
- Flexible zoning
- Higher densities
- Proximity to amenities
- Availability of utilities
- Limited offsite improvements
- No neighborhood opposition



Development Opportunities & Constraints

11) What are the main opportunities and challenges of redeveloping underutilized or declining shopping centers and office buildings?

Response Excerpts

Challenges

- Neighborhood opposition
- Cost of demolition & cleanup
- Acquisition cost
- Landowners properly valuing property
- Existing tenants & timing of lease expirations



Development Opportunities & Constraints

12) What are some of the specific challenges in developing a mixed-use project?

- Market fluctuations
- Acceptance by the renting or buying public
- Lack of sources to pay for nonresidential component
- Lack of large enough sites
- Large retail/office requirement
- Finding the right tenants



Development Opportunities & Constraints

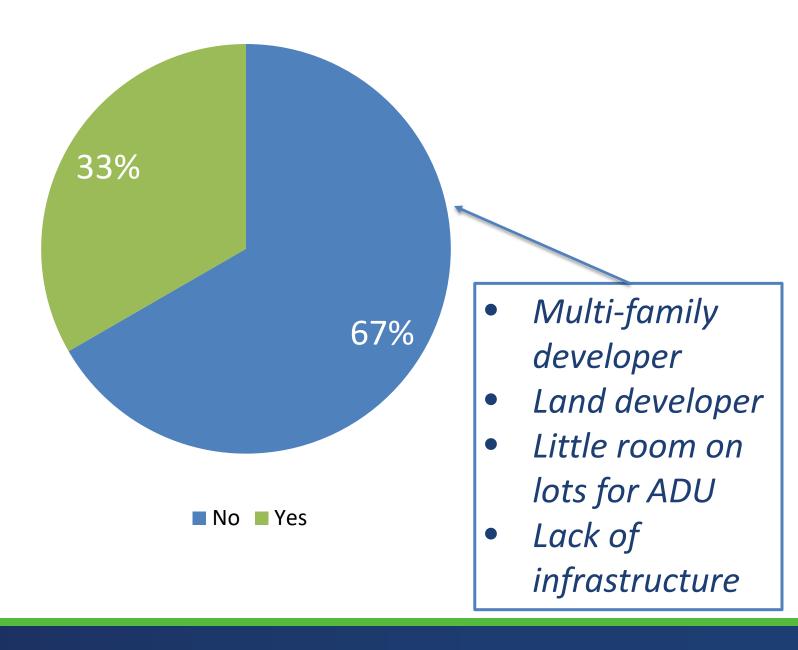
13) What do you perceive as the primary constraints (market challenges or other) to producing affordable housing?

- Getting a project pencil
- Building permit fees
- Time and money
- Complexity and uncertainty of financing



Permits & Processes

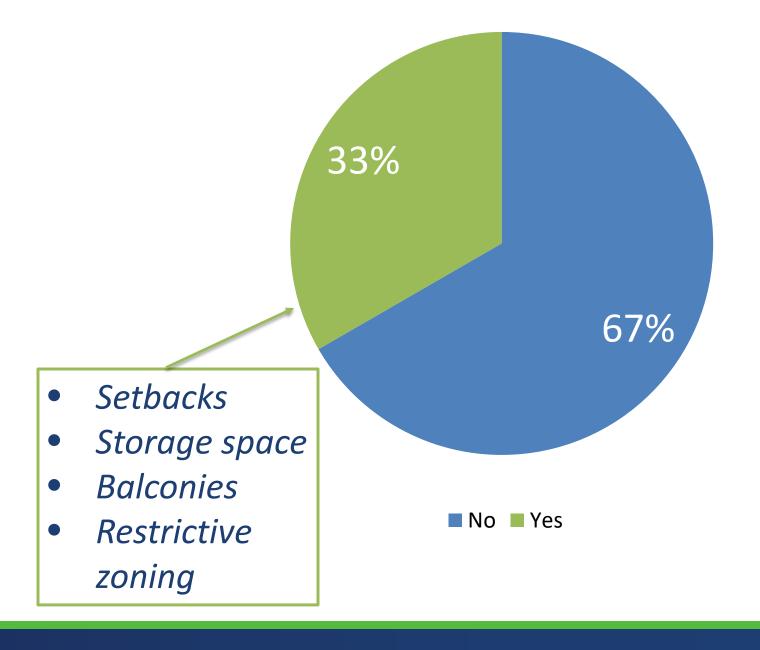
14) Do you regularly pursue ADU permits? If not, what do you believe is the reason landowners are not seeing ADU permits?





Permits & Processes

15) Do you ever use Density
Bonus not to increase density but
for concessions and/or waivers?
If yes, for what concessions
and/or waivers?





Permits & Processes

16) What are typically the slowest points in the planning approval process? Does offering expedited permit processing generally assist with housing development?

- Entitlement process
- Conditions of Approval that require negotiation
- CEQA rarely streamlined
- Public hearings
- SB330 speeds up processing times
- Expedited permit processing helps with predictability



Permits & Processes

17) What factors should local staff consider as they designate sites for affordable housing?

- Cost of land = deciding factor
- Which sites qualify for funding
- Make sure infrastructure is in place
- Desirability of location
- Suitable site size
- Should not designate let the market decide



Permits & Processes

18) What densities best support affordable housing projects?

- Depends on location and project type
- Home builder's call
- 20+ DU/acre
- 25-30 DU/acre for family apartments; Higher for seniors and special needs
- 30+ DU/acre at 2-3 stories
- High and Very High Density

