## **SOLANO TRANSPORTATION AUTHORITY**



**Member Agencies:** 

Benicia • Dixon • Fairfield • Rio Vista • Suisun City • Vacaville • Vallejo • Solano County

Solano Transportation Authority
...working for you!

One Harbor Center, Ste. 130, Suisun City, CA 94585-2473 • Phone (707) 424-6075 / Fax (707) 424-6074 Email: info@sta.ca.gov • Website: sta.ca.gov



#### INTERCITY TRANSIT CONSORTIUM MEETING AGENDA

1:30 p.m., Tuesday, September 27, 2016 Solano Transportation Authority One Harbor Center, Suite 130 Suisun City, CA 94585

<u>ITEM</u> <u>STAFF PERSON</u>

1. CALL TO ORDER

Nathaniel Atherstone,
Chair

- 2. APPROVAL OF AGENDA
- 3. OPPORTUNITY FOR PUBLIC COMMENT (1:30 –1:35 p.m.)
- **4.** REPORTS FROM MTC, STA STAFF AND OTHER AGENCIES (1:35 –1:45 p.m.)
- 5. CONSENT CALENDAR

Recommendation: Approve the following consent items in one motion. (1:45-1:50 p.m.)

A. Minutes of the Consortium Meeting of August 30, 2016 Recommendation:

Approve the Consortium Meeting Minutes of August 30, 2016.

**Pg. 5** 

B. SolanoExpress Service Fiscal Year (FY) 2015-16 Annual Report

Recommendation:
Forward a recommendation to the STA TAC and Board to receive and

file.

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Johanna Masiclat

Philip Kamhi

### **CONSORTIUM MEMBERS**

Janet Koster Nathan Atherstone Debbie McQuilkin Mona Babauta Brian McLean Rachel Ford Judy Leaks Liz Niedziela (Chair) (Vice Chair) Dixon Fairfield and Rio Vista Solano County Vacaville **County of Solano SNCI** STA Dept. of Health & **Suisun Transit** Delta Breeze **Transit** City Coach Readi-Ride (FAST) (SolTrans) Social Svcs. Philip Kamhi **STA Staff** 

# C. City of Fairfield SolanoExpress Marketing Funding Request

Philip Kamhi

Recommendation:

Forward a recommendation to the STA TAC and Board to authorize the Executive Director to enter into a funding agreement with the City of Fairfield to cover the cost up to \$24,000 for marketing of SolanoExpress Routes by FAST.

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## 6. ACTION FINANCIAL ITEMS

A. None.

#### 7. ACTION NON-FINANCIAL ITEMS

# A. Solano County Coordinated Short Range Transit Plan (SRTP)

Jim McElroy

#### Recommendation:

Forward a recommendation to the STA TAC and Board to approve the Solano County Coordinated Short Range Transit Plan as shown in Attachment A. (1:50-2:05 p.m.)

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# B. Comprehensive Transportation Plan (CTP) – Transit and Rideshare Element

Robert Macaulay

### Recommendation:

Forward a recommendation to the STA TAC and Board to release the Transit and Rideshare Element provided as Attachment A for a 30-day public comment period.

(2:05-2:15 p.m.)

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# C. WETA Ferry Service and Route 200 Service Change Proposal

Philip Kamhi

#### Recommendation:

Forward a recommendation to the STA TAC and Board to:

- 1. Support WETA's Ferry and Route 200 service change proposal as specified in Attachment B; and
- 2. Authorize STA staff to conduct a survey of Route 200 riders to assess the demand for continued express bus service and the impact of elimination of the 9:30 p.m. and 10:30 p.m. trip between San Francisco and Vallejo.

(2:15 - 2:25 p.m.)

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# D. Approval of Updated SolanoExpress Aggregate Performance Benchmarks

Jim McElroy

## Recommendation:

Forward a recommendation to the STA TAC and Board to approve the SolanoExpress revised Performance Benchmarks, as shown in Attachment B. (2:25-2:40 p.m.)

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#### 8. INFORMATIONAL ITEMS – DISCUSSION

# A. Status of Planning for SolanoExpress Service Changes Based on Corridor Study, Phase 2

Jim McElroy

(2:40 - 2:50 p.m.)

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# B. One Bay Area Grant Cycle 2 (OBAG 2) Call for Projects

Robert Macaulay

(2:50 - 2:55 p.m.)

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# C. History of State Transit Assistance Funds (STAF) Population Based Funds – Allocations and STA Funding Priorities

Daryl Halls

(2:55 – 3:00 p.m.)

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## 9. INFORMATIONAL ITEMS - NO DISCUSSION

# A. Mobility Call Center/Transportation Info Depot Monthly Updates Pg. 155

Sean Hurley

B. Summary of Funding Opportunities Pg. 157

Drew Hart

# 10. TRANSIT CONSORTIUM OPERATOR UPDATES AND COORDINATION ISSUES

Group

# 11. FUTURE INTERCITY TRANSIT CONSORTIUM AGENDA ITEMS

Group

## November 2016

- A. Draft SolanoExpress Service Changes Based on Corridor Study, Phase 2
- B. Update of SolanoExpress Bus Capital Replacement Plan

# December 2016

- A. Intercity Taxi Scrip New Service Delivery Model for Ambulatory and Non-Ambulatory
- B. SolanoExpress Marketing Update
- C. Approval of CTP Transit and Rideshare Element

## January 2017

- A. Alternative Fuels Policy Update
- B. Update of Multi-Year STAF Funding Priorities

#### 12. ADJOURNMENT

The next regular meeting of the Solano Express Intercity Transit Consortium is scheduled for 1:30 p.m. on Tuesday, November 29, 2016.

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# INTERCITY TRANSIT CONSORTIUM Meeting Minutes of August 30, 2016

#### 1. CALL TO ORDER

Chair Atherstone called the regular meeting of the SolanoExpress Intercity Transit Consortium to order at approximately 1:35 p.m. in the Solano Transportation Authority Conference Room.

#### **Members**

**Present:** Nathaniel Atherstone, Chair Fairfield and Suisun Transit (FAST)

Liz Niedziela, Vice Chair STA

Janet Koster Dixon Readi-Ride

Michael Abegg Solano County Transit (SolTrans)

Debbie McQuilkin Rio Vista Delta Breeze

Judy Leaks SNCI

Brian McLean Vacaville City Coach

Rachel Ford County of Solano – Health & Social Services

**Members** 

**Absent:** Mona Babauta SolTrans

## Also Present (In Alphabetical Order by Last Name:

Daryl Halls STA
Philip Kamhi STA
Robert Macaulay STA
Johanna Masiclat STA

## 2. APPROVAL OF THE AGENDA

On a motion by Rachel Ford, and a second by Brian McLean, the SolanoExpress Intercity Transit Consortium approved the agenda to include a revised recommendation to Consent Calendar Item 5.B, FY 2016-17 Solano TDA Matrix. (8 Ayes)

#### 3. OPPORTUNITY FOR PUBLIC COMMENT

None presented.

# 4. REPORTS FROM MTC, STA STAFF AND OTHER AGENCIES

None presented.

#### 5. CONSENT CALENDAR

On a motion by Michael Abegg, and a second by Judy Leaks, the SolanoExpress Intercity Transit Consortium approved Consent Calendar Item A, Meeting Minutes of June 28, 2016. (8 Ayes)

At the request of Nathaniel Atherstone, FAST, Item B, FY 2016-17 Solano TDA Matrix was pulled for discussion.

# A. Minutes of the Consortium Meeting of June 28, 2016

#### Recommendation:

Approve the Consortium Meeting Minutes of June 28, 2016.

B. Revised Fiscal Year (FY) 2016-17 Transportation Development Act (TDA) Matrix - September 2016 for the Cities of Dixon, Fairfield/Suisun City, and Rio Vista Nathaniel Atherstone, FAST, requested to add a footnote (#9) to the TDA Matrix (Attachment B) that indicates that the amount shown on Suisun City's TDA has a balance that has not been reflected in the TDA matrix, which should come out of the Fairfield TDA balance, or be corrected at a later date.

## Recommendation:

Forward a recommendation to the STA TAC and Board to approve the Revised FY 2016-17 – September 2016 Solano TDA Matrix as shown in Attachment B for the Cities of Dixon, Fairfield/Suisun City and Rio Vista.

On a motion by Nathaniel Atherstone, and a second by Judy Leaks, the SolanoExpress Intercity Transit Consortium approved Attachment B, FY 2016-17 Solano TDA Matrix *as amended shown above in bold italics*, and to forward to the STA TAC and Board for approval. (8 Ayes)

#### 6. ACTION FINANCIAL ITEMS

A. None.

## 7. ACTION NON-FINANCIAL ITEMS

# A. Scope of Work for Solano Mobility Update Study for Solano Seniors, People with Disabilities

Liz Niedziela reviewed the Scope of Work for the Solano Mobility Study for Seniors and People with Disabilities. She noted that the Study will involve extensive public outreach in an effort to invite Solano County seniors and people with disabilities and stakeholders. She added that one of the strategies is for STA to conduct seven (7) mini summits, one in each of the cities, and utilize the same tools in Summit III which include: surveys, comment cards, live voting on priorities and open forum to present transportation issues and strategies.

#### Recommendation:

Forward a recommendation to the STA TAC and Board to approve the Scope of Work for the Solano Mobility Study Update for Seniors, People with Disabilities.

On a motion by Rachel Ford, and a second by Brian McLean, the SolanoExpress Intercity Transit Consortium approved the recommendation to the STA TAC and Board. (8 Ayes)

### B. Solano Intercity Taxi Scrip Program Fiscal Year (FY) 2015-16 Year End Report

Debbie McQuilkin reviewed the Intercity Taxi Program's performance through the end of Fiscal Year (FY) 2015-16 (July 1, 2015 – June 30, 2016). She also reported that STA staff has mailed out income verification waivers to all 278 active Solano Intercity Taxi Scrip users in an effort to reach all users that may qualify for the discount fare. As of August 30, 2016, over 224 program users requested to receive the low-income discount fare. 192 have been approved for the income fare, 23 were not approved, and 9 are being reviewed by the County.

## Recommendation:

Forward a recommendation to the STA TAC and Board to receive and file.

On a motion by Liz Niedziela, and a second by Janet Koster, the SolanoExpress Intercity Transit Consortium approved the recommendation to the STA TAC and Board. (8 Ayes)

## C. Solano County Intercity Taxi Scrip Program Identification Cards

Debbie McQuilkin reviewed the process of issuing new ADA Identification (ID) cards that was created at the request of Brian McLean of Vacaville City Coach. She added that STA will initially create and provide the Transit Operators with new cards and collect the old cards once the exchange is made, however after this, CARE Evaluators, STA's ADA Assessment contractor, will begin issuing the new low-income eligible cards to qualifying individuals who are newly approved or are being recertified. She also mentioned that this may not work in every instance, especially with auto-renewal customers, and that local operators may still be required to exchange ADA cards when this occurs.

After discussion and based on input, the Consortium voted on Option #1 of the proposed samples which shows a color bar on the bottom that represents their low-income status which makes it more identifiable and recognizable for the people that are selling the ADA Paratransit Low-Income Discount ID Cards.

# Recommendation:

Forward a recommendation to the STA TAC and Board to approve the following:

- 1. New ADA Paratransit Low-Income Discount ID Cards; and
- 2. Procedure for point of sale exchange of ADA cards.

On a motion by Nathaniel Atherstone, and a second by Liz Niedziela, the SolanoExpress Intercity Transit Consortium approved the recommendation to the STA TAC and Board. (8 Ayes)

### D. Legislative Update

Robert Macaulay reviewed two legislative bills (Transportation Funding Package (Beall-Frazier) and B 2374 (Chiu) that STA staff is recommending support positions. He noted that both bills touch on issues that include climate change, California's Cap and Trade program, STA formula and allocation methodology and commuter benefits, are essential to preserving, strengthening – and in some cases, expanding – California's public transportation network.

#### Recommendation:

Forward a recommendation to the STA TAC and Board to approve the following positions:

- ✓ Transportation Funding Package (Beall-Frazier) *support*
- ✓ AB 2374 (Chiu) *support*

On a motion by Brian McLean, and a second by Rachel Ford, the SolanoExpress Intercity Transit Consortium approved the recommendation to the STA TAC and Board. (8 Ayes)

#### 8. INFORMATIONAL ITEMS – DISCUSSION

# A. One Bay Area Grant Cycle 2 (OBAG 2) Call for Projects

Robert Macaulay reviewed staff's recommendation to issue a Call for Projects that will open for eight weeks – from September 14 through November 18, 2016. He noted that a community workshop is being proposed at the STA Board meeting in October which would give STA advisory committees and members of the public an opportunity to address the Board and identify their recommended funding priorities. He concluded by stating that project applicants would have over four weeks to complete and submit their application.

#### 9. INFORMATIONAL ITEMS – NO DISCUSSION

- A. Mobility Call Center/Transportation Info Depot Monthly Updates
- **B.** Summary of Funding Opportunities
- 9. TRANSIT CONSORTIUM OPERATOR UPDATES AND COORDINATION ISSUES

Group

### 10. FUTURE INTERCITY TRANSIT CONSORTIUM AGENDA ITEMS

Group

#### 11. ADJOURNMENT

The meeting adjourned at 2:35 p.m. The next regular meeting of the Solano Express Intercity Transit Consortium is scheduled for 1:30 p.m. on Tuesday, September 27, 2016.



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

RE: SolanoExpress Service Fiscal Year (FY) 2015-16 Annual Report

#### **Background:**

Prior to 2005, the funding for Solano County's intercity routes, collectively called Solano Express, was shared among local jurisdictions through various verbal understandings and informal and year to year funding agreements. In Fiscal Year (FY) 2005-06, at the request of Vallejo Transit and Fairfield and Suisun Transit (FAST), the STA developed with the transit operators a countywide cost-sharing method that would provide funding stability for the operators of the intercity services and an equitable and predictable cost sharing formula for the funding partners. A working group was formed, the Intercity Transit Funding Working Group (ITFWG), and was comprised of representatives from STA, Solano County, and each participating city in Solano County. The first countywide Intercity Transit Funding Agreement was established for FY 2006-07.

Key components of the agreement are the Intercity Cost Sharing Formula, primarily based on two factors: ridership by residence and population. This shared funding is for the cost of these routes after farebox and other non-local revenues are taken into account. Another key element of the agreement is that these routes be regularly monitored so that all the funding partners are aware of these routes' performances. This data helps guide future funding, service planning, and marketing decisions.

In the intercity funding agreement, it states that transit operators shall report at least quarterly to the ITFWG the following information by intercity route:

- Budget vs. actual cost for the quarter
- Budget vs. actual fares for the quarter
- Ridership
- Service Hours

#### **Discussion:**

Fairfield and Suisun Transit (FAST) and Solano County Transit (SolTrans) have submitted their end of the Fiscal Year 2015-16 quarterly reports for the working group's review (Attachment A). The report shows where the SolanoExpress Intercity routes are compared to the estimated numbers in the Cost Allocation Model (CAM). A percentage of 100% would indicate that the estimate is meeting the actual. A summary of the report is presented below.

FY15-15	FAST	SolTrans
Cost	74.3%	132.3%
Fares	87.8%	110.6%
Ridership	98.8%	97.5%
Service Hours	105.1%	137.8%

SolanoExpress Routes carried 1,041,495 passengers in 2015-16, an increase over 2014-15's ridership, which was 1,025,620. This represents a 1.5% increase over last year's ridership or 15,875 more passenger trips. Although this increase is minor, it represents two consecutive years of increases in ridership.

In a further breakdown of the Costs, Fares and Farebox Recovery Ratio (FBR) by route/operator:

<b>Intercity Route</b>	Cost	Fares	FBR
FAST Rt 20	\$384,928	\$78,424	20%
FAST Rt 30	\$491,587	\$150,153	31%
FAST Rt 40	\$657,990	\$172,316	26%
FAST Rt 90	\$1,626,192	\$1,067,904	66%
Subtotal, FAST	\$3,160,697	\$1,468,797	46%
SolTrans Rt 78	\$1,345,896	\$308,845	23%
SolTrans Rt 80	\$2,236,113	\$1,653,426	74%
SolTrans Rt 85	\$921,163	\$297,348	32%
Subtotal, SolTrans	\$4,503,172	\$2,259,619	50%

## **Recommendation:**

Forward a recommendation to the STA TAC and Board to receive and file.

#### Attachment:

A. FAST and SolTrans Intercity Quarterly Report by Cost, Fares, Ridership and Service Hours.

# SOLANO EXPRESS INTERCITY TRANSIT SERVICE QUARTERLY MONITORING REPORT

22.4% \$ 1,771,952

FY 2015-16 Budget vs Estimated or Actual Cost

Total \$7,658,784 \$ 1,716,950

COST																
	FY 15-16		Sept.	30		Dec. 3	31		Mar. 3	31		June 3	30		TOTA	L
SolanoExpress Route	Annual Budget Expenses		Actual	% of Budget		Actual	% of Budget		Actual	% of Budget	E	Estimate	% of Budget		Estimate	% of Budget
					_			_			_					
FAST Rt 20	\$ 425,588	\$	94,314	22.2%	\$	95,930	22.5%	\$	97,996	23.0%	Ş	96,687	22.7%	\$	384,928	90.4%
FAST Rt 30	\$ 717,275	\$	121,003	16.9%	\$	123,940	17.3%	\$	124,465	17.4%	\$	122,179	17.0%	\$	491,587	68.5%
FAST Rt 40	\$ 796,379	\$	141,206	17.7%	\$	139,723	17.5%	\$	180,658	22.7%	\$	196,403	24.7%	\$	657,990	82.6%
FAST Rt 90	\$ 2,316,899	\$	392,833	17.0%	\$	394,195	17.0%	\$	416,105	18.0%	\$	423,059	18.3%	\$	1,626,192	70.2%
Subtotal, FAST	\$ 4,256,141	\$	749,356	17.6%	\$	753,788	17.7%	\$	819,224	19.2%	\$	838,328	19.7%	\$	3,160,697	74.3%
SolTrans Rt 78	\$ 1,184,331	\$	265,734	22.4%	\$	304,640	25.7%	\$	345,848	29.2%	\$	429,674	36.3%	\$	1,345,896	113.6%
SolTrans Rt 80	\$ 2,454,939	\$	481,690	19.6%	\$	494,477	20.1%	\$	491,395	20.0%	\$	768,551	31.3%	\$	2,236,113	91.1%
SolTrans Rt 85	\$ 947,704	\$	220,170	23.2%	\$	219,047	23.1%	\$	209,269	22.1%	\$	272,677	28.8%	\$	921,163	97.2%
Subtotal, SolTrans	\$ 3,402,643	\$	967,594	28.4%	\$	1,018,164	29.9%	\$	1,046,512	30.8%	\$	1,470,902	43.2%	\$	4,503,172	132.3%

23.1% \$ 1,865,736

24.4% \$ 2,309,230

30.2% \$ 7,663,869

100.1%

					, ,	FARES	3			·	• •				
	FY 15-16 Annual	Sept.	30		Dec. 3	31		Mar. 3	31		June :	30		TOTA	L
	Budget		% of			% of			% of			% of			% of
Intercity Route	Fares	Actual	Budget		Actual	Budget		Actual	Budget	E	stimate	Budget		Estimate	Budget
FAST Rt 20	\$ 140,516	\$ 19,866	14.1%	\$	20,894	14.9%	\$	19,909	14.2%	\$	17,755	12.6%	\$	78,424	55.8%
FAST Rt 30	\$ 235,719	\$ 40,892	17.3%	\$	39,800	16.9%	\$	36,802	15.6%	\$	32,660	13.9%	\$	150,153	63.7%
FAST Rt 40	\$ 239,310	\$ 43,880	18.3%	\$	39,418	16.5%	\$	45,162	18.9%	\$	43,856	18.3%	\$	172,316	72.0%
FAST Rt 90	\$ 1,057,575	\$ 281,611	26.6%	\$	266,266	25.2%	\$	281,348	26.6%	\$	238,679	22.6%	\$	1,067,904	101.0%
Subtotal, FAST	\$ 1,673,120	\$ 386,248	23.1%	\$	366,378	21.9%	\$	383,221	22.9%	\$	332,950	19.9%	\$	1,468,797	87.8%
SolTrans Rt 78	\$ 274,681	\$ 91,316	33.2%	Ś	80,634	29.4%	Ś	80,169	29.2%	\$	56,726	20.7%	Ś	308,845	112.4%
SolTrans Rt 80	\$ 1,739,739	\$ 345,778	19.9%		350,108	20.1%		325,226	18.7%		632,314	36.3%	ς ς	1,653,426	95.0%
SolTrans Rt 85	\$ 303,376	\$ 90,835	29.9%		56,892	18.8%		65,552	21.6%		84,069	27.7%	\$	297,348	98.0%
Subtotal, SolTrans	\$ 2,043,115	\$ 527,929	25.8%	\$	487,634	23.9%	\$	470,947	23.1%	\$	773,109	37.8%	\$	2,259,619	110.6%

	Ridership										
	FY 15-16 Annual	Sept. 30		Dec. 3	Dec. 31 Mar. 31		1	June 3	30	TOTAL	
	Budget		% of		% of		% of		% of		% of
Intercity Route	Ridership	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
FAST Rt 20	46,404	11,601	25.0%	11,867	25.6%	11,019	23.7%	10,851	23.4%	45,338	97.7%
FAST Rt 30	45,924	11,480	25.0%	10,461	22.8%	10,533	22.9%	9,544	20.8%	42,018	91.5%
FAST Rt 40	47,452	11,656	24.6%	10,729	22.6%	11,900	25.1%	12,124	25.6%	46,409	97.8%
FAST Rt 90	265,188	66,330	25.0%	64,351	24.3%	66,966	25.3%	68,741	25.9%	266,388	100.5%
Subtotal, FAST	404,968	101,067	25.0%	97,408	24.1%	100,418	24.8%	101,260	25.0%	400,153	98.8%
SolTrans Rt 78	90,755	22,026	24.3%	21,581	23.8%	24,045	26.5%	24,021	26.5%	91,673	101.0%
SolTrans Rt 80	480,780	119,804	24.9%	116,146	24.2%	120,528	25.1%	121,761	25.3%	478,239	99.5%
SolTrans Rt 85	86,013	20,689	24.1%	17,626	20.5%	16,818	19.6%	16,297	18.9%	71,430	83.0%
Subtotal, SolTrans	657,548	162,519	24.7%	155,353	23.6%	161,391	24.5%	162,079	24.6%	641,342	97.5%

	Revenue Hours											
	FY 15-16 Budget	Sept. 3	30	Dec. 3	c. 31 Mar. 31			June 3	30	ТОТА	TOTAL	
	Revenue		% of		% of		% of		% of		% of	
Intercity Route	Hours	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	
FAST Rt 20	3,650	936	25.6%	930	25.5%	926	25.4%	929	25.4%	3,721	102.0%	
FAST Rt 30	4,385	1,109	25.3%	1,127	25.7%	1,117	25.5%	1,096	25.0%	4,449	101.5%	
FAST Rt 40	5,092	1,310	25.7%	1,277	25.1%	1,637	32.1%	1,787	35.1%	6,011	118.0%	
FAST Rt 90	14,454	3,628	25.1%	3,604	24.9%	3,753	26.0%	3,821	26.4%	14,805	102.4%	
Subtotal, FAST	27,581	6,982	25.3%	6,938	25.2%	7,433	27.0%	7,633	27.7%	28,987	105.1%	
SolTrans Rt 78	7,916	2,040	25.8%	2,356	29.8%	2,829	35.7%	2,876	36.3%	10,101	127.6%	
SolTrans Rt 80	18,891	4,405	23.3%	4,410	23.3%	4,580	24.2%	4,592	24.3%	17,987	95.2%	
SolTrans Rt 85	8,288	2,359	28.5%	2,322	28.0%	2,325	28.1%	2,356	28.4%	9,362	113.0%	
Subtotal, SolTrans	27,179	8,804	32.4%	9,088	33.4%	9,734	35.8%	9,824	36.1%	37,450	137.8%	

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DATE: September 21, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

RE: City of Fairfield SolanoExpress Marketing Funding Request

# **Background:**

The Transportation Development Act (TDA) of 1971 established two sources of funds that provide support for public transportation services statewide – the Local Transportation Fund (LTF) and the Public Transportation Account (PTA). Solano County receives TDA funds through the LTF and State Transit Assistance Funds (STAF) through the PTA. State law specifies that STAF is used to provide financial assistance for public transportation, including funding for transit planning, operations, and capital acquisition projects.

STAF funds had been used for a wide range of activities, including providing funds for countywide transit studies, transit marketing activities, ridership surveys, matching funds for intercity buses, and STA transit planning and coordination activities.

#### **Discussion:**

On August 25, 2016, STA received a letter from the City of Fairfield requesting \$24,000 to fund the Fairfield and Suisun Transit (FAST) SolanoExpress Service Marketing (Attachment A). FAST's request includes extending the airing of a 30-second video commercial that FAST developed. The video is currently running on various television stations and at a local Edwards movie theater, and will continue to run through the month of September. STA staff is recommending that the STA Board authorize this request from FAST to continue the advertisement.

The video can be viewed online at https://www.youtube.com/watch?v=eIenCPPSArE.

## **Fiscal Impact:**

The cost of the City of Fairfield proposal is \$24,000, which is to be funded by State Transit Assistance Funds (STAF) and is available in the Fiscal Year (FY) 2015-16 SolanoExpress Marketing Budget.

#### **Recommendation:**

Forward a recommendation to the STA TAC and Board to authorize the Executive Director to enter into a funding agreement with the City of Fairfield to cover the cost up to \$24,000 for marketing of SolanoExpress Routes by FAST.

#### Attachment:

A. City of Fairfield Letter to STA re. Request for Service Marketing Funding for SolanoExpress dated August 25, 2016



Home of Travis Air Force Base

# CITY OF FAIRFIELD

Founded 1856

Incorporated December 12, 1903

707.434.3800 FAX: 707.426.3298

FAIRFIELD TRANSPORTATION CENTER 2000 CADENASSO DRIVE FAIRFIELD, CA 94533

Mayor Harry T. Price 707, 428, 7395

Vice-Mayor Chuck Timm 707,429,6298

Councilmembers 707.429.6298

Pam Bertani

Catherine Moy

Rick Vaccaro

City Manager David A. White 707,428,7400

City Attorney Gregory W. Stepanicich 707,428,7419

City Clerk Karen L. Rees 707 428 7384

City Treasurer Oscar G. Reyes Jr. 707.428.7498

#### DEPARTMENTS

Cily Manager's Office 707,428,7400

Community Development 707,428,7461

Parks & Recreation 707,428,7465

Finance & Technology 707 428 7498

Fire 707 428 7375

Police 707 428 7362

Public Works 707\_428\_7485 Department of Public Works

August 25, 2016

Daryl K. Halls, Executive Director Solano Transportation Authority One Harbor Center Suisun City, CA 94585

**RE: Request for Service Marketing Funding for Solano Express** 

Dear Mr. Halls:

The City of Fairfield (City) appreciates our partnership in providing SolanoExpress commuter services for the residents of Solano County. As you know, the City has recently undertaken an effort to market SolanoExpress through the development of a 30-second video commercial. This commercial is currently running on various Comcast stations and the local Edwards Cinemas movie theatre, through the month of September 2016.

The City is requesting support from the Solano Transportation Authority (STA) to extend the current commercial campaign through the end of the 2016 calendar year. We are requesting a total of \$24,000 in marketing support from STA for this campaign:

- \$6,000 for the 3-month extension of commercial advertising with Edwards Cinemas.
- \$18,000 for the 3-month extension of commercial advertising with Comcast.

Per your request, we have edited the commercial to ensure that STA contact information is readily available and displayed during the video.

Thank you for considering this request for funding. Should you have any questions or need additional information please contact me at your convenience.

Sincerely.

Nathaniel Atherstone

Transportation Manager/FAST Transit Manager

George Hicks, City of Fairfield
 Philip Kamhi, Solano Transportation Authority



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

Jim McElroy, Transit Consultant

RE: Solano County Coordinated Short Range Transit Plan (SRTP)

### **Background:**

In November 2015, STA entered into an agreement with the Metropolitan Transportation Commission (MTC) titled "Solano Transportation Authority Short Range Transit Plan Agreement". The primary intent of the agreement is to produce individual Short Range Transit Plan (SRTP) documents for four of the five transit agencies in Solano County; and, to coordinate the SRTP documents for all five of the county's transit agencies into a single package.

In April of 2015, STA authored an RFP (RFP 2015-02) for Solano County Coordinated Short Range Transit Plan (SRTP), and I-80/I-680/I-780/State Route 12 Transit Corridor Study in Solano County Phase 2. The project was awarded to Arup; and, the Coordinated SRTP has been completed and is ready for final review (Attachment A).

#### **Discussion:**

The Coordinated SRTP consists of a Background and Summary section, the adopted SRTPs for each transit operator, and a Coordination Analysis Technical Memorandum ("Coordination Report"). The Coordinated SRTP covers all of the MTC requirements for SRTPs for each of the Solano County transit operators. The ten-year period covered by the SRTP is FY 2015-16 through FY 2024-25. The SRTPs consist of four main sections:

- 1. Operator Overview
- 2. Goals, Objectives, Measures and Standards
- 3. Performance Evaluation
- 4. Service Plan

There are five Solano County transit operators addressed in the agreement with MTC. The SRTP's for all of the operators except the City of Vacaville were developed by the Arup consultant team. At the request of the City of Vacaville, and with the concurrence of MTC and STA, the Vacaville SRTP was produced independently by the City of Vacaville, using in-house resources. The Vacaville SRTP has been approved by MTC and STA and incorporated into the coordination process.

The four SRTPs covered by the Arup agreement were developed in close collaboration with the transit operators and SRTPs have been adopted by the City Councils of the Cities of Dixon, Rio Vista, and Fairfield and by the Board of Directors of SolTrans.

Although the Coordinated Plan shows the transit programs to be financially constrained over the ten-year period, there many important points contained in the report, especially with regards to capital projects. Here is a sample of some key points:

- Over the ten years covered by the Coordinated SRTP, the operation and maintenance of transit services in Solano County will require an expenditure of \$355 million.
- Overall, 25% of the revenue required to fund transit operations will come from passenger fares and operating income, with the remaining 75% derived from subsidy sources.
- In order to support planned transit operations and maintain a state of good repair, the individual operator SRTPs include ten-year capital plans that together call for more than \$111 million in expenses for vehicles, facilities, preventative maintenance, and equipment.
- The largest single category of capital expenses is the replacement of the local fleet of revenue vehicles at a cost of almost \$50 million over ten years. The two largest operators (FAST and SolTrans) together comprise more than 90% of the planned expenses for this line item.
- The next largest category of expenses is the replacement of the 35 motor coach buses in the intercity vehicle fleet at a total cost of about \$26.8 million.
- The consolidated capital plan relies on about \$19 million in "unspecified" federal funding. Of this amount, \$18 million is needed to support scheduled local vehicle replacements for FAST and SolTrans. The remaining \$1 million of the unspecified funds is for a potential project by FAST to build out EV charging stations and electrical grid upgrades. As noted above, if federal funding is not received as planned, the related capital projects would have to be deferred or canceled.
- There are two capital funding issues that will need to be resolved sometime before the end of the ten-year forecast period. First, the Solano County transit operators should consider the degree to which they use their flexible capital funding to subsidize transit operations. The second issue requiring attention over the next ten years is the status of Transportation Development Act (TDA) carryover reserves for most operators.

Finally, it is important to note that the SRTP's are intended to be financially constrained so they do not necessarily reflect the levels of service that would be provided if more resources were available. Preliminary results from the Corridor Study, Phase 2 show the challenges of trying to improve services with limited resources.

#### **Fiscal Impact:**

The consulting contract for the Coordinated SRTP was funded through an agreement with MTC which provided funding in the amount of \$120,000. The local match of \$15,547 was included in an approved STA Budget.

# **Recommendation:**

Forward a recommendation to the STA TAC and Board to approve the Solano County Coordinated Short Range Transit Plan as shown in Attachment A.

# Attachment:

A. Click here for immediate review and/or printing: <u>Draft Final Solano County Coordinated Short Range Transit Plan</u>

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DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Robert Macaulay, Director of Planning

RE: Comprehensive Transportation Plan (CTP) – Transit and Rideshare Element

### **Background:**

The Solano Comprehensive Transportation Plan (CTP) is one of the STA's primary long-range planning documents along with the Congestion Management Program (CMP) and the Metropolitan Transportation Commission's Regional Transportation Plan, known as Plan Bay Area. The CTP consists of three main elements: Active Transportation; Arterials, Highways and Freeways; and, Transit and Ridesharing.

The development of the Solano CTP is driven by the activities to implement its purpose statement, which is:

The Solano Comprehensive Transportation Plan will help fulfill the STA's mission by identifying a long-term and sustainable transportation system to provide mobility, reduce congestion, and ensure travel safety and economic vitality to Solano County.

Within the Solano CTP the Transit and Rideshare element Purpose Statement is:

Identify and develop mass transit and rideshare facilities, services and policies that maximize the ability of Solano residents, workers and visitors to reach destinations within Solano County, and to access regional transportation systems.

The overall purpose of the CTP is to identify opportunities and resources to move the countywide transportation system from its current condition to a desired future condition, and to then prioritize steps to bring this change to fruition. The Transit and Rideshare Element focuses on the shared ride portion of the transportation system, while acknowledging the interdependence of all three elements (Transit and Rideshare, Arterials Highways and Freeways, and Active Transportation).

# **Discussion:**

The outline of the Transit and Rideshare Element is shown below:

- 1. Introduction
- 2. Element purpose
- 3. Transit and rideshare components, goals, and the goal gap analysis
- 4. Transit and rideshare element resources
- 5. Policies, performance measures and milestones
- 6. Projects, programs and priorities
- 7. Moving forward together

The Consortium has reviewed all chapters of the Transit and Rideshare Element except for the last two, which outline a general prioritization of Transit and Rideshare programs and projects, and identify a path for moving forward to implement the element. These last two chapters are summarized below.

# Chapter Six – Projects, Programs and Priorities.

Projects and programs in the Transit and Rideshare Element are categorized into one of three tiers.

- Tier 3
  - Ideas and concepts that have had little to no work done to advance their implementation.
- Tier 2

Projects and programs that are important and have been advanced out of the conceptual stage, but are not yet ready for near-term implementation. This may include a project that has an initial investment in design work but is not yet fully designed and that lacks a complete funding strategy.

• Tier 1

Those projects or programs already in place, or are ready for near-term implementation. Tier 1 also includes suddenly-identified community priorities that need a rapid infusion of resources to allow quick implementation.

The top 3 Tier 1 projects are the I-80 Express Lane Conversion and Extension, the SolanoExpress bus replacement and the I-80/I-680/SR 12 Interchange, including the west end of the North Connector. The reason that two of the top three projects are roadway projects is that they provide the greatest improvement to the number and reliability of express bus trips, while also supporting expansion of ridesharing and vanpooling. The complete list of projects and programs is provided as Attachment A.

# <u>Chapter Seven – Moving Forward, Together</u>

The best way to move forward with the implementation of the Transit and Rideshare Element is to focus three broad approaches.

- The first is to maintain the existing Mobility Management programs run by STA in coordination with several non-profits, the transit operators and County Health and Social Services. This covers all of the items listed as EXISTING PROGRAM in the Tier 1 project/program list.
- The second area of effort is the replacement of the SolanoExpress bus fleet with low emission vehicles, and prepare for the midterm replacement of the fleet with zero emission vehicles
- The third step is the completion and implementation of the SolanoExpress Transit Corridor Study, Phase 2 service plan and capital improvements.

The beginning of Element's implementation is to maintain the system that exists today, make the system more efficient, and improve access to it. A parallel effort is to improve the regional freeway system by removing chokepoints and creating a continuous Express Lane system through the heart of the county.

The text of the Element is now complete and ready for public release and review. While this review is going on, STA staff will be adding further maps, tables, photos and other graphics to help illustrate the points made in the text. Adoption of the complete Element is tentatively set for the December STA Board meeting.

# **Fiscal Impact:**

None at this time. However, the policies and priorities recommended in the Element will help guide future funding decisions by STA.

# **Recommendation:**

Forward a recommendation to the STA TAC and Board to release the Transit and Rideshare Element provided as Attachment A for a 30-day public comment period.

# Attachments:

- A. Transit and Rideshare Element Priorities List
- B. Transit and Rideshare Element

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## **ATTACHMENT A**

# TIER 1 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
I-80 Express Lane Conversion	Convert the existing High Occupancy	
and Extension – STA and	Vehicle (HOV) lane between Red Top Road	
Caltrans	and North Texas Street to an Express (HOV	
	or tolled SOV) Lane.	
	Extend the Express Lane from North Texas	
	Street to I-505.	
	This is a Route of Regional Significance.	
SolanoExpress bus	Replace SolanoExpress buses with new	
replacement – FAST, SolTrans	vehicles (CNG and renewable diesel).	
and STA	Prepare for transition to zero-emission	
	vehicle standards established by CARB.	
I-80/I-680/SR 12 Interchange,	Construction Packages 2-7, including	\$380 million, with funds
including the west end of the	Express Lane direct connections and the	from
North Connector – STA and	west end of the North Connector.	
Caltrans	This is a Route of Regional Significance.	
Commuter Information	Provide information and assistance that	Annual operating costs
Program	support the use of commute alternatives	are expected to be
	like carpools, vanpools, transit, biking and	\$600,000 in 2016
	walking. Work through Solano County	dollars.
	employers providing consultations, events	
	and promotions to reach	
	employees. Encourage carpool and	
	vanpool formation. Administer incentives	
	to persuade commuters try commute	
	alternatives. Offer information by phone,	
	email or mail regarding trip planning,	
	travel options, ridematching.	
	EXISTING PROGRAM	
Solano Mobility Call Center -	Continue to provide live personalized	
STA	assistance for a variety of transit and	
	mobility services, including information on	
	available transportation options in and	
	around Solano and neighboring counties	
	and trip planning, specialty services for	
	seniors and persons with disabilities.	
	EXISTING PROGRAM	

Name, Location and Sponsor	Description	Cost and Funding
Solano Travel Training	Continue to deliver personalized	
Program - STA	instruction that are taught with the	
	customer's need abilities and specific	
	travel in mind. Methods include One-On-	
	One Training, the Travel Ambassador	
	Program, Rider's Guides and Travel	
	Training Videos available on the Solano	
	Mobility Website. <b>EXISTING PROGRAM</b>	
Countywide ADA In-person	Continue program that provides a	
Eligibility program	simplified process to apply to be ADA	
8 - 47   -8 -	certified. To start the certification	
	process, individuals may contact the	
	Solano ADA Eligibility Center at (707) 541-	
	7184 to schedule an in-person interview	
	assessment. Free paratransit trips are	
	provided to and from your home and the	
	assessment when requested. Once you	
	have completed the in-person assessment	
	and eligibility is determined, you will	
	receive an ADA Paratransit card.	
	EXISTING PROGRAM	
Salana Intercity Tayi Carin		
Solano Intercity Taxi Scrip	Continue to provide discounts taxi scrip for	
Program – STA	Solano County residents who are certified	
	as ADA paratransit eligible. Program costs	
	include staff and the cost of subsidized taxi	
	scrip.	
	EXISTING PROGRAM	
Commuter Bike Incentive	Continue to provide cash incentives to off-	
Program – STA	set the cost of purchasing commuter	
	bicycles.	
	EXISTING PROGRAM	
Solano Commute Challenge -	Sponsor annual programs in Solano and	
STA	Napa counties that encourage employees	
	to experiment with and ultimately commit	
	to, commuting to and from work using a	
	commute alternative (some form of transit	
	or active transportation). Program costs	
	include both staff time and incentive	
	prizes for top participants.	
	EXISTING PROGRAM	

Name, Location and Sponsor	Description	Cost and Funding
MLIP Implementation – STA	Support major intercity bus centers, park-	
and local agencies	and-ride lots and connected arterial light	
	coordination/prioritization for transit.	
	Eligible projects must be included in an	
	adopted road corridor or transit corridor	
	study.	
	These are projects on Routes of Regional	
	Significance.	
	These are Transit Facilities of Regional	
	Significance.	
Emergency Ride Home	Provide Emergency Ride Home services	
Program – STA	through taxi or rental cars for commuters	
	who use a commute alternatives to work	
	and are employed by a registered	
	employer.	
	EXISTING PROGRAM	
Solano Senior Safe Drive	Senior Safe Driving Information provides	
Program Information – STA	resources via SolanoMobility.org website	
and CHP	and the Solano Mobility Call Center on	
	senior safe driving information through in	
	person programs and online tutorials.	
	California Highway Patrol has partnered	
	with Solano Transportation Authority in	
	the Age Well Drive Smart Program	
	presenting transportation alternatives to	
	driving at the workshops in Solano County.	
	EXISTING PROGRAM	

# TIER 2 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
Fairfield Transit Center Phase	Reconfigure access into and out of the	
2 – City of Fairfield	FTC, and construct additional parking	
	spaces.	
	This is a Transit Facility of Regional	
	Significance	
Solano 360 Project Transit	Construct new facility with parking	
Center – Solano County	spaces and bus bays on the Solano	
	County Fairgrounds property in Vallejo.	
	This is a potential Transit Facility of	
	Regional Significance	
Vallejo Station ferry terminal	Construct a 600-space parking garage on	
parking structure (Phase B) –	Mare Island Way, to serve the Vallejo	
City of Vallejo	Ferry Terminal and adjoining high-density	
	mixed use downtown redevelopment to	
	consolidate present surface parking.	
	This is a Transit Facility of Regional	
	Significance	
Solano Intercity Taxi Scrip	Begin to provide discounted taxi scrip for	
Program – Phase 2 - STA	ADA-certified Solano County residents	
	who are non-ambulatory.	
First/Last Mile Shuttle Pilot	Initiate a program that uses small shuttle	
Program - STA	vans, cut away buses or similar plight	
	vehicles To provide a connection during	
	the peak hour(s) clean major intercity	
	transit centers and dense employment	
	nodes that are not well served by active	
	transportation links.	

# TIER 3 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
Non-Profit Vehicle Share	The Vehicle Share Program is expressly for	
Program – STA	non-profits, public or any other 501 (c) (3)	
	organization that provides services for	
	seniors and people with disabilities in	
	Solano County. An "agency" (owning the	
	vehicles) provides the vehicle, trains the	
	driver, and maintains the vehicle. The	
	Non-Profits provide the drivers and gas.	
	The borrowing non-profits also need	
	insurance for general liability and	
	insurance for hired & non-owned auto	
	liability. The Non-Profits request vehicles	
	as they need them. The Vehicle Share	
	Program allows vehicles to be shared	
	amongst numerous non-profits and saves	
	cost.	
Solano Bike Share - STA	Initiate a program that allows bikes to be	
	shared between specific locations for	
	commute and business trips. This may be	
	either a governmental program or a public	
	private partnership.	
Senior golden pass program –	Fund a program that allows seniors, 80	
STA	Years or Older, Ride Public Buses in Solano	
	County for Free with a "Golden Pass."	
Expand Volunteer Driver	The program is for 60 years or older that	
Program – STA	are able to get in and out of a vehicle.	
	Develop solutions so there are potentially	
	no denials and the need is being met in all	
	cities	

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Solano CTP

Transit and Rideshare Element

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# **CHAPTER 1 - TRANSIT and RIDESHARE ELEMENT INTRODUCTION**

# If we don't all ride together, we shall surely all ride separately

People in Solano County *can* ride together. They enjoy a variety of transit services designed to move residents, employees and visitors between cities and beyond Solano county's borders. Public and private bus services, passenger rail and ferry, and carpooling and vanpooling are all

well-established transit strategies in Solano. They are complementary services that provide mobility to Solano's diverse population of commuters, students young and old, visitors, seniors, low-income to high-income residents, able-bodied as well as people with disabilities, and more. Focusing on moving people, not just vehicles, as efficiently as possible will maximize mobility and the quality of life in Solano County.

Focusing on moving people, not just vehicles, will maximize mobility

There are a number of important questions that arise, however. First, can *everyone* who wants to ride transit? At first, the answer appears to be 'no,' but that first impression is wrong. City buses don't go down every street, and directly to every destination, all of the time – but transit is more than just city buses. Taking transit costs money – but so does driving alone. Providing a city bus system that meets every single Solano travel need would be horribly inefficient, but transit is more than just the bus. If you can get there by car, the transit system can also get you there.

Second, will people in Solano County choose to ride transit as opposed to driving alone? This is a more difficult question to address, as it involves personal choice. Some travelers don't own a car, and for them transit is a necessity, not an option. Some travelers prefer active transportation options, others want to conduct business or just be by themselves while making

a trip. Some people drive out of a perception that a car trip is more convenient, or out of habit. For these individuals, the question is one of perception rather than efficiency.

A third question is where will we ride? The STA focused on inter-city and inter-regional trips, and the Solano Express system has in the past been primarily oriented towards moving Solano residents to BART and Sacramento. That focus is starting to shift so that conveniently staying within Solano is given the same emphasis as conveniently leaving Solano.

For a transit system to be a viable travel choice, it must get travelers to where they want to go, when they want to go there, and at a reasonable price – and it must do that in a manner that is perceived as a better alternative than is driving alone.

Where, when and how much are all issues of system efficiency. *Efficiency* therefore becomes a core value of the Transit and Rideshare Element of the Solano Comprehensive Transportation Plan (CTP). Moving multiple people in a vehicle (HOV-High Occupancy Vehicle) is inherently more efficient than moving a single person in a vehicle (SOV- Single Occupancy Vehicle): more people are being moved using fewer vehicles, decreasing the demand on the roadway, parking systems, for fuel and other resources. Transit services must be convenient and dependable to attract and maintain ridership. Investing in efficient transit strategies to maximize the movement of people on publicly-funded roadway projects is good stewardship of public funds.

An efficient system also addresses the *perception* that transit is a secondary choice for travelers, making improved perception a second core value. People don't like to be seen participating in something that is seen as wasteful – no one wants to be seen as the only person on the bus, and riders avoid vehicles or waiting areas seen as dirty or unsafe like the plague. On the other hand, there is a growing belief that taking transit is a choice that reduces environmental and community stress.

Creating and maintaining a transit system that is efficient, and that is seen as being efficient, is how to create a transition from people who *can*, to people who *will*, to people who *do*, choose transit as a regular form of transportation.

how to create a transition from people who *can*, to people who *will*, to people who *do*, choose transit as a regular form of transportation

While many people use the various transit strategies for some or most of their travel, the personal automobile remains the most prevalent means of

travel in Solano like many other suburban counties. Personal vehicles (as SOVs and HOVs) make use of the roadway network as described in the Arterials, Highways, and Freeways Element of the CTP. Buses, carpools and vanpools use the roadway system while rail and ferry passengers primarily access these services via the roadway system. Active Transportation modes such as walking and bicycling are also means of accessing the transit systems. The Active Transportation Element of the CTP also focuses on land-use policies and local trips including trips to transit centers. The Transit and Rideshare Element of the CTP is integrated with these other elements of the CTP.

The Transit and Rideshare Element covers five modes of travel that will be referred to as Transit Strategies – four are modes and one is a focus on special users. The four traditional transit modes are intercity buses, passenger rail, passenger ferry, and ridesharing (carpooling and vanpooling). The fifth strategy encompasses specialized transportation services and programs for seniors and people with disabilities and low-income residents often referred to as Mobility Management.

The primary focus of this Element is on public transit, as most transit service is delivered by the public sector. However, there has been an increasing private sector involvement such as

employer-sponsored commuter buses, transit information applications, carsharing programs, transportation network companies and more that will be discussed. Private and non-profit transit services will be acknowledged as they provide important services for Solano residents, especially seniors and people with disabilities. However, discussion will be relatively limited as public policy direction in the CTP will have less impact on private transit services.

The Transit and Rideshare Element of the Solano CTP defines the five major Transit Strategies; describes both the existing facilities (fixed locations and rolling stock) and the desired future facilities and services; establishes policies to help move from what exists to what is desired; and finally, identifies priority projects. Many aspects of the Transit and Rideshare Element are addressed in adopted or pending countywide plans and studies, and the Transit and Rideshare Element simply brings them together in a single location. These plans include:

- I-80/I-680/I-780/SR-12 Transit Corridor Study
- Solano Coordinated Short Range Transit Plan
- SolanoExpress Intercity Ridership Study
- Solano Rail Crossing Inventory and Improvement Plan
- Solano Rail Facilities Plan (2014)
- Solano Mobility Management Plan

Achieving a balanced operating budget is one of the most significant challenges facing the public intercity bus, rail and ferry systems servicing Solano County. Like most other public transit systems, delivering quality service while staying financially sustainable is an on-going challenge. STA has identified "sustainable" communities as those that endure and improve over time, and balance such factors as economic health, environmental impact and social equity. Sustainable public transit systems have similar characteristics, and share a symbiotic relationship with sustainable communities.

ADA (Americans with Disabilities Act) Paratransit service, which is federally mandated door-to-door service that must be provided by the public transit fixed-route operators, faces similar challenges in terms of sustainability. The long range plan for ADA paratransit services is worthy of special attention outside this Transit and Rideshare Element.

In sync with the two major themes of the overall Solano CTP of *Strengthen the Hub* and *Reduce Stress*, the Transit and Rideshare Element intends to support these themes by way of three steps.

- 1) Over the short term, focus on efficiency in order to establish a fiscally stable public intercity transit system, while maintaining a strong ridesharing system.
- 2) Over the medium term, include more of a focus on perception in order to expand the portion of the commute that uses transit in some form; and

3) At all times, promote transit choices such as ridesharing and employer-organized transit services that minimize public expenditures.

This approach takes advantage of several factors:

- Solano residents have historically had the highest rate of ridesharing in the Bay Area, and the supporting infrastructure of Park and Ride lots and ridematching services is in place and accepted.
- Solano County has the highest percentage in the Bay Area of its residents living in incorporated cities, with the exception of the joint City/County of San Francisco. This means that transit users are already close to each other and to transit centers.
- STA member agencies are in the process of building and bringing on line more than

   \$\_\_\_\_\_ of new transit facilities, which will significantly improve access to transit for Solano residents.
- The regional Express Lane network is planned for extension into Solano County, a move that will improve travel times for intercity bus, carpool and vanpool users.

In the following pages, the Transit and Rideshare Element provides an examination of the current state of transit in Solano County, and identifies a series of policies that can guide the development of the type of transit system that best services the county's residents, employees and visitors. The policies are designed to help implement the purpose statements of the Solano CTP and the Transit and Rideshare Element, which are:

- The Solano Comprehensive Transportation Plan will help fulfill the STA's mission by identifying a long-term and sustainable transportation system to provide mobility, reduce congestion, and ensure travel safety and economic vitality to Solano County.
- The Transit and Rideshare Element will identify mass transit and rideshare facilities, services, and policies that maximize the ability of Solano residents, works and visitors to reach destinations within Solano County, and to access regional transportation systems.

The Transit and Rideshare Element is broken up into two major sections. The first is called <u>A</u> <u>Map of the World</u>, and concentrates on setting the landscape within which the transit and rideshare system operates. This includes not only the world as it exists right now, but also the world as we hoped to make it.

The second major section is <u>Making the Journey</u>. This section focuses on making and implementing decisions that actually move us from where we are to where we hope to be.

If Solano and Northern California drivers choose to drive separately rather than together, the consequences won't be as stark as were those faced by Benjamin Franklin and the other Founding Fathers. On the other hand, if we do improve both the potential and the reality of traveling together, we end up pursuing a course of human events that benefits us one and all.

## SECTION 1 – A MAP OF THE WORLD

## **CHAPTER 2 - PURPOSE**

The Solano CTP – Transit and Rideshare Element is the STA's foundational document for planning and supporting the intercity Transit and Ridesharing system projects and programs serving the seven cities (Benicia, Dixon, Fairfield, Rio Vista, Suisun City, Vacaville and Vallejo) and the County of Solano. It is designed to serve the following purposes:

- Define what is meant by Transit and Rideshare
- Compare the Transit and Rideshare system in place today with the system desired by 2040, and find the most important gaps between the current reality and the future vision
- Identify and prioritize projects and programs to maintain the current system while filling in the most critical gaps
- Identify the resources that can help both maintain and expand the Transit and Rideshare system, establish policies to help allocate these resources, and identify milestones and performance measures to guide us on our way
- Coordinate Transit and Rideshare activities with other aspects of the Solano CTP

The final outcome will be an integrated intercity Transit and Rideshare system. Integrated has two different meanings which are:

<u>Internally integrated</u>. Bus, train and ferry facilities have similar design and functional features such as safe access, signage and bicycle storage and alternative fuel vehicle facilities. While not necessarily identical, these facilities are similar and recognizable to users no matter who the operator or what the jurisdiction.

<u>Externally integrated</u>. The Transit and Rideshare Element coordinates decisions and investments with those found in the Active transportation and arterials, highways and freeways elements. External integration also includes linking the Solano system to the Transit and rideshare system found in adjoining counties and the greater Northern California region. Finally, external integration also requires identifying and prioritizing programs and projects that are important to STA's members and partner agencies.

Another important aspect of the Transit and Rideshare Element is that its development and use is an iterative process. The Element calls for the development of transit corridor plans, senior and persons with disabilities plans and other focused documents. These documents can and should take their overall direction from the goals, policies and information contained in the Transit and Rideshare Element. However, the development of these focused documents provides detailed data that feeds back into the Transit and Rideshare Element as it exists today and is updated in the future.

The Transit and Rideshare Element is summed up in its purpose statement:

Identify and develop mass transit and rideshare facilities, services and policies that maximize the ability of Solano residents, workers and visitors to reach destinations within Solano County, and to access regional transportation systems.

Finally, it is important to note that the Element focuses on intercity transit – connections between the communities of Solano County, and between Solano County and the broader northern California region. Local transit is the responsibility of the local jurisdiction, and is outside of the scope and responsibility of STA.

# CHAPTER 3 – TRANSIT AND RIDESHARE COMPONENTS, GOALS, AND THE GOAL GAP ANALYSIS

In order to maintain and improve the Transit and Rideshare system, three things are needed. The first is to know what the system is – to identify its components. Next is to know the condition of the system today. Finally, with the components and their statuses identified, it is possible to compare where it is and where it should be in the future. Chapter three accomplishes these goals by defining the system and providing a state of the system report, establishing goals, and analyzing the gap between the current system and those future goals.

## Section 1 – Transit and Rideshare System Components

Put simply, the Transit and Rideshare system consists of those physical improvements that support intercity bus, passenger rail, ferry, carpool and vanpool services. The transit and rideshare system also includes those programs that support these modes of travel. Each of these areas is summarized below. The state of the system report provides much greater detail on these components.

## **Intercity Bus System**

The physical components of the intercity bus system include the buses themselves, transit centers where riders and bus meet, and the maintenance, fueling and administration facilities that support these activities.

#### Passenger Rail System

In Solano County, this consists of the Union Pacific railroad tracks and the train stations at Fairfield/Suisun City and Fairfield/Vacaville (under construction). The fueling, storage functions are all located outside of Solano County.

#### Ferry System

In Solano County, this consists of the passenger docking facility along the Vallejo Waterfront and the fueling and maintenance facility on Mare Island. Other maintenance, storage and administrative facilities are located outside of Solano County.

#### Vanpool and Carpool System

The physical components of this system in many places overlap with the intercity bus, passenger rail and ferry system facilities. Carpool and vanpool users often use the same parking lots as do the other system components. There are also dedicated carpool lots that are not served by the bus system. The administrative support system is found in the STA offices. Maintenance and fueling is done by individual vehicle owners.

#### **Mobility Management**

Mobility Management is perhaps the newest aspect of transit and rideshare, although it is a service that has been provided in various forms for many years. It consists of both private providers of services for Seniors and People with Disabilities, and services such as the Solano Intercity Taxi Scrip Program that pays for services provided by a third party. Along with carpool and vanpool, it is a portion of the element more focused on programs than physical infrastructure.

An equally important portion of the transit and rideshare system are the local and regional roadways used by patrons of the system and by many of the transit vehicles themselves. As has been noted in the Active Transportation Element, these roadways are a part of the Arterials, Highways and Freeways Element of the Solano CTP. However, the location, capacity and maintenance of these roadways is critical to the success of the transit and rideshare system.

A final element is the governing structure that applies to several of the elements modes of travel. Intercity bus services are guided by advice from the SolanoExpress Intercity Transit Consortium, with final action taken by the STA Board. One of the two intercity transit providers — Solano County Transit (SolTrans) — is a Joint Powers Authority (JPA) run by its own Board of Directors. Both the Capitol Corridor train system and the WETA (aka San Francisco Bay Ferry) are governed by JPA Boards.

#### Section 2 – Element Goals

The Transit and Rideshare Element is intended to guide the planning and development of a Solano transit system that will serve Solano County as it is projected to grow and change in the next twenty-five years. The Transit and Rideshare Element's Purpose Statement is to:

"Identify and develop mass transit and rideshare facilities, services and policies that maximize the ability of Solano residents, workers and visitors to reach destinations within Solano County, and to access regional transportation systems."

This aligns with the Purpose Statement of the Solano CTP which is "

"The Comprehensive Transportation Plan will help fulfill the STA's mission by identifying a long-term and sustainable transportation system to provide mobility, reduce congestion, and ensure travel safety and economic vitality to Solano County."

These Purpose Statements are very broad goals. More specific goals are proposed to provide guidance to decision-making and actions which collectively are designed to achieve the purpose of the Transit and Rideshare Element. The goals vary in that some are general descriptions of the desired overall nature and state of the system, others are aspirational while others are specific and tangible. In order to implement the Purpose of the Solano CTP and the Transit and Rideshare Element of the Solano CTP, the following goals have been adopted by the STA for the Transit Element. They are presented in broad categories.

#### **Provide Rider Convenience and Choice**

- 1) Create and operate a transit and rideshare system that provides access to county and regionally significant population centers, employment and civic amenities, focus countywide and regional transit resources to create a transit system to connect these land uses, and adapts to changes in demographics.
  - a. Include facilities and programs that directly support Priority Development Areas (PDAs).
- 2) Create a reliable mass transit system that allows passengers of local transit systems to easily and conveniently connect to intercity and regional transit systems.
- 3) Develop and implement programs to coordinate the provision of interregional, intercity and local transit services.
  - a. Study options for coordination of local and intercity transit.
  - b. When requested, support transit operators who are interested in system consolidation.
- 4) Ensure mobility by providing services for senior, people with disabilities, and the low-income population.
  - a. Implement the countywide Mobility Management Plan and the Community Based Transportation Plan.
  - b. To ensure long-term viability and mobility, evaluate existing delivery of Americans with Disabilities Act (ADA) and other paratransit services countywide as well as alternative delivery options.
  - c. Utilize the Consolidated Transportation Services Agency (CTSA), Solano Seniors and People with Disabilities Transportation Advisory Committee and Paratransit Coordinating Council (PCC) as one of several venues to guide the identification, development and evaluation of effective transportation services for seniors and people with disabilities and other mobility programs.
- 5) Implement projects and programs to address the "first mile/last mile" gap faced by transit users.
- 6) Seek to increase transit and rideshare usage at a rate faster than the Solano County population growth rate.
- 7) Ensure system effectiveness by preparing periodic and timely reviews of transit service performance.

## **Develop and Maintain Infrastructure**

1) Maintain and develop conveniently located transit and rideshare facilities and policies that support public transit services while leaving opportunities for private sector transit and support services to operate.

- 2) Continue to build upon Solano residents' high rate of commuter carpool and vanpool participation by identifying convenient park and ride lot locations, constructing or expanding park and ride lots, and implementing an Express Lane system on major freeways.
  - a. Continue to provide innovative rideshare services through Solano Napa Commuter Information.
  - b. Increase the inventory of park and ride spaces.
  - c. Construct park and ride lots in areas that are currently underserved.
  - d. Monitor developments and best practices in both the private and public sectors that encourage shared rides and evaluate how they may impact carpooling and vanpooling services for commuters and others in Solano County.
- 3) Focus transit and rideshare infrastructure investments into Transit Facilities of Regional Significance. "Transit Facilities" are permanent, fixed infrastructure such as bus, ferry and train stations, maintenance yards, guideways, and the roadways used by transit vehicles, "Regional Significance" means connecting Solano County and its communities with the greater northern California region, or connecting communities within Solano County. Transit Facilities of Regional Significance are:
  - a. All passenger rail lines, and all passenger train stations, current or planned, identified in an adopted STA Plan.
  - b. All ferry facilities, including terminals, channels, maintenance docks and fueling stations, current or planned, identified in an adopted STA Plan.
  - c. Bus stations providing all of the following services:
    - Routes to destinations outside Solano County or between two or more cities in Solano County
    - ii. Peak hour headways of 1 hour or less
  - d. Maintenance and parking facilities for busses providing services identified in a, b or c above.
- 4) Improve safety by reducing accidents and injuries (motorists, pedestrians, bicyclists and others) in the vicinity of significant transit facilities, develop a strategic plan to address the issue.
  - a. Quantify, and periodically update, accident statistics for roads, trails and intersections within ¼ mile of Transit Facilities of Regional Significance.
  - b. Establish a priority list for improvements to reduce accidents and injuries in the Safe Routes to Transit Plan.
- 5) Implement effective paratransit services.

## **Help Improve Air Quality**

 Reduce air pollutant emissions related to transit and rideshare by developing and implementing the Solano County Alternative Fuel and Infrastructure Plan.

- a. Help transit operators identify and obtain funds to offset the incremental cost of purchasing and operating alternative fuel and other clean transit vehicles.
- 2) Assist transit operators who wish to upgrade fixed facilities to be more energy efficient.

## **Fund Vehicles, Facilities and Services**

- 1) Create and implement programs to help fund adequate maintenance, repair and replacement of transit vehicles and supporting infrastructure.
- 2) Create and implement programs to help fund adequate maintenance and strategic expansion of Transit Facilities of Regional Significance.
- 3) To facilitate informed service and investment decisions, provide decision-makers with timely, accurate and sufficient information.
  - a. Ensure the Transit Corridor Studies are conducted and kept up-to-date for all major transit corridors including I-80/I-680/I-780, SR 12, SR 29 and SR 37.
  - b. Conduct Countywide Ridership Surveys every two- three years.
- 4) Make investment decisions in partnership with regional mass transit providers, including local partners such as local transit providers, the Capitol Corridor Joint Powers Authority (CCJPA) and Water Emergency Transit Authority (WETA) and regional partners such as BART, MTC and Caltrans.

#### Section 3 - State of the Transit and Rideshare System

To chart a successful course for Solano County's Intercity Transit and Rideshare System, two things are needed: to know where the system is at this time, and to know where STA, partner agencies, and Solano's transit operators want to be by 2040. Before building a future transit system that is both capable of transporting transit users and desirable to use, it is best to understand the foundation that exists, its strengths and weaknesses, resources needed at its

To chart a course, you need to know where you are and where you want to be

current level of service, and existing opportunities and challenges. This report summarizes the current condition and operation of Solano's Intercity Transit and Rideshare System as of the end of December 2014.

#### The Transit and Rideshare System Defined

#### Overview

The Transit and Rideshare System (also simply referred to as 'The Transit System') for this report incorporates the modes of intercity bus, passenger rail and passenger ferry service, ridesharing (carpools and vanpools), as well as intercity Paratransit services and Mobility Management. The Transit System consists of the vehicles and supporting infrastructure for those modes of travel. For ridesharing and mobility management, it also includes the staff that supports the programs enabling carpool and vanpool creation and operation, and the delivery of mobility management programs.

Solano County has an established and diverse Transit and Rideshare System serving a countywide population of 424,000<sup>1</sup>. Over 175,000 Solano residents work outside their home. The Transit System serves all trip purposes and a significant portion of commute trips. Between 2009 and 2013, 18% <sup>2</sup>of working Solano residents travelled to work by ridesharing, bus, train, or ferry.

Transit services connect Solano to the adjacent Sacramento and Bay Area regions via limitedstop buses on highways (I-80, I-680, Highways 12 and 29). Passenger rail service stops at a station in the center of the county (Suisun City). Passenger ferry service connects Vallejo and San Francisco daily. Thousands of carpools and vanpools travel daily to and from points in Solano and beyond.

Ridership has been increasing on Solano transit services overall. The seven intercity SolanoExpress bus routes delivered over one million passenger trips in FY 2013-14. The Vallejo San Francisco Bay Ferry (SF Bay Ferry) carried over 800,000 riders and 162,000 passengers

<sup>&</sup>lt;sup>1</sup> Census, 7/1/13

<sup>&</sup>lt;sup>2</sup> American Community Survey, 2013

boarded the Capitol Corridor at the Suisun City train station. Carrying over 2,700 riders on 230 vanpools on a daily basis, Solano commuter vanpools carry the equivalent of over one million passenger trips annually. The thousands of daily Solano commuter carpools carry the estimated equivalent annual 'ridership' of over seven million<sup>3</sup>.

In addition to intercity bus, ridesharing, rail and ferry, intercity paratransit and other services for seniors and people with disabilities have been developed to maintain mobility and independence in this growing segment of the population. All of these services' success is in large part due to supporting local infrastructure such as park and ride lots, High Occupancy Vehicles (HOV) lanes, and passenger station facilities. Transportation services are also delivered by the private sector. All private transit services use public roadways and some use other public facilities as well. Public policy has some limited impact on private transportation services and these services are discussed in brief.

The discussion of existing services is organized in the following manner.

- Intercity Bus Service
- Transit Facilities of Regional Significance
- Ridesharing/Park and Ride Lots
- Passenger Rail
- Ferry
- Intercity Paratransit Service/Mobility Management

Within each section there is a description of existing services along with the services' performance, capital resources, financial status, and governance/partnerships/plans.

#### **Intercity Bus**

Intercity public transit service in Solano County is provided by four of the Solano County transit operators, as well as by Napa's VINE Transit and Yolobus. SolanoExpress consists of seven intercity bus routes operated by Fairfield and Suisun Transit (FAST) and Solano County Transit (SolTrans) that serve the areas with the highest travel demand, offer a higher level of service than the other intercity transit services and carry the most riders. Rio Vista Delta Breeze and SolTrans offer additional limited intercity bus service. Dixon Readi-Ride offers an intercity ADA paratransit service to neighboring cities. Privately operated intercity bus services are also delivered.

The discussion below begins with the SolanoExpress services followed by a discussion of all the other services.

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<sup>&</sup>lt;sup>3</sup> Local and intercity

#### SolanoExpress

FAST and SolTrans operate SolanoExpress intercity bus service, which connect cities within Solano County to one another, as well as to regional destinations, including Davis, Sacramento, the Vallejo Ferry Terminal, and three East Bay BART stations. Each of the seven SolanoExpress routes provide a headway (time between buses) of one hour or less during the peak commute times, except for Route 30 and Route 40. Rt. 30 operates seven roundtrips on weekdays all during the peak periods except one midday trip. Rt. 40 operates 9 roundtrips on weekdays only during the peak periods.

FAST operates four intercity routes (Routes 20, 30, 40 and 90) that run primarily along the I-80 corridor with destinations within Solano County and in Contra Costa, Yolo and Sacramento counties. FAST's coverage extends from three BART stations in Contra Costa County to downtown Sacramento. This includes Rt. 40 service along the I-680 corridor from Vacaville to BART servicing Fairfield and Benicia en route. All four routes operate Monday-Friday. Three routes (Rt. 20, 30 and 90) operate on Saturday as well. Rt. 20 operates between Fairfield and Vacaville. Rt. 30 operates weekdays from Fairfield to downtown Sacramento (with stops in Vacaville, Dixon and Davis). Rt. 30 Saturday service does not extend to Sacramento as connections to YoloBus service are available. Rt. 90 operates between Fairfield and El Cerrito del Norte BART station.

The three SolTrans SolanoExpress routes (Rts. 78, 80, 85) primarily serve the southern portion of the County with connections to the Vallejo Ferry Terminal, three Contra Costa BART stations, and points along the I-780 corridor. Via Rt. 85, SolTrans operates the only transit connection between Vallejo and Fairfield. All services operate Monday-Saturday. Rts. 78 and 80 provide limited service on Sunday.

#### **SolanoExpress Route Performance**

For the third year in a row, in FY 2013-14, SolanoExpress carried over 1 million passengers. The farebox recovery ratio (the ratio between the revenue generated from passenger fares and the cost to operate the route) for SolanoExpress routes was between 26% and 68% in FY 2013-14. With few exceptions, California transit systems<sup>4</sup> are required to meet a farebox ratio of at least 20%. All SolanoExpress routes have been highly productive and exceeded this requirement. The two dominant SolanoExpress routes both operate on I-80 and connect Solano to BART stations. SolanoExpress SolTrans Route 80 (Vallejo to El Cerrito del Norte BART) achieved a farebox ratio of 68% carrying over 450,000 riders in FY 2013-14. SolanoExpress FAST Route 90 (Fairfield/Suisun City to El Cerrito del Norte BART) achieved a farebox ratio of 50% carrying over 240,000 passengers the same year.

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<sup>&</sup>lt;sup>4</sup> Transportation Development Act (TDA)

**Figure 1** shows the ridership and farebox ratios for each SolanoExpress Route.

Figure 1 SolanoExpress Ridership and Farebox Ratio

Route	FY 11-	FY 12-	FY 13-	FY 11-12	FY 12-13	11-12 to	FY 13 -14	12-13 to
	12	13	14	Ridership	Ridership	12-13	Distance lain	13-14
	Farebox	Farebox	Farebox			Ridership	Ridership	Ridership
	Ratio	Ratio	Ratio			Change		Change
FAST 20	35%	31%	40%	51,896	51,135	-1.5%	50,540	-1.2%
FAST 30	32%	29%	32%	46,544	47,883	2.9%	52,077	8.7%
FAST 40	29%	27%	34%	40,699	43,502	6.9%	46,578	7.1%
FAST 90	50%	49%	50%	240,279	252,837	5.2%	243,271	-3.8%
SolTrans 78	19%	25%	26%	88,754	86,677	-2.3%	80,729	-6.9%
SolTrans 80	51%	74%	68%	432,840	446,110	3.1%	453,809	1.7%
SolTrans 85	37%	36%	30%	152,432	97,964	-35.7%	84,197	-14.1%
Systemwide				1,053,444	1,026,108	-2.6%	1,011,201	-1.2
Ridership								

#### SolanoExpress Capital

<u>Fleet:</u> SolanoExpress has 47 buses that are owned and operated by FAST and SolTrans. FAST operates 19 higher capacity Over the Road (OTR) buses and two older 40' buses on four intercity routes. The SolTrans intercity bus fleet consists of 25 higher capacity OTR coaches and one diesel-electric hybrid. All SolanoExpress buses are equipped with accessible features (e.g., lifts, dedicated seating) in compliance with the requirements of the Americans with Disabilities Act (ADA). Farebox equipment to accommodate Clipper was installed and operational in the fall of 2014 on all SolanoExpress routes. An Automated Vehicle Locator (AVL) system that provides passengers a 'Find your ride' feature is available on FAST/SolanoExpress routes and is planned for SolTrans/SolanoExpress routes in 2016. In addition, all SolanoExpress buses have the capacity to accommodate one or more bicycles and most have luggage storage compartments. While in good condition, the majority of these vehicles were purchased between 2001 and 2003 and nearing the end of their recommended lifecycle.

#### SolTrans Bus Yard Rehabilitation

SolTrans expanded and improved their bus operations and maintenance facility. A Compressed Natural Gas (CNG) fueling facility is an element of this project. Work was completed in 2015.

#### SolTrans Curtola Parkway Park and Ride Improvements

This heavily used Park and Ride (PNR) is undergoing an expansion and reconfiguration to create a full-featured transit center. Construction began in 2014 and was completed in 2015. The new facility provides 590 parking spaces, 6 bus bays, 20 EV parking stations and improved passenger amenities such as 24-hour security. Regional bridge toll revenues are funding this project.

#### **SolanoExpress Routes Funding**

While the SolanoExpress routes are operated by two transit agencies, they deliver transit service throughout the county by connecting all Solano cities, except Rio Vista. SolanoExpress routes are funded by nearly all of the transit operators, the County of Solano, STA, and bridge toll funds obtained by STA through the Bay Area Toll Authority. An Intercity Transit Funding (ITF) Agreement is annually negotiated through the Intercity Transit Funding Working Group using an adopted methodology. The agreement focuses on three principles – stability, efficiency and flexibility. The first ITF agreement was negotiated for FY 2006-07 and it has been used since to determine the cost-sharing of SolanoExpress routes. SolTrans, Dixon Readi-Ride, FAST, Vacaville City Coach, and the County of Solano all contribute to the SolanoExpress network and as a result, significantly participate in service policy decisions. The agreement also includes service design standards and direction to specify performance benchmarks that will be used to design and evaluate the intercity services. This is discussed in greater detail in the I-80/I-680/I-780/SR 12 Transit Corridor Study section below.

To be included in the Agreement, a route must meet all five of the following:

- Operates between two cities (except between Fairfield and Suisun City where local service is provided by FAST)
- 2) Carries at least 2,000 riders per month
- 3) Operates at least 5 days per week
- 4) Has been operating for at least a year and is not scheduled for deletion within the fiscal year, and
- 5) Maintains service that meets at least one of the performance benchmarks identified in the I-80/I-680/I-780/SR 12 Transit Corridor Study (i.e., service productivity, cost efficiency, and cost effectiveness).

Intercity transit costs are shared among jurisdictions using a formula that is based on two factors; ridership by residence and population. This shared funding is for the cost of SolanoExpress routes after farebox and other non-local revenue are taken into account. The resulting net cost is shared among the participating jurisdictions based on 20% of their population share and 80% of ridership by residence. The cost of all seven SolanoExpress routes in 2013-14 was \$8.1million. TDA, RM2 and passenger fares are the primary revenue sources funding the SolanoExpress operations.

#### **Other Intercity Public Transit Services**

#### **Dixon Readi-Ride**

Dixon Readi-Ride is a general public dial-a-ride service operating primarily within City limits Monday-Saturday. All vehicles are equipped with lifts. Dixon Readi-Ride owns nine cutaway vans. For ADA-certified paratransit riders, Dixon Readi-Ride offers intercity paratransit service to the neighboring cities of Vacaville and Davis in Yolo County.

#### Rio Vista Delta Breeze (RVDB)

Rio Vista Delta Breeze operates three intercity routes. Routes 50, 52 and 54 provide service from Rio Vista to Fairfield, Suisun City, Isleton, Lodi, Antioch, and Pittsburg/Bay Point BART. All intercity routes have headways of greater than one hour and as a result do not meet the criteria for participating in the SolanoExpress Intercity Transit Funding agreement. Route 50 provides weekday service from Rio Vista and Isleton to Fairfield and Suisun City. Route 52 connects Rio Vista to Antioch and the Pittsburg/Bay Point BART station with one trip in each direction each weekday. Route 54 is Dial-a-Ride shuttle that provides out-of-town service once a week upon request. Route 54 connects Rio Vista and Isleton with a destination city area that alternates between Fairfield/Suisun City, Vacaville, Antioch/Pittsburg, and Lodi each week. RVDB owns four cutaway vans and one standard van.

## **SolTrans**

SolTrans operates two additional intercity routes (one a 2015 pilot program) that are not part of the core SolanoExpress service. Route 200 supplements the Vallejo Ferry service under an agreement with the Water Emergency Transportation Authority (WETA). Rt. 200 is an express bus service from Vallejo Ferry Terminal directly to the San Francisco Ferry Building. Route 200 provides five weekday roundtrips and one roundtrip on Saturday and Sunday. At the beginning of 2015, SolTrans began Rt. 20 as a one-year pilot program; Rt. 20 connects Benicia and Vallejo primarily along surface streets in contrast to the existing limited-stop, freeway-based Rt. 78.

#### **Napa VINE Transit**

VINE Transit operates two weekday routes connecting Napa County to Solano County. VINE Rt. 29 serves Vallejo connecting it to nearly every city in Napa County. VINE Rt. 29 operates along Hwy 29 from Calistoga to El Cerrito del Norte BART station via St. Helena, Yountville, Napa, American Canyon, and the Vallejo Ferry Station. In July 2013 VINE Rt. 21 began connecting Napa with Fairfield and Suisun City. Rt. 21 operates primarily along Hwy 12 with service to the Suisun City Amtrak Station, Fairfield Transportation Center (FTC), and various points in the city of Napa.

#### **YoloBus**

Yolobus operates one route into Solano County. Rt. 220 makes three roundtrips daily connecting Vacaville to Winters and Davis via I-505 and Russell Blvd. Rt. 220 operates Monday-Saturday.

## **Governance/Partnerships/Plans**

#### Consortium

The organizational structure for collaborative intercity transit service planning is the SolanoExpress Intercity Transit Consortium (Consortium) which is described in the Joint Powers Agreement (JPA) of the STA. STA hosts and staffs the SolanoExpress Intercity Transit Consortium, which meets on a monthly basis. The SolanoExpress Intercity Transit Consortium consists of representatives from each of the Solano County transit agencies, STA, Solano Napa Commuter Information (SNCI) and the County.

### **Coordinated Short Range Transit Plan**

In addition to the above mentioned efforts to coordinate intercity and SolanoExpress bus service, the STA and the Solano County transit operators completed the first Coordinated Short Range Transit Plan (SRTP), which was adopted by the STA Board in September 2013. The Coordinated SRTP came from a recommendation from Metropolitan Transportation Commission (MTC)'s Transit Sustainability Project (TSP) as a way to promote interagency transit service planning, capital planning and fare coordination in Solano County. An additional recommendation regarding ADA paratransit service coordination was made by MTC; however this task was addressed separately in the Mobility Management Plan, which will be discussed later in this document.

The Coordinated Short Range Transit Plan identifies the current conditions for each of the three areas studied (Service Planning, Fare Coordination, and Capital Planning Coordination), makes findings related to best practices, and recommends that the Consortium consider the following recommendations for service planning, fare coordination and capital planning coordination.

## Service Planning:

- Service Planning Coordination: Interagency service coordination is conducted through the Consortium and the Intercity Transit Funding Working Group. No recommendation.
- Schedule Change Calendar: Establish common schedule change dates of July 1 and January 1 of each year.

- o Discuss procedures to establish a common schedule change timeline for purposes of inter-operator schedule coordination.
- Operators may make changes to routes and schedules that do not affect established inter-operator connections at any time.

#### Fare Coordination:

- Designate Clipper<sup>5</sup> as the coordinated intercity fare media accepted by all Solano County transit operators.
- Designate "upgrade" and "express" categories for intercity routes and set Clipper fares based on value of intercity service delivered.
- Provide discounts for frequent travel using pre-paid monthly Clipper passes.
- Give local fare credit for local transfers to/from intercity routes using Clipper and define a common transfer validity period.
- Define common eligibility for age based Clipper discounts.

## Capital Planning Coordination:

- Join SolTrans in assessing feasibility of transitioning diesel buses to CNG.
- Continue to use CalACT to minimize the cost of van and shelter procurements and to standardize paratransit fleets.
- Review fare collection technologies and needs in light of the implementation of Clipper and identify opportunities for joint procurement.
- Establish an annual review of all procurement needs for the next 18-24 months.

#### **Transit Corridor Study**

In conjunction with the Coordinated SRTP, STA and the Solano County transit operators initiated an I-80/I-680/I-780/SR 12 Transit Corridor Study. The goals of the Transit Corridor Study were to establish performance benchmarks so that the intercity bus service attains its core principles of service stability, efficiency and feasibility, and to examine past and forecasted demographic and land use data to propose alternative service recommendations to improve the performance of intercity bus routes.

Currently, the intercity transit operators employ metrics and standards to evaluate service performance in the context of each agency's internal goals and objectives. The Intercity Transit Funding Agreement developed by the operators and the STA requires the specification of performance measures and benchmarks for the seven intercity bus routes included in the Agreement. The Transit Corridor Study has developed a set of intercity transit performance benchmarks (Figure xx) based on best practices and to ensure sustainability of intercity services over the long-term for consideration by the Consortium and the STA. These performance

<sup>&</sup>lt;sup>5</sup> Clipper began to be implemented by Solano County operators in Fall 2014

benchmarks were approved by the Consortium and adopted by the STA Board in September 2013.

The current FY 2012-13 effectiveness and efficiency performances, as well as the performance benchmarks, are depicted on Figure XX. The lighter color represents performance below the benchmark, while the darker represents performance exceeding the benchmark. Figure XX indicates that Routes 80 and 90 are high performing and productive services. Both routes continue to experience annual ridership increases. However, the table also indicates inconsistent service effectiveness and productivity in general. The Transit Corridor Study evaluated these findings and identified service alternative recommendations to enhance service for intercity and inter-county travel with better connections to local service.

Figure xx SolanoExpress Routes Performance (FY 2012-13)

			FAST	FAST	FAST	SolTrans	SolTrans	SolTrans	FAST
Service Productivity Measures		Benchmark	20	30	40	78	80	85	90
Passengers per Vehicle Revenue Hour	Performance	25.0	14.1	10.8	7.1	8.5	25.5	13.1	16.2
Passengers per Trip	Performance	15.0	6.9	9.4	8.8	8.2	15.8	12.0	14.8
Passengers per Vehicle Mile	Performance	1.0	0.6	0.3	0.2	0.4	0.7	0.4	0.5
Peak Corridor Demand (Hourly Demand / Capacity)	Performance	85.0%	42%	52%	40%	42%	88%	35%	66%
Capacity Utilization (Passenger Miles / Seat Miles)	Performance	35.0%	11%	18%	15%	14%	20%	15%	27%
Cost Efficiency Measures		Benchmark	20	30	40	78	80	85	90
Cost per Vehicle Revenue Hour	Performance	\$125.00	\$106.68	\$119.94	\$103.95	\$105.73	\$107.06	\$99.34	\$116.68
Cost per Vehicle Revenue Mile	Performance	\$5.00	\$4.31	\$3.40	\$3.43	\$5.39	\$3.01	\$3.29	\$3.38
Cost per Revenue Seat Mile	Performance	\$0.10	\$0.08	\$0.06	\$0.06	\$0.10	\$0.06	\$0.06	\$0.06
Cost Effectiveness Measures		Benchmark	20	30	40	78	80	85	90
Subsidy per Passenger Trip	Performance	\$3.50	\$5.65	\$7.31	\$10.36	\$9.01	\$1.31	\$5.48	\$2.94
Revenue per Revenue Seat Mile	Performance	\$0.04	\$0.02	\$0.02	\$0.02	\$0.03	\$0.04	\$0.02	\$0.04
Farebox Recovery Ratio (STA)	Performance	50%	25%	34%	29%	28%	69%	28%	59%
Farebox Recovery Ratio (RM2 RC)	Performance	30%	N/A	34%	29%	N/A	N/A	N/A	N/A
Farebox Recovery Ratio (RM2 RAD)	Performance	20%	25%	N/A	N/A	28%	69%	28%	59%

In December 2014, the STA Board approved the "public review and input process for Phase 2...to forward the Phase 1 results to each of the affected Cities and the County including the three service options assessed and Option B as the service option recommended for Phase 2." Option B consists of three all-day, frequent routes and one peak period only route, designated by color:

• Green Line-Operating from Sacramento and Davis via I-80 and I-680 to Walnut Creek BART Station.

- Blue Line- Operating from Suisun City via Hwy 12, I-80, Hwy 37 and then Mare Island Way and Curtola Parkway to I-80 and El Cerrito del Norte BART Station.
- Red Line Operating from the Vallejo Ferry Terminal via Curtola Parkway, I-780, Military (Benicia) and then via I-680 to the Walnut Creek BART Station.
- Navy Line A peak period only route provides additional express service from Fairfield and Vacaville to Sacramento.

Key features of the proposed Option B service alternative for the SolanoExpress system is that it will create the enhanced ability to travel between Solano County cities quickly primarily on the freeway and that there will good connections with the Vallejo Ferry and BART. Service will be frequent throughout the day and into the evening. Some of the key stops need to be created and some existing locations should be upgraded. A new station is proposed at Kaiser Dr. and Suisun Parkway near Solano Community College and business parks. Improvements along the I-680 corridor bus stops in Benicia and Fairfield (Cordelia) are proposed.

As part of the December 2014 action, the STA Board authorized the release of a Request for Proposal (RFP) for the Transit Corridor Study Phase 2 and the Coordinated SRTP.

#### **Intercity Bus Ridership Studies:**

An on-board passenger survey is conducted every two to three years on the SolanoExpress bus routes and selected local transit routes. The most recent Intercity Ridership Survey was conducted in 2014. These surveys are stipulated in the Intercity Transit Funding agreement. The survey is needed to collect key data needed for the Intercity Transit Funding (ITF) agreement cost-sharing formula. These surveys create an opportunity to collect additional data and monitor the SolanoExpress routes beyond regular ridership counts. STA manages these ridership studies in coordination with the transit operators.

**Clipper:** Clipper is a reloadable electronic card used to pay for transit fares on multiple Bay Area transit systems throughout Solano County and the Bay Area. It is a plastic card embedded with an electronic sensor that keeps track of the value loaded onto the card. It can hold passes, discounts, multi-ride 'tickets, and transfers from multiple participating transit operators, as well as cash value that passengers may load onto it. The three major Solano transit operators began to accept Clipper in the Fall of 2014.

#### **Private and Specialized Intercity Bus Services**

Along with the public transit services described above, private bus services operate in Solano County. Private transit services range from general public inter-state services to specialized, intercity services. Some use public facilities such as Park and Ride lots to pick-up passengers or to connect with public transit.

- Employer commuter buses: A few large companies in the Bay Area provide their own buses for their employees to ride for free directly from various pick-up locations to the employment site. At least one employer uses two Solano park and ride lots to pick-up their employees.
- Greyhound: This international<sup>6</sup> bus service stops at the Suisun City Amtrak Station several times a day; there is no Greyhound staff at the station. It also stops daily in north Vallejo. Buses have lifts and can accommodate wheeled mobility devices. Buses also have restrooms, power outlets and Wi-Fi, storage for luggage, and guaranteed seating. Tickets may be purchased on-line.
- Megabus: A nationwide bus service with limited stops travels on I-80 through Solano County without stopping. The nearest stops are in Sacramento and Oakland. The buses are ADA compliant, have restrooms and Wi-Fi, storage for luggage, and reclining seats. Tickets may be purchased on-line and seats guaranteed.
- Airporters: These door-to-door services for individual or groups 24 hours a day, 7 days a
  week. A variety of national brand and local-owned airporter services connect Solano to
  San Francisco, Sacramento, Oakland and San Jose airports. Many also serve Travis AFB
  airport.
- VA Medical Shuttles: The Veteran's Administration (VA) operates a regular free shuttle
  to transport VA patients between area medical clinics. The shuttle runs on a schedule
  and reservations must be made. In Solano, it serves Travis AFB and Mare Island clinics
  and stops at the Vallejo Transit Center and will stop at the Davis St. park and ride in
  Vacaville on request. The shuttles also travel to locations beyond the county such as
  Martinez and Sacramento clinics.
- Entertainment and Professional Sports Shuttles: Large entertainment locations that are
  in somewhat difficult places to travel to often have limited-stop bus service to attract
  patrons. Several of them pass through and/or have stops in Solano to pick-up
  passengers at park and ride lots. These include several Indian game casinos, wine tours,
  and Tahoe-bound buses. There is at least one professional football fan bus with service
  on game days picking up passengers at a Solano park and ride lot.
- Non-Emergency Medical Transportation (NEMTs): Several companies offer door-to-door specialized transportation particularly for those who need assistance such as a wheelchair or lift. These services are available countywide making local, inter-city, and inter-county trips.

## Transit Facilities of Regional Significance

Transit services need a variety of facilities to support their operations. Facilities are needed as locations for passengers to centrally access the system, as locations to transfer among transit services, as well as to house, fuel, and service the vehicles and operational staff. Some facilities perform more than one of these functions. There are dozens of transit facilities throughout

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<sup>&</sup>lt;sup>6</sup> Greyhound travels throughout the US and to Canada and Mexico

Solano county varying in size, function and capacity in Solano County.

In 2008, the STA Board approved a definition of Transit Facilities of Regional Significance (TFORS) which is proposed for updating. While there are facilities beyond those identified as regionally significant, the discussion in this section will focus on TFORS.

Transit Facilities of Regional Significance (TFORS) include public facilities that are used by public transit passengers, as well as carpool and vanpool passengers. TFORS are:

- 1. All passenger rail lines, and all passenger train stations, current or planned, identified in an adopted STA Plan.
- 2. All passenger ferry facilities, including terminals, maintenance docks and fueling stations, local water channels, current or planned, identified in an adopted STA Plan.
- 3. Bus stations providing all of the following services:
  - a. Routes to destinations outside Solano County or between two or more cities in Solano County
  - b. Peak hour headways of one hour or less
- 4. Maintenance and parking facilities for buses providing services identified in 1, 2 or 3 above.
- 5. Interchanges that provide access to and from the highway system for stations identified in 1, 2 or 3 above.

Along with updating the STA Board's approved definition of TFORS in 2008, the approved list of Solano facilities is provided as Table xx and shown in Figure YY:

**Table 3: Transportation Facilities of Regional Significance** 

Facility Name	Location	Description	Transit Services	
Passenger Stations				
Dixon Transportation Center	275 N Jefferson St at West B St (Dixon)	Owned by the City of Dixon. A 114 space park and ride lot with a transportation center and platform to accommodate future Capitol Corridor service. Currently, there is no passenger train service commitment	Dixon Readi-Ride. No intercity bus service. Park and Ride for carpools and vanpools, and location for ADA In-Person Assessments	
Fairfield Transportation Center	2000 Cadenasso Dr (Fairfield)	Owned by the City of Fairfield. A multimodal transit center with 10 dedicated bus bays, a covered passenger waiting area, 2 electric vehicle charging stations and administrative office building. Buses and pedestrians are separated from auto traffic. 640 surface and structure parking spaces.	FAST, SolTrans/ SolanoExpress Rio Vista Delta Breeze, VINE, private bus, casual carpool, Park and Ride	
Fairfield/Vacaville Intermodal Station	Peabody Rd and Vanden Rd (Fairfield)	Planned and funded train station and platform for Capitol Corridor service. The facility will include a 350-space surface parking in Phase I.	FAST to plan connective transit service	
Suisun City Train Depot	177 Main St at Lotz Way (Suisun City)	Owned by the City of Suisun City. An unstaffed <sup>7</sup> by Amtrak train station and platform that serves the Capitol Corridor, but do not sell Amtrak tickets. Bus bays, enclosed passenger waiting area, bike lockers, and short-term parking are onsite. Across the street, there is a 306-space park-and-ride lot with 3 electric charging stations and an on-street bus shelter.	Capitol Corridor, FAST/SolanoExpress, Rio Vista Delta Breeze, Greyhound, VINE, Park and Ride	

<sup>&</sup>lt;sup>7</sup> The Solano Mobility Call Center staffs the station weekdays.

Facility Name	Location	Description	Transit Services
Vacaville Transportation Center	Allison Dr at Ulatis Dr (Vacaville)	Owned by the City of Vacaville. A multimodal bus transfer station with 10 covered bus bays, real-time bus arrival signage, 200 parking spaces, and 20 dedicated vanpool parking spaces. The site is powered by a solar photovoltaic system that provides 100% offset of electrical charges. Phase II is adding surface parking spaces.	Vacaville City Coach, FAST/SolanoExpress, Yolobus, Park and Ride
Vallejo Ferry Terminal	289 Mare Island Way at Georgia St (Vallejo)	Owned by the City of Vallejo. It functions as a bus and ferry terminal with a ticket station, café, passenger waiting area, and Visitor's Bureau. Bus traffic is not separated from auto traffic. Bus shelters and benches located on both sides of Mare Island Way. A 900-space parking lot and City-owned parking structure with 4 electric charging stations is located across the street from the Ferry Terminal. Paid parking. Pedestrian paseo connection to Vallejo Transit Center.	San Francisco Bay Ferry, SolTrans, VINE, Park and Ride, private bus
Vallejo Transit Center	311 Sacramento St (Vallejo)	Owned by SolTrans. A multimodal bus transfer facility with 12 bus bays, 91 parking spaces, 20 bicycle lockers, covered passenger waiting area, and an administration building. Pedestrian paseo connection to Vallejo Ferry Terminal.	SolTran/SolanoExpress, VA Medical Shuttle
Solano 360 Transit Center	Solano County Fairgrounds	Future express bus and park and ride lot serving transit on I-80 and SR 37.	
Solano Collage	Suisun Valley Road and Business Center Drive	Future express bus center providing access to the main campus of Solano Collage	
Passenger Transfer	Sites (bus)		
Benicia Industrial Park Bus Hub	Park Rd and Industrial Rd (Benicia)	Newly-constructed facility to accommodate cars and bus bays plus passenger shelters and space for a mobile food service vendor.	FAST/SolanoExpress, Park and Ride spaces

Facility Name	Location	Description	Transit Services
Curtola Park and Ride	Curtola Parkway (Vallejo)	Owned by SolTrans. Existing intercity bus transfer site with 592 parking spaces, transit platform, electric charging stations, restrooms, vending kiosk and security office	SolTrans/SolanoExpress, casual carpool, Park and Ride, private bus
Davis Street Park and Ride Lot	782 Davis St at I- 80 (Vacaville)	Owned by the City of Vacaville. Intercity bus transfer site with a 250 space Park and Ride lot and 4 electric vehicle charging stations	FAST/SolanoExpress, Yolobus on Saturdays only, VA Medical Shuttle/on request, Park and Ride
Dixon Park and Ride Lot	Market Ln and Pitt School Rd (Dixon)	Owned by the City of Dixon. Intercity bus transfer site, bus shelter, and 90-space Park and Ride lot.	Dixon Readi-Ride, FAST/SolanoExpress; private bus, Park and Ride
Sereno Transfer Station (Vallejo)	Sereno St between Sonoma Boulevard and Broadway Street – Vallejo	Owned by SolTrans. An off-street, busonly facility without auto parking. Six bus bays and covered passenger waiting area	SolTrans, VINE
Park and Ride Lots			
Existing Park and Ride Lots	Existing Park and Ride Lots not colocated with other facilities	Benicia – East Second Street – 15 spaces  Benicia – Downtown Park – 40 spaces  Fairfield – Red Top Road - 214 Spaces  Fairfield – Oliver Road – 178 spaces  Rio Vista – Front and Main – 10 spaces  Vacaville – Leisure Town – 45 spaces  Vacaville – Cliffside – 125 spaces  Vacaville – Bella Vista – 201 spaces  Vallejo – Hiddenbrooke – 25 spaces*  Vallejo – Benicia Road – 13 spaces  Vallejo – Magazine Street – 19 spaces  Vallejo – Lemon Street – 64 spaces	

Facility Name	Location	Description	Transit Services
Proposed Park	Approved and/or	Fairfield – Gold Hill Rd	
and Ride Lots	partly or fully funded Park and Ride Lots	Fairfield – Kaiser Rd/Suisun Parkway	
* Not officially de continuously fur	•	or a City as a Park and Ride lot, but	
Support Facilities (I	bus, ferry, rail)		
SolTrans Bus Maintenance yard	1850 Broadway (Vallejo)	Owned by City of Vallejo; leased to SolTrans. Maintenance and storage yard for SolTrans local and intercity buses. Undergoing major improvements and expansion in 2015.	
Fairfield and Suisun Transit Bus Maintenance yard	420 Gregory St (Fairfield)	Owned by the City of Fairfield.  Maintenance and storage yard for FAST local and intercity buses and other City vehicles	
San Francisco Bay Ferry Maintenance and Fueling Station	Bldg 477 Nimitz Ave on Mare Island (Vallejo)	Owned by WETA. Ferry maintenance facility and fuel station. Being relocated on Mare Island to Bldg 165 in 2015.	
Mare Island Strait	Strait Waterway between Mare Island and Downtown Vallejo  Dredged by WETA to maintain adequate depth for SF Bay Ferry.		
Union Pacific Railroad Tracks	Solano County; Dixon, Fairfield, Suisun City, Benicia	Railroad tracks, switches, right-of-way used for passenger train service, from Yolo County border to Carquinez Strait.	

## Ridesharing

Ridesharing (carpooling and vanpooling) has long been a popular commute option for Solano residents. For Solano residents, it has been the most popular way to commute other than driving alone. Between 1998 and 2005, 18-25% of commuters were carpool or vanpool users.

With over 25,000 residents regularly carpooling or vanpooling, the 2013 American Community Survey found that Solano County continues to boast the highest carpool/vanpool mode share by percentage (15%) in the Bay Area. Solano County has traditionally had the highest rate of ridesharing in the nine county Bay Area.

In addition, Solano residents have traditionally had the longest average commute as compared to the rest of the Bay Area while not having a bus or rail system as robust as other locations. Studies have shown Solano residents value cost-effective transportation. Carpooling and vanpooling are typically the most affordable of all commute modes. Many carpools and vanpools benefit further by saving time using HOV lanes in Solano and neighboring counties along the I-80 and I-680 commute corridors<sup>8</sup> as well as on bridge tolls. They are also highly flexible to match a wide range of destinations and work schedules and in this way complement bus, ferry, and rail transit which need to serve high volume corridors to be productive.

**Carpools:** Carpools are arranged for a group of two or more people using a private car for commuting. They can all be traveling to work, or to a variety of destinations. There may be regular drivers, or driving may rotate among all participants. Carpools are typically a prearranged group established through a variety of means including ridematching services such as Solano Napa Commuter Information (SNCI), at "casual carpool" pick-up locations, or informally through family, friends, and co-workers. 'Casual carpooling' will be further discussed later. Carpoolers share the cost of travel. Besides saving money, carpools often enjoy the benefits of metered ramp by-pass lanes, HOV lanes, bridge toll reductions and priority parking locations.

Vanpools: Vanpools are composed of 7 to 15 persons "including the driver, which is maintained and used primarily for the nonprofit work-related transportation of adults for the purpose of ridesharing." The driver(s) is a commuter as well and the vehicle remains parked during the workday. Drivers and riders typically make a month-to-month commitment, and casual riders do not participate. Commute cost is shared by all riders although drivers (who are fellow commuters and not paid) typically ride at no cost. According to the California Vehicle Code, vanpool drivers (primary and back-up) are required to have a defined good driving record and pass a defined physical exam but do not need a special license. There are other requirements intended to ensure vehicle and passenger safety. Vanpooling is typically most successful for commutes at least 20 miles one-way and the most cost-effective. The vanpool group decides the route, pick-up points and other operational details.

Some of the major commuter vanpool travel corridors are from multiple cities in Solano County to SFO airport (for airlines maintenance facility employees) in San Mateo County (day/evening/night shifts seven days a week), to San Francisco and the East Bay. Vanpools often provide service where it is difficult for transit to deliver direct service such as from Sacramento County locations to Travis AFB, from the East Bay to Vacaville, and from Solano to

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<sup>&</sup>lt;sup>8</sup> Contra Costa and Alameda counties are, respectively, the top two destination counties outside Solano for Solano residents

<sup>&</sup>lt;sup>9</sup> CA Vehicle Code vanpool definition

Pleasanton.

Solano County has historically had the highest rate of vanpooling in the Bay Area. The vast majority of vanpools are owner-operated or leased vanpools (described below). Few are employer vanpools. In FY2013-14, over 230 vanpools travelled into, from or through Solano County to points throughout the nine Bay Area counties as well as to the Sacramento region. The 234 Solano vanpools represented 42% of all registered vanpools in the nine-county Bay Area. SNCI supports 185 of those vanpools. Solano's 234 commuter vanpools carry the equivalent of over 1.3 million passenger trips annually.

There are three general types of vanpools: owner-operated, leased, and employer-sponsored.

Owner-operated (O/O) vanpools: An individual commuter owns (or purchases) a van and uses it for vanpooling. The owner, or someone else, may drive the vehicle. The owner is responsible for maintaining, insuring, fueling, collecting monthly fare payments and handling other aspects of operating a vanpool. Some of these duties may be delegated to regular members of the vanpool. The vanpool may recruit passengers directly or with assistance from their employer or public ridematching organization.

<u>Leased vanpools</u>: An individual or organization leases a van from a private company specializing in leasing commuter vanpools. The leasing company owns, insures, maintains, collects the monthly fares, completes background checks on the drivers, etc. One or more commuters in the vanpool are selected to drive the van based on their interest, driver and medical records. The drivers and riders share the cost of the lease, fuel, tolls and other expenses. Riders are recruited through a variety of methods.

<u>Employer-sponsored:</u> An employer owns a vanpool(s) for their employees use to commute. The employer would insure, maintain, subsidize and possibly fuel the vanpool vehicle. The driver and riders may pay a fare or it may be fully subsidized.

#### Solano/Napa Commuter Information (SNCI)

## **Carpool/Vanpool matching service:**

SNCI is a program of the Solano Transportation Authority. It is an established service operating since 1979. It has multiple functions and provides ridematching services focusing on Solano and Napa counties.

SNCI's services are free and available to the public who may request service by calling in, going on-line or visiting the STA/SNCI. SNCI also outreaches to the community directly as well as to employers and other organizations. By using a Bay Area regionwide ridematching database, SNCI can find potential carpool or vanpool partners for individuals or groups of individuals.

People may also go on-line to perform this function as well as through SNCI's website. SNCI may also ridematch for travel to the Sacramento region.

SNCI assists individuals and organizations start new commuter vanpools as well as support existing vanpools. In FY 2013-14, SNCI started 29 new vanpools. Typically maintaining an existing vanpool is easier than starting a new vanpool so efforts are focused in this area. SNCI advises new vanpools of regulatory requirements and assists them in meeting them such as running driver background checks and confirming the drivers meet the requirements before allowing them in the ridematching database. Medical exam documentation is provided and financial reimbursements to defray the cost of an exam. Assistance with recruiting passengers is provided through the ridematching system and often through further outreach.

For several years, SNCI has provided three incentives for vanpool: the New Driver Incentive, the Vanpool Start-up Incentive, and the Back-up Driver Incentive. New drivers can receive up to \$300 in free gas cards and backup drivers can receive up to \$100 in free gas cards. For new vanpools with 70% passenger occupancy, SNCI will provide a start-up subsidy up to \$250 per empty seat while drivers are recruiting new passengers. SNCI will also reimburse up to three drivers per vanpool (1 primary driver and 2 backup drivers) for up to \$75 of their required biannual medical exam.

SNCI conducts outreach and marketing throughout the year to recruit carpool and vanpool passengers and drivers as well as to offer their broader multi-modal services. Marketing and outreach is focused in Solano and Napa counties. Outreach methods include working with local employers and partnering with other organizations, tabling at dozens of community events each year, maintaining display racks throughout the two county area, print and media advertising, special campaigns such as Commute Challenges, and more.

Casual carpools: Some carpools are "casual", meaning that they form at the start or end of the commute day when a driver with capacity drops by a designated location looking for passengers travelling to downtown San Francisco. With three people in a vehicle during peak hours, this allows the driver to access the HOV lane along I-80 and cross bridges faster and at a reduced-cost; the passengers enjoy the same benefits. Casual carpooling has been popular in the Bay Area for decades. San Francisco designates an area in the vicinity of the Transbay Terminal along Beale St. to facilitate the return trip via casual carpooling as well. There are two casual carpool pick-up locations that have established themselves in Solano County. One is at the Fairfield Transportation Center and the other is at the Curtola PNR in Vallejo. Various websites<sup>10</sup> have provided information on Casual Carpool locations, etiquette and a forum to share information among users such as concerns, lost and found, etc.

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<sup>&</sup>lt;sup>10</sup> www.sfmta.org; www.sfcasualcarpool.com; www.ridenow.org are some examples

**Park and Ride Lots** There are 20 designated Park and Ride lots in Solano County that serve individuals who utilize carpool and vanpool services, as well as local and intercity bus passengers. Most of these lots are owned and operated by the jurisdiction in which they are located, but several are owned and operated by Caltrans.

The 20 Park and Ride lots in Solano County provide over 3,800 spaces for transit users, vanpools and carpools. All parking is free except the parking structure and surface lot at the Vallejo Ferry Terminal/Vallejo Transit Center. Some of these lots are located within a transit facility described above. The Park and Ride lot locations, their capacity, connections to transit and amenities are shown in Figure 4.

Figure 4: Park and Ride Lots

City	Location	Capacity	Electric Charging Stations	Bike Parking	Lighting	Transit Services
Benicia	East Second St & East S St	15	No	No	Yes	
	Park Rd & Industrial Way (on street pkg)	10	No	No	Yes	FAST
	Downtown	40	No		Yes	
Dixon	Market Ln & Pitt School Rd	90	No	Yes	Yes	Dixon Readi-Ride FAST, Private bus
	N. Jefferson & West B St	114	No	Yes	Yes	Dixon Readi-Ride  Potential future  Capitol Corridor rail  service
Fairfield	Red Top Road & I-80	214	No	Yes	Yes	Private commuter bus
	Fairfield Transportation Center (Cadenasso Dr)	640	2	Yes	Yes	FAST, Rio Vista Delta Breeze, VINE, SolTrans
	Oliver Road & I-80 (at Hartford)	178	No	No	Yes	

Rio Vista	1 Main St	10	1	No	No	Rio Vista Delta Breeze
Suisun City	Suisun City Train Depot (Main St & Lotz Way)	306	3	Yes	Yes	Capitol Corridor, FAST, Rio Vista Delta Breeze, Greyhound, VINE
Vacaville	Cliffside Dr and Mason St	125	No	No	Yes	
	Davis Street & I-80	250	4	Yes	Yes	Vacaville City Coach, FAST, Yolobus- Saturdays, VA Medical Shuttle (on request)
	Bella Vista & I-80	201	8	Yes	Yes	
	Vacaville Transportation Center (Ulatis Dr & Allison Dr)	245	No	Yes	Yes	Vacaville City Coach, FAST, Yolobus- weekdays
	Leisure Town Rd & I- 80	45	2	No	Yes	
Vallejo	Benicia Road & I-80	13	No	No	No	
	Curtola Pkwy & Lemon	592	No	Yes	Yes	SolTrans
	Lemon St & Curtola	64	No	Yes	Yes	SolTrans
	Magazine St & I-80	19	No	No	Yes	SolTrans
	Vallejo Transit Center & Vallejo Ferry Terminal Pkg Structure (Sacramento St.) and surface parking (Mare Island Way & Georgia St)	900	4	Yes	No	San Francisco Bay Ferry, SolTrans, VINE, VA Medical Shuttle, Private bus

#### Passenger Rail

Solano County is served by the Capitol Corridor route via one stop centrally located in Suisun City. The Capitol Corridor route serves the Bay Area and Sacramento regions seven days a week. There are a total of 30 weekday trips (15 westbound and 15 eastbound daily) and 22 weekend trips all of which make a stop in Suisun City. All trips connect downtown Sacramento and Jack London Square in Oakland. Service to Auburn to the east of Sacramento and San Jose south of Oakland is provided on a less frequent schedule. Davis and Martinez are the closest stations to Suisun City, and there are a total of 17 stations<sup>11</sup> along the full Capitol Corridor route.

The Capitol Corridor service is operated by the Capitol Corridor Joint Powers Authority (CCJPA) and contracts service to Amtrak. The Capitol Corridor service provides direct connections to a variety of regional, statewide and national transportation systems. The Martinez station is served by the Amtrak San Joaquin<sup>12</sup> route, the Richmond station is served by BART, and the Sacramento and Emeryville stations are served by multiple Amtrak routes including the Coast Starlight route<sup>13</sup> and the California Zephyr cross-country service to Chicago. Amtrak's Coast Starlight and California Zephyr routes travel through, but do not stop, in Solano County daily.

An Amtrak bus feeder service has stops in Vallejo daily<sup>14</sup>. This daily bus feeder service travels between the Martinez Amtrak station and Humboldt County via Vallejo, Napa, Sonoma County, and Highway 101.

The Capitol Corridor train station in downtown Suisun City is located adjacent to Highway 12, connected to downtown Fairfield by a pedestrian overcrossing, and at one end of the Central County Bikeway. The station is served by FAST local and SolanoExpress bus service, Rio Vista Delta Breeze, and Napa VINE bus service. Greyhound also serves the station and is one of only two Greyhound stops in Solano County. Although unstaffed by Amtrak rail personnel, there is a ticket kiosk to purchase tickets before boarding. Passengers may also purchase tickets on-line or on-board the train. The Suisun City train station is staffed by the STA's Solano Mobility Call

<sup>&</sup>lt;sup>11</sup> San Jose, Santa Clara (2), Fremont, Hayward, Oakland(2), Emeryville, Berkeley, Richmond, Martinez, Suisun City/Fairfield, Davis, Sacramento, Roseville, Rocklin, Auburn

<sup>&</sup>lt;sup>12</sup> Bay Area to Bakersfield Amtrak service

<sup>&</sup>lt;sup>13</sup> Seattle to LA coastal Amtrak service

<sup>&</sup>lt;sup>14</sup> Denny's-Vallejo and Discovery Kingdom Main Entrance

Center which provides transportation and transit information as well as Clipper Card sales. Bicycle lockers with electronic locks allowing multiple users are managed by a regional private company and available for purchase at the Call Center or on-line. Across Main Street there is a park and ride with over 300 parking spaces.

Capitol Corridor passenger cars meet the accessibility requirements of the Americans with Disabilities (ADA) Act. Wheelchair lifts are available on every train, two designated spaces per train car for passengers in wheelchairs, and ADA accessible bathrooms are available to passengers on the lower deck of each car. Each car also has room for between 3 and 13 bicycles to be stored inside on the lower deck of the car

## **Performance:**

Capitol Corridor carried 1.40 million passengers in FY 2013-14, a 1.1% increase from the previous year. Revenue decreased slightly by 0.03% compared to FY 2012-13. Capitol Corridor remains the third busiest corridor in the national Amtrak system. In FY 2013-14, Capitol Corridor achieved an on-time performance of 95% and a farebox ratio of 51%.

The Suisun City Train Depot/Amtrak Station has historically been one of the best performing unstaffed Amtrak stations with approximately 162,000 trips<sup>15</sup> in 2014 and generated \$1.9 million in passenger revenue.

#### Capital:

The Capitol Corridor and San Joaquin Corridor<sup>16</sup> share a combined fleet of 20 locomotives and 84 bi-level passenger coaches and Café cars. A train set includes 1 locomotive and 4 to 5 passenger cars, one of which also serves as a food service car. Each train set has the capacity to carry 320 to 350 passengers.

Existing passenger information displays providing train number and destination information will be upgraded beginning in FY 2014-15 with more modern video and audio messaging and announcements. This upgraded system will also support inductive hearing devices and

<sup>&</sup>lt;sup>15</sup> Amtrak, www.thegreatamericanstations.com

<sup>&</sup>lt;sup>16</sup> The San Joaquin service operates multiple trips daily between the Bay Area and Bakersfield serving 15 stations including Richmond, Martinez, Antioch, Stockton, and Fresno.

compliant video and audio messaging. All train cars have power-plugs and complimentary Wi-Fi for basic email and web-browsing while streaming is prohibited.

The Capitol Corridor runs on tracks owned by the Union Pacific Railroad (UPRR) that run for 41.5 miles from the Solano/Yolo county border near Dixon to the Benicia-Martinez Bridge across the Carquinez Straits. The bridge across the Carquinez Straits is located between the two Benicia-Martinez bridges but is a lower lift bridge. The bridge rises for shipping traffic as needed causing occasional delays to trains.

The railroad tracks between the Carquinez Straits and Suisun City are fairly straight and primarily at-grade through wetlands with few at-grade crossings. Being in the wetlands, sections of the tracks flood during heavy storms that occur every few years. From Suisun City to Davis, the tracks are also fairly straight and after leaving Fairfield allow the train to operate at high speeds until the next stop miles away in Davis. There are multiple at-grade crossings in Fairfield, Dixon, Elmira and across numerous other unincorporated County roads. The railroad is primarily double track, but in some areas has additional tracks to provide access into industrial parks. The Capitol Corridor and Amtrak's other passenger services share the track with freight trains.

## Funding:

The Capitol Corridor is funded by passenger fares and a variety of State and Federal funding sources. In FY 2013-14 the operating expense was \$58 million.<sup>17</sup> With a farebox recovery rate of over 50%, passenger fares generated \$29.2 million with the balance (\$28.4 million) being funded by the State.

CCJPA has over \$95 million in capital projects programmed or underway. These range from track maintenance and improvements, Wi-Fi enhancements, and to station bicycle storage improvements. These projects are funded by RTIP, STIP, Prop 1A HST, and Prop 1B.

## **Governance/Partnerships/Plans:**

The CCJPA Board governs the operation of the Capitol Corridor service. The Board is

a partnership among the six local transportation agencies in the eight county service area which shares the administration and management of the Capitol Corridor. BART provides day-to-day

<sup>&</sup>lt;sup>17</sup> CCJPA Business Plan, Jan. 2015

management support to the CCJPA. Two STA Board members sit on the CCJPA Board. Capitol Corridor services are developed with input from the riders, private and public sector stakeholders, along with the partners who help deliver the Capitol Corridor service - Amtrak, the Union Pacific Railroad, Caltrans and the various agencies and communities that make up the Capitol Corridor.

The November 2014 CCJPA Vision Plan outlines the short-, medium- and long-term goals for Capitol Corridor. In the short-term  $(0-10\,\text{years})$  and medium-term  $(10-20\,\text{years})$ , CCJPA intends to implement service frequency expansion or extension at both ends of the route. Other short-term improvements will improve the service for Solano County passengers, including improvements to the Wi-Fi network communications infrastructure and bicycle facilities on board trains and at stations. Medium-term amenities include continued improvements to Wi-Fi, ticketing, bicycle facilities, and customer service communications.

CCJPA's long-term vision emphasizes Capitol Corridor's integration with the State and regional transportation system, including coordinated connections with other transit operations, increasing service frequency and investigating express and limited service options. CCJPA also envisions improved safety and higher overall operating speeds with the anticipated installation of Positive Train Control (PTC).

Finally, the Capitol Corridor will address the effects of sea level rise on Capitol Corridor and UPRR infrastructure. A higher percentage of CCJPA's capitalized maintenance budget is currently used in marshy areas, such as the Suisun Marsh, than in other segments of the corridor. As sea levels rise, this will cause groundwater tables to rise, higher tides and storms that have a higher reach, all of which will impact vulnerable areas along the Capitol Corridor route. CCJPA will work with member agencies and partners to develop long-term strategy and policies to mitigate and adapt to anticipated impacts. In Solano County, CCJPA recommends elevating the track through the Suisun marsh to maintain function against rising sea levels.

#### **New Solano Rail Stations:**

A second rail station in Solano County has been approved in northeast Fairfield and will be known as the Fairfield/Vacaville Train Station. It will be located at the intersection of Peabody Rd and Cement Hill/Vanden Rd which is the convergence of two major arterials connecting Fairfield and Vacaville. The station will be located within a mile of Travis Air Force Base and nearby a variety of development including existing and future industrial, housing, schools, and mixed-use development. This facility has received all necessary service commitments from Capitol Corridor and UPRR. Construction of necessary adjacent roadway and utility

improvements has largely been completed, with the new Peabody Road overcrossing opening for traffic in July of 2016. Construction of the platform and station has begun, and the first phase is projected to be completed in 2017. Additional passenger amenities and access are planned for a second phase.

In 2011, the City of Fairfield completed a Fairfield Station Specific Plan and amended it in 2012. The Specific Plan identifies a mix of land-uses in the vicinity of the train station that are mostly undeveloped at this time. Land uses could accommodate 6,800 new dwelling units as well as commercial and industrial uses. Numerous pedestrian and bicycle paths are planned with connections to the train station.

The City of Dixon desires a station in their community. The City of Dixon has made several significant investments, including the construction of a station platform, a transportation center, and a grade separated undercrossing for bicycle and pedestrian activity. However, beyond the Fairfield/Vacaville station Capitol Corridor has not made any further commitments to servicing additional station stops in Solano County.

**Solano Rail Facilities Plan:** In March 2014, the STA launched the Solano Rail Facilities Plan to evaluate the demand for freight facilities, additional passenger rail stations along the Capitol Corridor, and new passenger rail opportunities between Napa and Solano counties. In addition, the Plan will consider investment opportunities to improve safety throughout and to combat the effects of sea-level rise. The plan identified that approximately 15-25 freight trains per day travel through Solano County. The UP tracks in Solano are along the most direct route from the Port of Oakland and destinations eastward. The Plan has a ten-year horizon (to 2025) and has been approved by the STA Board.

#### **Ferry Services**

## WETA - San Francisco Bay Ferry

Solano County has enjoyed passenger ferry service between Vallejo and San Francisco since 1986. The ferry's ridership increased dramatically following the 1989 Loma Prieta earthquake. In the 1990s, the City of Vallejo began purchasing high-speed ferryboats and ridership continued to grow. Since 2012 this ferry service is one of several Bay routes identified as the San Francisco Bay Ferry. The San Francisco Bay Ferry provides service to nine terminal locations in the Bay, and the Vallejo Ferry Terminal is the only terminal in Solano County.

On weekdays, the ferry runs 11 round trips to and from San Francisco (10 in the winter). On the weekends, three trips are provided. The 30-mile one-way trip takes 60 minutes. The ferry service is supplemented by an express non-stop bus service (SolTrans Route 200) that directly connects the Vallejo Ferry Terminal and the San Francisco Ferry Building. Water Emergency Transportation Authority (WETA) contracts with SolTrans directly for Rt. 200 service. The travel time is comparable in large part because of the 21 miles of peak period HOV-3 lanes and HOV-3 exclusive, reduced-toll lane on the Bay Bridge. SolTrans Route 200 makes 5 daily roundtrips on weekdays and one roundtrip on weekends.

From Vallejo, there is daily service to the San Francisco Ferry Building and Pier41. Seasonally, there is service to AT&T Park and to Angel Island.

The Vallejo Ferry Terminal offers passengers a ticket purchasing location, an indoor and outdoor waiting area, and bicycle lockers. A covered gangway and float makes boarding convenient. Short- and long-term parking is available nearby in parking lots and a 750 space parking structure. Public and private buses serve the Vallejo Ferry Terminal.

#### Performance:

The Vallejo service makes up about 40% of the San Francisco Bay Ferry's total system ridership. Despite its popularity, the Vallejo service was severely impacted by the recession combined with fare increases resulting in a ridership decrease of 22% from FY 2006-07 to FY 2010-11. While all ferry routes' ridership decreased, Vallejo's recovery lagged behind the others. However, the Vallejo service has rebounded as it exceeded 825,000 passenger trips in FY 2013-14, a 15.9% increase from the previous year and a level comparable to pre-recession ridership.

This improved performance continued into the first half of FY 2014-15. Ridership through December 2014 was 438,211 passengers tracking slightly above the previous year's ridership. For the same time period, the Vallejo Ferry's farebox recovery ratio of 57% was the highest of all four ferry routes operated by WETA.

In FY 2014-15, WETA's capital budget of \$157 million will rehabilitate, repower and replace ferryboats as well as to improve maintenance facilities and terminals. This also includes service expansion projects in Alameda, Contra Costa and San Francisco. In Vallejo, the North Bay Operations and Maintenance Facility on Mare Island is one of WETA's largest capital projects at \$30 million.

The vast majority of the revenue (\$114 million) for capital projects is from Federal and State funds. In addition, bridge tolls provide a not insignificant share at over \$36 million while local sales tax revenue from Alameda and San Francisco contribute funding too.

#### **Capital**

The Vallejo-San Francisco ferry route typically operates using four high-speed ferry vessels. These ferryboats are exclusively assigned (and identified) for this route. The ferryboats were built between 1991 and 2004 and have an average lifecycle of 25 years. The ferryboats' passenger capacity ranges from 267 to 349. They are all wheelchair accessible and have space for bicycles.

As of January 2015 the Clipper card became the primary method of fare payment for adults. Daypasses and monthly passes were discontinued. One-way cash fares for adults remain available although the Clipper fare is highly discounted in comparison. Reduced rates for youth, seniors and people with disabilities remained without the need to use Clipper.

The Vallejo Ferry Terminal is located at 289 Mare Island Way in downtown Vallejo and is staffed by WETA and SolTrans personnel. The Terminal is owned by the City of Vallejo while the dockside facilities are owned by WETA. The ferry terminal shares a City-owned parking structure with the Vallejo Transit Center operated by SolTrans. There is also hourly and daily surface parking along the waterfront. Parking fees have been implemented at the daily surface parking and the parking structure. The parking structure was constructed, and is maintained, by the City of Vallejo. Various parking payments options are available including pay machines in the parking lots and structure or through an on-line parking application.

As noted earlier, under contract with WETA, SolTrans operates complementary Rt. 200 bus service between the Vallejo Ferry Terminal and the San Francisco Ferry Building. The Vallejo Ferry building is also served by local and intercity SolTrans routes, Napa's VINE, and private bus services such as Napa wine tour shuttles.

The ferry maintenance and fueling facilities for the Vallejo service are currently located in the former Mare Island Naval Shipyard Building 477. However, WETA is planning to build a new North Bay Operations and Maintenance Facility at the historic Building 165 also within the former Mare Island Naval Shipyard. The new facility will include an administration office, maintenance shops, fueling, berthing space and passenger loading facilities. Passenger loading and unloading will occur on existing trips departing Mare Island en route to Downtown San Francisco.

Landside construction is expected to be completed by Summer 2015. To begin work on the waterside portion of the project, a lease with the Navy is needed and the lease is expected to be finalized in the Spring of 2015. All permits for waterside construction have been received.

The Vallejo ferry basin requires dredging approximately every three years to remove silt build up that would otherwise prevent ferries from operating in the area. WETA manages the dredging needed in Vallejo and other areas in the Bay Area where their ferries operate.

#### Funding:

WETA's total FY 2013-14 operating expenses for four ferry services and administration were \$18 million. The Vallejo-San Francisco ferry operating expense was the highest of the four services at \$8.7 million. This reflects the longer distance the Vallejo ferry travels. The other three ferry services to San Francisco originate in Alameda/Oakland, Harbor Bay (Alameda County) and South San Francisco. Overall, passenger fares generated over \$8.5 million in revenue resulting in a farebox recovery rate of over 47%. Bridge tolls in the amount of \$9.4 million covered the majority of the balance of the operating costs.

#### **Governance/Partnership/Plans:**

The San Francisco Bay Ferry is the brand name for the services managed by the Water Emergency Transportation Authority (WETA). State enabling legislation (SB 976) passed in 2007 expanded the then Water Transit Authority (WTA) to become WETA which included the

operation of the ferry service between Vallejo and San Francisco.<sup>18</sup> The transition from the City of Vallejo to WETA was completed in 2012.

WETA has a Board of five members, three who are appointed by the Governor, one appointed by the Speaker of the Assembly and the other by a State Senate Committee. Since WETA's operation of the Vallejo Ferry service, the Governor's appointments have included a resident from Vallejo. WETA contracts operations and its current operator is the Blue and Gold Fleet.

WETA has developed plans and coordinates with multiple regional and local governments on terminal and maintenance facility improvement projects and potential expansion projects. The North Bay Operations Maintenance Facility Project in Vallejo is the only one in Solano County

WETA is responsible for coordinating and providing ferry transportation response to emergencies or disasters affecting the Bay Area transportation system. WETA's Emergency Water Transportation System Management Plan complements and enhances existing plans for transportation response.

The 2012 WETA Short Range Transit Plan proposed several system-wide marketing and communication efforts in order to simultaneously sustain existing service and expand operations, including targeted marketing, use of social media and expanded outreach to boost ridership; partner with Blue and Gold Fleet to improve system efficiency and effectives; and potential fare increases.

### **Sacramento River Ferries**<sup>19</sup>:

Caltrans operates and maintains two car ferries in Solano County. These are both located in the Sacramento Delta north of Rio Vista. Both operate 24 hours a day, seven days a week and are free of charge. Each of these ferries extend a State highway. These ferries primarily serve recreational and agricultural vehicles; there is no significant housing or industry on Ryer or Grand Island.

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<sup>&</sup>lt;sup>18</sup> The "Vallejo Ferry" had previously been operated by the City of Vallejo's/Vallejo Transit service. In 2011 Vallejo Transit merged with Benicia's transit and become SolTrans.

<sup>&</sup>lt;sup>19</sup> CalTrans website, March 2015

The Real McCoy II Ferry is located 2 miles north of Rio Vista extending SR 84/ River Road across Cache Slough to Ryer Island. This ferry has scheduled crossings every 20 minutes: on the hour, 20 minutes after the hour and 40 minutes after the hour. The Real McCoy II is 88-feet long by 38-feet wide and can carry up to eight vehicles. The Real McCoy II replaced the smaller Real McCoy 1 in 2011 after 65 years of service.

The J-Mack Ferry extends SR-220 across Steamboat Slough connecting East Ryer Island and Grand Island in Sacramento County. It is a 400 foot, three-minute ride. Boat operators are on duty 24 hours a day to provide service to motorists and individual passengers. The J-Mack is a cable drawn ferry and can accommodate up to 6 vehicles.

The new ferries have suffered frequent service/mechanical issues, and are often out of service.

#### Intercity ADA and Mobility Management Services

The Americans with Disabilities Act (ADA) of 1990 required that all public transportation systems that deliver fixed route service to the general public to also make accommodations to ensure that people with disabilities can use and access the same or comparable service. Over the past 25 years, transit vehicles have been purchased and facilities been retrofitted and/or designed to comply with ADA. Even with these changes, some individuals are still unable to use fixed route services due to a disability<sup>20</sup>. ADA paratransit service is shared ride, advanced reservation, origin-to-destination service for ADA-certified people with disabilities who are unable to use fixed route public transit service. The service is to be operated the same days and during the same span of service. FAST and SolTrans provide the vast majority of intercity fixed route service in Solano County and as a result they operate the majority of intercity paratransit service. There are other intercity paratransit services for ADA-eligible individuals that will also be discussed.

FAST operates intercity fixed-route bus service to Vacaville, Dixon, Benicia, Davis, Sacramento, and three BART stations in Contra Costa County. Most of these (Routes 30, 40 and 90) are limited stop, commuter services which ADA regulations do not require comparable ADA paratransit service. FAST meets their ADA obligations for Rt. 20 (Fairfield-Vacaville) by providing intercity ADA paratransit service to the Vacaville Transportation Center (VTC) and exceeds it by taking many passengers beyond this transfer location and directly to their destinations at medical facilities (Kaiser Permanente and Vaca Valley Hospital medical center). FAST handles westbound ADA paratransit trips by meeting SolTrans at Solano Community College where passengers transfer to SolTrans Paratransit.

SolTrans operates intercity fixed-route bus service to Fairfield, and to three BART stations in Contra Costa County via Routes 78, and 80. ADA paratransit comparable service is required. SolTrans Paratransit travels to Fairfield (Solano Community College) for paratransit trips east by arranging transfers to FAST's DART service. ADA paratransit trips to Contra Costa County and points south are handled by SolTrans Paratransit service to a transfer point in the I-80 corridor where a transfer is made to a Contra Costa County transit provider depending upon which one is the most appropriate. Given the relatively high expense of intercity paratransit trips, in FY 2014-15 SolTrans reviewed its intercity paratransit transfer operations and policies and approved changes to be implemented in 2015.

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<sup>&</sup>lt;sup>20</sup> Disabilities may be physical or cognitive, permanent or temporary. Generally, the disability may limit a person's ability to travel to/from a bus stop, board/disembark a fixed-route bus, and/or ride a large bus with others.

Napa VINE operates regular fixed route service between Vallejo and Napa County. Therefore, VINE operates comparable ADA paratransit service and picks up ADA paratransit riders from a transfer point in northern Vallejo.

In addition to the above intercity ADA paratransit services that are required, there are ADA services operated by Dixon Readi-Ride, the Rio Vista Delta Breeze, the County of Solano, and a countywide ADA intercity taxi program that began in 2009. The origins, and projected future, of the ADA intercity taxi program will be discussed after describing the Dixon Readi-Ride and Rio Vista Delta Breeze ADA-eligible services.

**Dixon Readi-Ride ADA service:** Although Dixon Readi-Ride primarily is a local general public dial-a-ride wheelchair accessible service, it also operates an intercity service to connect ADA-certified Dixon residents to its neighboring cities of Vacaville and Davis in Yolo County. Like the overall Dixon Readi-Ride service, it is operates on an on-demand basis. Once in Vacaville and Davis, it takes riders to the passengers' destination or to paratransit transfer locations.

**Rio Vista Delta Breeze**: The Delta Breeze operates a general public intercity deviated-fixed route bus service between Rio Vista and the Fairfield/Suisun City area as well as to other cities outside Solano County. All vehicles are wheelchair accessible. For ADA certified passengers, the Delta Breeze provides reduced fares, a free ride for a personal care attendant (PCA) and deviation priority.

**County of Solano:** Since 2009, the County of Solano has provided intercity paratransit service to residents of the unincorporated area through private services as needed. The management of this service was recently transferred to the STA in February 2015.

Intercity Taxi Scrip Program: The countywide ADA Intercity subsidized Taxi Scrip Program began in 2010 and is only for ambulatory ADA certified passengers as of early 2015. This service exceeds ADA requirements and provides a reduced (subsidized 85%) fare, same day, curb-to-curb 24/7 taxi service between cities as well as Travis Air Force Base (TAFB) and the rural areas of Solano County. This taxi service offers a one-trip option in comparison to one or more transfers between ADA paratransit services throughout the county. When this service began, future phases were intended to expand the service to non-ambulatory ADA certified riders. The initial phase has been limited to ambulatory ADA riders only because Solano taxi companies' vehicles could not accommodate wheelchairs.

A brief history of ADA paratransit service prior to 2010 is helpful to understand the current status of paratransit services. Until mid-2009, Solano Paratransit provided intercity paratransit service among the northern Solano county cities<sup>21</sup> and to/from Vallejo. Vallejo Transit RunAbout (prior to SolTrans'<sup>22</sup> formation in 2011) provided intercity service for Vallejo and Benicia with connections to East Bay transit services and Fairfield. Solano Paratransit had been operated by FAST, managed by the STA, and jointly funded by the STA and the northern county transit operators and the County of Solano.

FAST decided to discontinue operation of Solano Paratransit in early 2009. FAST, under its DART Paratransit service, limited its intercity paratransit operation to between the Fairfield/Suisun City area to Vacaville and to Solano Community College (SCC) where riders would transfer to Vallejo RunAbout (now SolTrans) for travel west. Rio Vista Delta Breeze deviated fixed-route service would handle ADA certified riders between Rio Vista and other cities and Dixon began their ADA intercity service as described above.

The new operating structure resulted in more transfers for intercity ADA paratransit riders. To offer an option with fewer transfers, more direct service and more flexibility in terms of reserving a ride as well as span of service, the ADA Intercity Taxi Scrip Program was launched in 2010. This was accomplished as a joint effort among the five transit operators and the County of Solano. It was limited to ambulatory ADA certified passengers only because of the equipment limitations of the taxi companies. This service has been popular with users.

Since its inception five years ago, there have been some modifications. The City of Vacaville initially administered the program. The program administration was transferred to the County of Solano. In December 2013, the County requested STA to explore delivering the intercity paratransit/ADA Intercity Taxi Scrip Service. The STA conducted a feasibility study to evaluate the viability and options of the STA taking over administration of the intercity paratransit program. Based on this analysis, the STA Board authorized STA to transition and manage the Intercity ADA Taxi Scrip/paratransit service. A contracted project manager was selected in late 2014 and the program was transferred to the STA from the County in February of 2015. The Intercity Taxi Scrip Program operations and performance will be monitored and analyzed to optimize its performance and identify opportunities to expand to serve non-ambulatory ADA-certified riders.

<sup>&</sup>lt;sup>21</sup> Fairfield/Suisun City, Vacaville, Dixon, Rio Vista, and the surrounding unincorporated area

<sup>&</sup>lt;sup>22</sup> SolTrans formed in 2011 as the consolidation of Vallejo Transit (including Vallejo RunAbout paratransit services) and the Benicia Breeze transit services.

ADA Paratransit services are for people with disabilities that specifically limit their ability to used fixed-route transit. Many, but not all, of these individuals are seniors. Many other seniors have mobility challenges less serious but also worthy of addressing. In 2011, the STA completed a countywide Transportation Study for Seniors and People with Disabilities. Over the course of the study period, a great deal of outreach to seniors and people with disabilities was conducted through focus groups and surveys to identify their transportation challenges followed by a discussion and prioritization of solutions.

Between 2004 and 2012 a series of Community Based Transportation Plans (CBTPs) were conducted throughout the county (Dixon, Vallejo, Suisun City, Fairfield, and Vacaville). These studies focused on the transportation needs of the low-income population in these communities. The process was similar to the Transportation Study for Seniors and People with Disabilities and included substantial community outreach.

The findings and priority projects of the Transportation Study for Seniors and People with Disabilities and the CBTPs were often similar. While there were requests for more service, there were numerous priority projects related to an interest in more information and assistance in riding transit and understanding the range of transportation services. Driving oneself, and by family and friends, was acknowledged as an important and desired mode of travel during the aging process.

**Mobility Management**: Mobility Management is a set of services and programs intended to improve mobility for Seniors, People with Disabilities and the low-income population. With the wealth of information collected from the Transportation Study for Seniors and People with Disabilities and the five CBTPs, in 2012 the STA embarked on the development of the county's first countywide Mobility Management Plan.

The Solano Mobility Management Plan identified existing services and programs, explored potential partnerships, and analyzed how to address mobility needs in Solano County in a cost effective manner. In April 2014, the STA Board approved the Solano County Mobility Management Plan.

The Solano Mobility Management Plan addresses four key elements to assist seniors, people with disabilities, and low income and transit dependent individuals with their transportation needs.

- 1. Countywide In-Person ADA Eligibility Program: STA, in partnership with the Solano County transit operators, launched a Countywide In-Person Americans with Disabilities Act (ADA) Eligibility Program in July 2013. The paper-based application was replaced with a more personalized in-person process that eliminates the need to obtain medical verification. A vendor specializing in ADA assessments was contracted to administer the Program on behalf of the Solano County transit operators and is consistent with the ADA federal requirements for certification. The primary goals of the Countywide In-Person ADA Eligibility Program are to make more accurate ADA eligibility determinations, ensure availability of services for passengers who truly need the service, and to promote alternative transportation modes for people who might be able to use fixed route and other transportation options.
- 2. Countywide Travel Training/Transit Ambassador Program: STA, in partnership with the Solano County transit operators, began developing a Countywide Travel Training program/Transit Ambassador Program. The program will provide residents with resources so that they can become familiar and comfortable with traveling on their local transit system and/or making intercity transit trips. Varieties of travel training include: group training, one-on-one individualized training, peer-to-peer training and self-instruction. This program will build upon existing travel training programs, such as Vacaville's Travel Training Program and services provided by Independent Living Resources and Connections for Life. Elements of the Countywide Travel Training/Transit Ambassador Programs began rolling out in 2014. A Transit Ambassador Training was held in 2014 for potential Transit Ambassadors for FAST and SolTrans. A Transit Ambassador Program Manual was developed. A Rider's Guide (English and Spanish) and an instructional video for each transit operator<sup>23</sup>, will be completed in 2015. Two nonprofits specializing in Transit Training for people with cognitive disabilities and physical disabilities will expand their Transit Ambassador programs to assist trainees who need to more intensive training. Through a contract with the STA, Transit Training will be provided for Dixon, Rio Vista and the unincorporated area as well as for referrals from FAST and SolTrans for more intensive training
- 3. One Stop Transportation Call Center and Website: The Solano Napa Commuter Information (SNCI), a program funded and operated by STA, was expanded to become the Solano Mobility Call Center in 2014. SNCI has operated as a call center and provided wide range transportation information, including local and regional transit, carpooling and ridematching, vanpools, alternative commute incentives, taxi scrip programs, bicycle and pedestrian information and trip planning. As the Solano Mobility Call Center, the Call Center staff has been trained to understand a wider range of transportation options they are able to offer broad information or specifics such as transit trip planning and schedules. Clients speak to live operators who tailor the information given to the specific needs of the client including seniors, people with

<sup>&</sup>lt;sup>23</sup> Excluding Vacaville City Coach which has an existing program

disabilities and low-income residents. These services include not only public transit services, but also non-profit and private transportation services. The Call Center also is an agent for the Regional Transit Discount Card program and provides Clipper, Senior Clipper and youth Clipper cards.

A Mobility Management website (i.e. One-Stop Transportation Website) was launched in early 2015. This provides Seniors, people with disabilities, and low-income residents with information about all the non-traditional transportation services and programs available in Solano County, such as volunteer driver programs and the Intercity Taxi Scrip program. In addition, the website includes links to the transit, mobility management programs, and travel training brochures and guides that are distributed to the public and informational videos about all the transit and non-traditional transportation options available.

4. Senior Driver Safety Program Information: The purpose of the Older Driver Safety Program Information is to house all the available information on older driver safety programs, tests and workshops in one place for the County's older drivers. The Call Center and Website will also maintain and update a database and referral center for relevant information for older drivers and their families.

Finally, the Mobility Management Plan recommends that the STA evaluate mobility management service delivery structure options for Solano County. Consolidated Transportation Service Agencies (CTSAs) are the most common model in California. The goal of CTSAs is to promote the coordination of social service transportation for the benefit of seniors, people with disabilities and low-income individuals. The STA conducted a separate analysis on mobility management structural models and benefit of CTSA designation. The analysis concluded that CTSAs are the most appropriate model for delivering mobility management programs. The STA Board approved the STA's designation as the CTSA for Solano County in June 2014, which was subsequently approved by the Metropolitan Transportation Commission (MTC) in September 2014.

#### State of the System Summary

Solano County has an established and diverse intercity transit system. Solano public transit operators' intercity buses not only connect Solano cities, but also Solano's neighboring Sacramento region and San Francisco Bay Area counties. Many of these bus services radiate from Fairfield which is mid-point (45 miles) between downtown Sacramento and San Francisco. SolTrans, on the edge of the urban Bay Area, carries the highest volume of intercity bus passengers primarily to/from the BART system in the East Bay. Additional intercity bus services

are delivered by smaller Solano transit operators and transit operators from neighboring counties.

Carpooling and vanpooling play a key role in Solano's transit system as these are the most popular commute modes after driving alone. Solano's proximity to the job-rich urban Bay Area and Sacramento combined with relatively low housing costs have made long-distance commutes commonplace and ridesharing popular with Solano residents. Carpooling and vanpool are individually operated which offers a great deal of flexibility for service locations, days and times cost-effectively. They complement publicly operated, higher capacity transit services such as intercity bus, rail and ferry. Ridesharing often serves niche locations and shift times that are difficult to serve by bus productively. Carpools and vanpools use few public resources as the occupants share the operating and capital costs. Many long-distance ridesharers use public facilities such as Park and Ride Lots as meeting locations and parking for passengers during the commute and work period. Some ridesharers save time by using High Occupancy Vehicle (HOV)/High Occupancy Toll (HOT) lanes on freeways and save money by reduced bridge tolls. The SNCI program supports ridesharers with its ridematching services, vanpool support services, outreach, and incentives.

Passenger rail service delivered by the Capitol Corridor gives Solano residents a reliable intercounty and interregional service seven days a week throughout the year. With the current one stop at the Suisun City Train Station, the Capitol Corridor service is centrally located to county residents and those destined to Solano County. This service has been growing since its inception in the 1990s. With 30 weekday roundtrips and 22 weekend roundtrips and 17 stations between Placer County and Santa Clara County primarily along the I-80/I-880 corridors, it is popular with commuters and travelers of all types. Suisun City maintains a park-and-ride used by many Capitol Corridor riders.

The Vallejo Waterfront to San Francisco ferry services seven days a week throughout the year is operated by the San Francisco Bay Ferry. It is the longest of several SF Bay Ferry routes. This ferry service is a direct connection to San Francisco avoiding multiple toll bridges crossing for drivers and transfers for bus/rail riders. It is the only ferry service in the northeast Bay vicinity with the next closest ferry services in Larkspur (Marin County) and Oakland/Alameda. The SF Bay Ferry will complete the landside construction of a maintenance facility on Mare Island in 2015. Vallejo Ferry riders use surface parking lots and a parking structure shared with SolTrans. Vallejo Ferry ridership is recovering after suffering for several years during the recent recession.

Intercity paratransit and other transportation services and programs for seniors, people with disabilities and the low-income have become of increasing importance. With the aging population increasing significantly as the Baby Boomers began reaching retirement in 2010, more attention has been focused on how this changes the type of demand for transportation. Solano has been modifying services and developing new programs to address these changing needs.

## **CHAPTER 4 – Transit and Rideshare Element Resources**

Resources will be needed to maintain, modify possibly expand transit and rideshare services to meet the future mobility demands of Solano residents, employees and visitors. The amount resources will depend on numerous dynamic factors such as the level of basic demand, public policy goals at multiple levels, cost of service delivery and the mix of services and capital to support the services. Resources in this context refer to funding. Funding is needed to deliver vehicles, fuel, maintenance, drivers, support staff, and facilities operation, maintenance and construction. Funding is needed also for

It's not all about the
Benjamins— but they are
important.

HB 576537

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program staff, taxi fare subsidy and other program expenses. This section will focus of the existing and projected resources available for transit and rideshare services.

Funding for transit and rideshare services is derived from a variety of sources ranging from the federal government to users. This discussion will be review the types of funding from the various levels (federal, state, regional, local, and user) primarily for intercity bus, rideshare, Intercity ADA Paratransit and mobility management programs. Although there are rail and ferry stops in Solano, these services are operated and funded by agencies outside of Solano.

#### **Federal**

Federal funding for transportation projects is determined by legislation approved by Congress and is periodically renewed. Federal transportation funding was guided by what was known as Safe, Accountable, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA LU) from 2005 until September 2012. SAFETEA-LU was originally intended to guide transportation funding for four years but was repeatedly extended. SAFETEA-LU continued some longstanding funding programs and created some new ones.

In 2012, a new two-year transportation bill was approved, known as Moving Ahead of Progress (MAP) in the 21<sup>st</sup> Century, or MAP-21. It authorized just over \$10.5 billion for each of the two years for public transit. Since MAP-21's original expiration date of September 30, 2014, Congress has enacted short-term extensions allowing the Federal Transit Administration (FTA) to continue its programs through the end of October 2015. In December 2015, a new five-year transportation funding bill was approved and became known as the FAST (Fixing America's Surface Transportation) Act.

FAST authorizes \$300 billion over five years through FFY 2019-20. Funding begins slightly above the MAP-21 level and increases 1-2% annually. There are some modifications as compared to MAP-21 but upon initial review there does not appear to be major increases or decreases for transit.

There are multiple types of federal transit funding which are designated for different purposes. With new federal transportation legislation, some funding programs stay the same while others are eliminated and added. Program funding parameters may be very specific or broad. Some are distributed by formula and others are competitive. Given the funding parameters, all transit operators do not receive all types of funding. Federal funds are generally used by Solano transit operators for local and intercity operating and capital projects and improvements, ADA paratransit service and capital, and mobility management programs.

The Urbanized Area (UZA) Formula Program (5307) was in both SAFETEA-LU and MAP-21 and has been a funding category since the 1980s; it remains in the FAST Act. These funds are for areas with a population of over 50,000 and may be used fairly broadly particularly for areas with a population of under 200,000. There are three UZA in Solano that qualify for 5307 funds: Vallejo/Benicia, Fairfield/Suisun City and Vacaville. Transit capital, operating (in some situations) and planning have been eligible expenses for SolanoExpress operators FAST and SolTrans. SolTrans has also received funds from the San Francisco-Oakland UZA for ADA Paratransit; this will discontinue beginning in FY 2014-15. Other than this last item, it is assumed that this operating assistance will continue to be provided and that the level of funding support for urbanized areas will modestly increasing under the FAST Act. .

The American Recovery and Reinvestment (ARRA) of 2009 augmented the FTA's 5307 program awarding \$17 million for several projects in Solano. The SolTrans maintenance facility renovation, the Vallejo Transit Center and Ferry downtown parking structure, FAST bus replacement and improvements, and Vacaville City Coach intermodal facility and bus replacement were all projects that received some of their funding from ARRA. All ARRA funds have been allocated.

The 5310 program (Transportation for Elderly Persons and Persons with Disabilities) was in both SAFETEA-LU and MAP-21. In MAP-21, what had been a separate funding program (5317 – New Freedom discussed below) was incorporated into the 5310 program. 5310 is a competitive funding program managed by the State. 5310 projects are intended to be for capital projects that will improve mobility for seniors and people with disabilities in traditional ways as required by ADA as well as nontraditional investments to improve mobility beyond ADA requirements. The STA's PCC capital projects applications from Solano County. Successful projects have primarily been vehicle replacements for non-profit organizations transporting people with disabilities, public paratransit vehicles providing service beyond ADA and related support

equipment such as radios. The 5310 program continues in the FAST Act. One change worth noting is that States and local government entities operating public transit services are clarified as eligible direct recipients of Section 5310 assistance

The Rural Transportation Assistance Funds (5311) program was similar to 5307 for non-urbanized areas. These formula funds have been directly distributed to Dixon Readi-Ride and Rio Vista Delta Breeze and used as operating assistance and capital projects primarily bus replacement. SolTrans and FAST have also received 5311 funding for operating SolanoExpress routes in rural areas. Solano Transportation Authority allocates this funding to Solano transit operators and submits to MTC for programming with Caltrans. 5311 funding continues under the FAST Act and the level of funding slightly increasing.

The Jobs Access Reverse Commute (JARC) (5316) Program funded projects that would address transportation challenges faced by welfare recipients and low-income people seeking to obtain employment as well as provide reverse primary commute route services. JARC was a distinct funding category in SAFETEA-LU but was subsumed into the 5307 and 5311 programs with MAP-21. MAP-21 changed JARC from a competitive to a formula funding process at the State level, but the projects were selected competitively at that point and had to be in a Coordinated Plan. JARC has funded Solano Lifeline projects and the Mobility Management program.

The New Freedom Program (5317) was a new and distinct program in SAFETEA-LU, but was incorporated into the 5310 program in MAP-21. The 5317 funds were for services to improve mobility for individuals with disabilities above and beyond Americans with Disabilities (ADA) requirements. The projects had to have been identified in an approved plan. New Freedom funds were used to fund Solano's Mobility Management Program.

A new program in MAP-21 continued in the FAST Act, the State of Good Repair (5337) program, has funded both FAST and SolTrans which will help with their share of the funding needed to replace the SolanoExpress bus fleet among other items. The STA Board approved an Intercity Bus Replacement Capital Funding Plan. Members of the Intercity Transit Funding (ITF) Agreement (discussed later) will contribute funds to replace the SolanoExpress fleet with funding also to come from the STA and possibly MTC.

The Surface Transportation Program (STP) has been the most flexible highway funding program and historically one of the largest single programs. States and metropolitan areas may use these funds for not only highway, bridge, pedestrian and bicycle infrastructure, but also transit capital projects, transportation demand management (TDM), and carpool projects. The amount of STP funds were increased in MAP-21 from SAFETEA-LU, however more programs were incorporated under the STP category most significantly bridges which previously had a set-aside. Congestion Mitigation/Air Quality (CMAQ) is another federal funding program limited to projects or programs that have a direct impact on reducing congestion or air pollutant emissions. MTC is the federal recipient of STP and CMAQ funds and manages the

distribution of these funds in the Bay Area. This includes additional "Eastern County CMAQ" funds derived from the portion of the Solano County in the Sacramento air basin and the funds are to be used for projects in eastern Solano County. Train stations and the Solano Napa Commuter Information rideshare program have received CMAQ funds. In recent years, STP/CMAQ funds have been distributed through MTC's One Bay Area Grant (OBAG) process. Under the FAST Act, STP has been incorporated under a broader category – the new Surface Transportation Block Grant Program (STBGP) - and increases 1% annually. CMAQ funding remains at the same level to start with and increasing 1-2% annually; new projects have become eligible for CMAQ funding including port-related freight operations.

The TIGER (Transportation Investment Generating Economic Recovery) grant program invests in road, rail, transit and port projects that achieve national objectives. Since 2009, Congress has dedicated nearly \$44.6 billion for seven rounds of TIGER to fund projects that have a significant impact on the nation, region or metropolitan area. Seventy-one (71) transit projects have been funded representing 28% of total TIGER funding. TIGER projects tend to be multi-jurisdictional that are difficult to support through traditional DOT programs. The Capitol Corridor has received TIGER grant funding for capital improvements.

Earmarks: Since the 2005 CTP, there has been a change in the policy of earmarks. Until 2010, applications could be made directly to a federal or state agency, and the grant was in turn provided directly to the implementing agency. Members of Congress and Senators could "earmark" funds for specific projects in their districts. For the past five years federal funds have not been earmarked, and the Solano CTP is based upon the assumption that earmarking will not return.

The direction of federal transit funding has just recently been determined by the passage of the FAST Act in December 2015. Analysis of the bill has begun and details are emerging. With the passage of the FAST Act, long-term transportation funding will be known for the first time in ten years.

#### State

Transportation Development Act (TDA)-Local Tax Fund (LTF) Apportionments: TDA funds are derived from a countywide one-quarter-of-one-percent sales tax to support transit, transportation for disabled individuals and bicycle and pedestrian purposes. This is a major source of funding for intercity, local and paratransit operations in Solano. TDA also supports the ADA Subsidized Intercity Taxi Program. TDA revenues were increasing until the 2008 economic downturn when they declined sharply and then gradually began increasing. Future TDA funding will be dependent upon local sales tax generation which is moving in a positive direction.

State Transit Assistance funds (STAF) are derived from taxes on fuel sales. STAF revenue tends to vary annually due to the variations in fuel sales. Some STAF is distributed by formula directly from the State to transit operators (revenue-based STAF). Population-based STAF is distributed through Metropolitan Transportation Commission (MTC) programs in the Northern Bay Area counties. There are various categories, but there is a fair amount of flexibility overall. Solano's population-based STAF is allocated to the STA and has been used for vehicle local match, intercity operating assistance, transit facilities, intercity transit planning, transit coordination, ADA paratransit, mobility management, and more. Future STAF revenue will depend on fuel sales and MTC programming policies.

The Prop 1B/PTMISEA (Public Transportation Modernization Improvement Service Enhancement Account) was created by the approval for a broader Transportation Bond in 2006. Over a ten year period ending with the final allocation in FY 2014-15, \$3.6 billion was made available statewide to transit operators for transit capital. PTMISEA funds were to be used for transit rehabilitation, safety or modernization improvements, capital service enhancements or expansions, new capital projects, bus rapid transit improvements, or rolling stock (buses and rail cars) procurement, rehabilitation or replacement. Funds in this account were appropriated annually by the Legislature to the State Controller's Office (SCO) for allocation in accordance with Public Utilities Code formula distributions: 50% allocated to Local Operators based on farebox revenue and 50% to Regional Entities based on population. Dixon Readi-Ride, SolTrans and FAST received funding from this program.

The State Transportation Improvement Program (STIP) funds projects that increase capacity on state roads. STIP funding is a mix of State, federal, and local taxes and fees. STIP is primarily used for roadway construction but may also be used for PNRs and multi-modal facilities that support the highway system. STIP funds have been used for rail and ferry facilities in Solano.

California's new Cap and Trade program has created a Greenhouse Gas Reduction Fund using proceeds from the state's cap-and-trade auctions. The Transit and Intercity Rail Capital Program (TIRCP) will help support transportation investments in clean, affordable and low-stress commuting and traveling options by improving the quality and reliability of public transportation choices. In its first year \$25 million was budgeted for 14 projects that were selected in 2015. In future years, the program will receive 10% of the Greenhouse Gas Reduction Fund revenues. There have been legislative efforts to increase the percentage of the funds directed to the TIRCP so far unsuccessful. Distribution of the funds is through a statewide competitive process and candidate projects must demonstrate GHG reduction among other criteria.

#### Regional

A portion of bridge toll revenue from the seven State-operated Bay Area bridges is allocated for transit capital and operating to reduce vehicular traffic congestion on these bridges. One program known as RM1 (or AB664) funds are intended to be used to match FTA funded transit

capital projects. SolTrans is a recipient of these funds managed by MTC. This program is expected to continue though MTC may modify the allocation criteria.

A second bridge toll funding program is Regional Measure 2 (RM2). RM2 funds are distributed to Solano County on a formula basis and can be used for projects that reduce bridge traffic. This includes intercity bus operations as long as the routes funded meet specific performance standards, i.e. established farebox recovery requirements. Solano receives approximately \$1.9 million annually from the RM2 "Regional Express Bus North Pool" which covers services that cross the Carquinez and Benicia Bridges. FAST and SolTrans are recipients of RM2 for delivering SolanoExpress services across these two bridges. RM2 is a stable source of funding that will not decrease. However, with an escalation rate of 1.5% annually it will not increase by much and for several years the escalation rate had been suspended.

In Solano, RM2 funds have also been used to construct multi-modal facilities, park and rides, rail stations, and Capitol Corridor rail improvements. Most of these projects have been completed and the others are under construction.

Both the Bay Area Air Quality Management district (BAAQMD) and the Yolo Solano Air Quality Management District (YSAQMD) have funds that can be spend on projects that reduce air pollutants emissions such as Solano Napa Commuter Information program. These funds are generated from vehicle registration fees in the county. The BAAQMD program is call Transportation Funds for Clean Air (TFCA), and has two components: regionally-competitive funds administered by BAAQMD staff and focused on projects with a regional impact, and CMA Program Manager funds, with projects selected and administered by STA. The YSAQMD Clean Air Fund program is guided by a Solano advisory committee, but recipients are selected by the YSAQMD Board. As a whole, this funding stream is expected to grow slowly. SNCI has consistently received funding from these programs and it is assumed this will continue in the future.

MTC's Regional Rideshare Program (RRP) has funded a significant portion of the SNCI's carpool/vanpool program for decades. MTC has decided to make major changes to the RRP which are expected to significantly reduce funding region wide and to the SNCI program after FY 2016-17.

#### Local

The seven SolanoExpress intercity transit services are funded through the Intercity Funding (ITF) Agreement since 2006. FAST and SolTrans operate the seven routes which serve all Solano cities except Rio Vista. Intercity transit costs are shared among jurisdictions using a formula that is based on two factors: ridership by residence and population. This shared funding is for the cost of SolanoExpress routes after farebox and other non-local revenue (RM2, grants, etc.) are taken into account. The resulting net cost is shared among the participating jurisdictions

based on 20% of their population share and 80% of ridership by residence. This funding agreement is expected to continue.

Passenger fares are a major and on-going funding source for SolanoExpress intercity routes. Farebox recovery rates on the intercity routes have been consistently strong. For FY 2012-13 the farebox recovery rates for these routes ranged from 25%-69%. Passenger fares also fund, albeit at a lower level, intercity ADA paratransit and taxi programs.

Transit facility parking fees have been introduced in the SolTrans service area. Daily and monthly parking fees were charged at the downtown Vallejo Transit Center parking garage when it opened in the past few years. Nearby surface parking shared with the Ferry Terminal also has parking fees.

Revenue is generated from various advertising opportunities created on vehicles and at facilities. Interior and exterior bus advertisement space is sold. Bus facilities in both FAST and SolTrans systems create paid advertising space.

#### Conclusions

As discussed above, some, but not all, of these funds may be used for intercity transit operating and capital, rideshare and mobility management programs. As a result, it is not possible to accurately project available funding for intercity transit operating and capital, rideshare, intercity ADA paratransit, and mobility management programs.

However, some reasonable conclusions may be made about future funding as a compared with current funding Some funding sources that were available in the past ten years are no longer available (i.e. federal Earmarks, ARRA, JARC, New Freedom) which were primarily used for transit capital and Mobility Management. Some existing sources are expected to decline significantly such as the MTC/Regional Rideshare Program funding. Most existing funding sources are not projected to increase or decrease significantly in the foreseeable future. California's new Cap and Trade program may be a new source of funds and there have been efforts underway already to increase the share for transit. New funding to transit could be derived from flexible funding sources such as STP that have traditionally not been utilized; however, STP has long been used for roadway projects which continue to have significant maintenance needs.

Mobility Management and Solano's rideshare program began to overlap in 2014 when the Solano Napa Commuter Information (SNCI) program took on the role as the Mobility Call Center. The Mobility Management program has funded the SNCI program expansion for these functions and expects to continue to do so in the future. Mobility Management does not have a dedicated source of funds to ensure stability for either program.

The current view of resources suggests that sustaining the current level of service of intercity transit, carpool/vanpool services, and mobility management will continue to be challenging. It will be important to stay abreast of often changing funding opportunities, matching their parameters to county needs and values, and aggressively pursuing them. Creative funding options such as public/private funding partnerships or delegating elements of service to the private sector may need to be considered. Continual evaluation of services and programs to identify opportunities to shift service strategies from less productive to more productive service will be important. Yet caution must also be exercised to maintain the delivery of transit, rideshare and mobility management programs to those who need it most – and that need is expected to grow.

### **SECTION 2 – MAKING THE JOURNEY**

The preceding chapters of the Transit and Rideshare Element have primarily been used to create a map. A map shows options, and this map shows both where we are and what our potential destinations are. Traveling involves making choices amongst those options. The next two chapters focus on making those choices.

Traveling involves making choices

The first of these chapters examines tools to help us decide. If we have multiple different roads on which we can drive - together of course, not by ourselves — then we must have something that will help as choose amongst those options. Do we want to take the fastest course, the most scenic route, or the one with the most rest stops? These are the sorts of travel choices we'll make in our personal lives, and we can apply the same ideas to this element. The name we give this choice-making is the establishment of policies, performance measures and milestones. The next chapter will focus on the choices themselves — projects and programs, in the case of the element — that we can use to make the journey.

## **CHAPTER 5 – POLICIES, PERFORMANCE MEASURES AND MILESTONES**

The essence of any good plan is its ability to guide choices. Policies are specific action statements that implement Goals. Policies contain clear action words such as *shall*, *will*, *assign* or *invest*. When STA staff make recommendations to committees or the Board, those recommendations will be guided by the policies in this Element.

But making choices – implementing policies – is not enough by itself. Once you start on a journey, you need to know if you're actually going in the right direction. Just because the odometer is ticking over doesn't mean you're actually getting closer your goal. Milestones and performance measures are to help you know if the journey you're on is the same as the journey you are trying to make.

On the following pages, the Transit and Rideshare Element lays out those three portions of the journey. How do we make decisions? How do we know if we are going in the right direction? And is the journey that we are on similar to that of other users of the Solano CTP? Are we helping each other out?

Each Policy is set out in **bold** text, and is followed by an explanatory paragraph. Performance Measures and Milestones are indicated by highlighting and, in most cases, end with a question. Finally, the Goals advanced by this particular policy are listed.

#### Section One – Big Picture Policies

T&R Policy 1 – STA will continue to focus its investments in maintaining and, where appropriate expanding, the existing SolanoExpress and rideshare/vanpool system as its primary means of providing mass transit. When fund sources with multiple uses are available, the SolanoExpress and rideshare/vanpool system will be given priority in receiving those funds.

Discussion – These two aspects of the transit and rideshare system carry by far the largest proportion of Solano's transit users. In Fiscal Year 2013 –14, SolanoExpress had more than 1.1 million passenger trips. In FY 2014 – 15, that number had increased 1.3% to 1.2 million riders. During the same comparable time period, carpools and vanpools carried a ridership equivalent to 8 million.

Most SolanoExpress riders board or debark from a bus at one of the major transit centers: namely, Curtola Park and Ride and Vallejo Waterfront Center, the Fairfield Transportation Center or the Vacaville Transportation Center. All four of these facilities are located in or immediately adjacent to Priority Development Areas (PDAs). This co-location directly supports the continued and expanded use of these transit centers for long distance commutes within or out of Solano County, making it easy for riders to access the transit centers with minimal use of an automobile. This is particularly important because of the reluctance of people to switch modes of travel.

Park and ride lots are located both within and away from PDAs. This takes advantage of the greater schedule and social flexibility provided by carpools.

Policy Performance Measures and Milestones – none. The Transit and Rideshare Goals 4 through 19 will have specific performance measures and milestones that implement Policies 1, 2 and 3.

This Policy helps implement Goals 1 and 1.a, 6, 9, 9.b, 9.c, 13.a, 14, 15, 16 and 10.

# T&R Policy 2 – STA will make appropriate investments in facilities that support regional transit providers; specifically, Capitol Corridor intercity rail and WETA ferry service.

Discussion – The other primary alternatives for commuters to driving alone within and out of Solano County are the ferry and rail service. These two systems combined carried more than 960,000 passengers during the last reported year. The greatest advantage that these systems have is that they do not rely upon the regional roadway network, which is subject to frequent impacts from traffic congestion.

An additional benefit of these regional transit providers is the significant reduction in per-capita emissions of air pollutants, especially greenhouse gases (GHGs), which occurs when these vehicles operate at or near capacity. If passengers can walk, bicycle or take

transit to the stops for these services, the congestion and air emission benefits are multiplied even further.

There are currently two Solano stops for regional transit: the Suisun City / Fairfield Capitol Corridor station and the Vallejo ferry terminal. A second Capitol Corridor train station is under construction and will open in 2017, serving Eastern Fairfield and Vacaville. All three of the stations are located in existing PDAs.

Policy Performance Measures and Milestones – none. The Transit and Rideshare Goals 4 through 19 will have specific performance measures and milestones that implement Policies 1, 2 and 3.

This Policy helps implement Goals 1 and 1.a, 2, 5, 6, 10, 13, 16 and 18.

T&R policy 3 – STA will expand the availability of services to seniors and persons with disabilities through the Solano Mobility Management program as a co-equal priority with conventional transit services.

Discussion – Seniors and people with disabilities have some of the most significant transportation challenges in Solano County. At the same time, they also have some of the most limited resources to meet those challenges. Solano mobility management is a series of programs designed to help these individuals participate in the economic and social life. The best outcome of mobility management programs is to provide seniors and people with disability freedom and independence of movement within and outside of Solano County. Programs such as transit ambassador and trip information can do exactly this.

Other mobility management programs may be ongoing for their recipients. Taxi scrip programs are one example of this sort of ongoing support. While mobility management may not provide as many trips as express bus or carpooling, and therefore has less of an impact on traffic congestion and air pollution, it does fill a critical gap in the Solano county transit system.

Policy Performance Measures and Milestones – none. The Transit and Rideshare Goals 4 through 19 will have specific performance measures and milestones that implement Policies 1, 2 and 3.

This Policy helps implement Goals 4, 4.a, 4.b, 5, 7, 8, 9.d, 12 and 17.

#### Section Two – Detailed Policies

T&R Policy 4 – Use the SolanoExpress Intercity Transit Consortium as the primary means for coordinating SolanoExpress and local transit services at a staff level. Use the CTSA, Solano Seniors and People with Disabilities Committee and the Paratransit Coordinating Council as the primary means of discussion and coordination at a policy-maker level. Participate in CCJPA, WETA and other working groups to identify and address coordination of local transit services with regional providers at a staff level.

Discussion – There are four main steps identified in this policy. First and foremost, STA will to continue to host the SolanoExpress Intercity Transit Consortium. This monthly forum provides the best opportunity to identify and deal with financing equipment and other major operational issues regarding intercity transit buses. As also served as a forum for dealing with any issues related to the interface between intercity and local transit.

Policy Performance Measures and Milestones – There is no performance measure for this step. The milestones for this step are the regular meetings of the identified Committees and the provision of advisory actions to the STA Board.

Are the Committees meeting on a regular basis? If so, the milestones are being met and the policy implemented.

The second item is to maintain staff liaison with all of the regional transit providers with whom STA or other local agencies interact. An example of this is STA staffs continue to participation in the Capitol Corridor staff working group meetings. This allows STA staff to be aware early on of issues being dealt with by Capitol Corridor staff, and to inform Capitol Corridor of issues that exist in Solano County. A similar level of direct and frequent staff to staff contact exists between STA and Soltrans, and a regular attendance at monthly WETA meetings by STA staff is now occurring. Because the service locations for Capitol Corridor trains and WETA ferry boats are also hubs for local transit, the local transit providers - SolTrans and FAST – are able to see and immediately respond to any change in service times made by the regional transit providers.

Policy Performance Measures and Milestones – Both the performance measure and milestone for this step is the attendance by and participation of STA staff at the regulars meetings of these agencies.

Is STA staff regularly attending these meetings? If so, the milestones are being met and the policy implemented.

The third item is for STA to continue to implement the intercity transit funding agreement, whereby the transit providers in Solano County pool and then share out resources needed to provide intercity transit. This is combined with STA's funding of marketing for the SolanoExpress routes.

Policy Performance Measures and Milestones – The performance measure for this step is the implementation of the multi-agency funding agreement to fund the SolanoExpress system. The milestone is the annual distribution of TDA funds for SolanoExpress services according to the agreement.

Is the Intercity Funding Agreement being updated to ensure timely funding of SolanoExpress services? If so, the milestone are being met and the policy implemented.

The fourth and final item is to assist local jurisdictions in preparing and updating SRTPs. Federal statutes require that the MTC, in partnership with the state and with local agencies, develop and periodically update a long-range Regional Transportation Plan (RTP), and a Transportation Improvement Program (TIP) which implements the RTP by programming federal funds to transportation projects contained in the RTP. In order to effectively execute these planning and fund programming responsibilities, MTC, in cooperation with Region IX of the Federal Transit Administration (FTA), requires each transit operator receiving federal funding through the TIP (federal grantees within the MTC region) to prepare, adopt, and submit an SRTP to MTC. The

SRTP develops a coordinated investment plan for the five major fixed- route and paratransit providers in Solano County – specifically SolTrans, FAST, Vacaville City Coach, Dixon Readi-Ride, and Rio Vista Delta Breeze. The SRTP develops a set of consistent operator objectives, goals, measures, and standards, as well as service and capital investment plans for each operator.

Policy Performance Measures and Milestones – The performance measure and milestone for this item is the adoption and implementation of a new or updated SRTP.

Are SRTPs adopted and updated on a schedule consistent with MTC and federal requirements? If so, the milestones are being met and the policy implemented.

This Policy helps implement Goals 2, 3, 4, 4.a, 4.b, 4.c, 7, 8 and 12.

T&R Policy 5 – STA will assign staff to actively monitor MTC activities to implement electronic fare collection, and will seek early implementation of electronic fare collection for all intercity transit providers.

Discussion – Electronic fare collection increases the convenience of transit use to riders, eases the collection of some ridership data, and can result in better fare collection. A common form of fare collection across the region makes it easier for transit users to shift modes or system providers. By actively monitor and partnering with regional providers such as MTC, Solano County can be prepared to be an early adopter of such systems.

Policy Performance Measures and Milestones - STA staff monitors MTC electronic fare collection methods as well as partners with MTC and transit operators as needed. Milestones would be met by staying coordinated among these parties and an annual status report to Consortium about regional electronic fare collection developments.

Is STA staff monitoring the development and implementation of electronic fare collection methods? Are electronic fare collection methods being implemented in Solano transit fleet vehicles? If so, the milestones are being met and the policy implemented.

This Policy helps implement Goal 3.

T&R Policy 6 – STA will be prepared to offer assistance to any local transit providers who wish to pursue consolidation and/or improve coordination and efficiency. On an annual or more frequent basis, STA will query Solano County and other partner transit agencies regarding the options and benefits regarding transit operator consolidation and/or improved coordination and efficiency.

Discussion - STA helped provide legal, consultant, management and financial assistance to the Vallejo Transit and Benicia Breeze transit services when they merged in 2010. This merger has led to improved service delivery, greater efficiency and financial stability for both communities' transit service, and for Solano Express buses operated by Soltrans. The past two years, STA has provided transit finance and service planning assistance to Rio Vista's Delta Breeze. The STA does not have a policy to require or encourage further consolidation of local or Express transit providers in Solano County, but is ready and available to support any local jurisdictions that request such help.

Policy Performance Measures and Milestones – On an annual basis, reach out to Solano transit operators to share past transit consolidation progress and determine if there is interest in further consolidation or improvements in coordination and efficiency. The outreach should be to City Manager or Department head level personnel. If interest is expressed, STA is to provide assistance. Milestone will be met by sharing the results of this outreach to the STA Board and the Transit Committee at least every three years.

Does STA provide these outreach meetings? If so, the milestone is being met and the policy implemented.

This Policy helps implement Goals 3.a and 3.b.

T&R Policy 7 – STA's Countywide Bicycle and Pedestrian Plans, and PDA Plans financially supported by STA, will identify access improvements around Transit Centers of Regional Significance and local transit centers in order to help fill the "first mile/last mile" gap. STA will support the purchase of Solano Express buses with adequate bicycle storage features. STA will support expansion of bike sharing projects throughout the Bay Area, including in Solano County

Discussion - One of the obstacles to the use of bus, rail and ferry transit is the gap at the start of the trip between home and the transit center, and the corresponding gap at the end of the trip between the transit center and the final destination. If the 'gap' is too substantial of an obstacle, transit users will drive to the transit center (increasing congestion and air pollution, and requiring parking at the station), or will drive solo to their destination.

For Solano commute trips, the rail and ferry stops at the destination are fixed and unchangeable. Bus destinations may have some flexibility, but most (such as BART stations) are also fixed. STA policies and investments cannot change this 'last mile' gap. The 'first mile,' however, is much more within Solano jurisdictions' control.

One way to help fill the first mile gap is to reduce its size, i.e. to help people who want to use transit have an opportunity to live near a transit stop. The PDA program and several State Cap

and Trade grant programs help support local land use decisions that encourage the placement of residences near major transit stops.

The other way to fill the gap is to make movement for bicyclists and pedestrians within it more convenient. STA's Safe Routes to Transit (SR2T) plan addresses access issues in close proximity to transit stops (and finds that the most dangerous spot is where pedestrians cross a public street). Because the Countywide Bicycle and Countywide Pedestrian plans are developed with input from the bicycling and walking communities, they are the best place to address ease and safety of use for these modes near transit centers.

In addition, STA works with regional transit providers and local jurisdictions to provide additional secure bike storage facilities at their local terminals. This also helps improve the convenience of using bicycles to access the transit system.

Finally, the access and safety improvements that implement this Policy also help implement the Complete Streets policy in the Arterials, Highways and Freeways element. That makes the Policy supportive of multiple Solano CTP elements.

Policy Performance Measurements and Milestones – Preparation of initial and updated STA Countywide Bicycle and Pedestrian Plans, and PDA Plans are the measurements for this policy. The milestones for this policy are completed Plans.

Are the applicable Plans kept current and used to implement projects, including first mile/last mile gap fill projects? If so, the policy is being implemented.

This Policy helps implement Goals 1, 1.a, 2, 5 and 10.

T&R Policy 8 – Require transit providers receiving funds administered by STA to submit performance reports. At a minimum, these reports will include farebox recovery, total ridership, on-time performance and surveyed passenger satisfaction.

Discussion – The minimum data needed by SolanoExpress decision makers on the effectiveness of the system consists of farebox recovery, total ridership, on-time performance and passenger satisfaction. There are additional data that are traditionally gathered, and those efforts should also continue.

An annual report of this data will not only provide a snapshot in time as to system performance, but also allow changes over time to be seen and used to measure system performance and the effectiveness of the investment decisions made by the STA Board and the operators of SolanoExpress bus systems.

An example of the effectiveness of this approach is seen in the Capitol Corridor's decade-long

systematic improvement. Ridership surveys of Capitol Corridor and other train passengers showed that passengers most valued a system that was convenient to their origin and destination, and had frequent and reliable service. While station locations were relatively fixed (few opportunities exist for new or relocated stations) and passenger train frequency is largely dictated by freight rail schedules, the Capitol Corridor could make investments that improved on-time performance and reduced operating cost. As a result of this focus on measuring and reporting on performance, and making investments that impact performance, the Capitol Corridor is, as of early 2016, number one in on time performance, number three in ridership and number three in overall customer satisfaction in the entire Amtrak System.

Policy Performance Measures and Milestones - Transit operators receiving funds administered by STA to submit on-time performance, farebox recovery data monthly for Consortium and to the STA Board annually. They may combine this with other reporting requirements. Customer satisfaction is to be measured less frequently, but no less than every three years and submitted to the STA. This may be as part of another study such as the multi-agency passenger survey with the submittal of these reports the milestones have been met.

Are performance measures being reported to the STA Board on a regular basis? If so, this policy is being implemented.

The access and safety improvements that implement this Policy also help implement the Complete Streets policy in the Arterials, Highways and Freeways element. That makes this Policy supportive of multiple Solano CTP elements.

This Policy helps implement Goals 6, 7, 17, 17.a and 17.b.

T&R Policy 9 – STA shall not adopt policies that exclude private providers from offering or providing transit services as long as they do not interfere with the provision of public transit, and shall seek to ensure that policies requiring private providers to pay for use of public facilities are reasonable related to the burden borne by those public facilities.

Discussion – Private transit providers can come in a variety of forms, as outlined in the Transit and Rideshare State of the System report. These providers can deliver important supplements to the public mass transit system; supplements that are usually focused on as narrow portion of the transit-using public. By accommodating these private providers and seeking only to cover costs reasonably associated with their use of public facilities, the publically-available mass transit system can more effectively focus on the general transit-using population.

Policy Performance Measurements and Milestones – Inventory private transportation services at public transit facilities and update it no less than every three years. Evaluate if and how private operations complement or inhibit public transit operations and any physical impacts on the facility. Determine if any operational or policy changes should be considered to maintain public transit level of service at the performance standards established by the 2015 SolanoExpress Transit Corridor Plan. Completing initial and subsequent inventory reports will meet milestones and implement this policy.

This Policy helps implement Goals 6 and 8.

T&R Policy 10 – Provide funding for and conduct transit studies for all major intercity transit corridors. Each study will be updated no less frequently than every 6 years.

Discussion – Bus and ridesharing trips in Solano County usually move along a major highway corridor. I- 80 is the lynchpin of Solano freeway and highway transit routes. Other major routes include I-680 into Contra Costa, Alameda and Santa Clara counties, SR 12 through Solano County, SR 29 into Napa and SR 37 into Marin and Sonoma counties, although most transit trips on these corridors at some point connect with I-80. The best way to identify specific capital and operational issues is to conduct a detailed look at the operation of a specific corridor.

Corridor studies typically explore two major areas: capital facilities, and operations and maintenance of vehicles and facilities. Corridor plans often use financial and operational models to examine the best location and timing of investments. These corridor plans provide the sort of detailed, prioritized recommendations that allow SolanoExpress operators, cities and STA to then make timely funding decisions.

Policy Performance Measurements and Milestones- Conduct an intercity transit corridor study at least once every six years. Completion of the study(ies) will be the milestone.

Are all applicable studies less than 6 years old? If so, the policy is being implemented.

This Policy helps implement Goals 7, 9, 9.b, 9.c, 10, 16, 17, 17.a and 17.b.

T&R Policy 11 – STA will develop a standard methodology of collecting and reporting on auto, bicycle and pedestrian collisions within ¼ mile of TFORS, and will report those statistics on an annual basis.

Discussion – When STA updated the Solano Travel Safety Plan in 2015, one of the challenges discovered was the variety of methods used to collect and report safety and collision data. This makes it difficult to identify, on a countywide basis, those areas most deserving of additional

investment to improve safety. This policy calls on STA to act as a central clearinghouse for collision data, and to use that data to help prioritize funding decisions.

Policy Performance Measurements and Milestones - The data gathered to implement this Policy will also help identify issues related to the Active Transportation and Arterials, Highways and Freeways Elements. That makes this Policy supportive of multiple Solano CTP elements. The milestone will be the development of a standard methodology and annual reporting of the collision statistics.

This Policy helps implement Goals 11, 11.a and 11.b.

The data gathered to implement this Policy will also help identify issues related to the Active Transportation and Arterials, Highways and Freeways Elements. That makes this Policy supportive of multiple Solano CTP elements.

T&R Policy 12: To meet the mobility needs of the ambulatory and non-ambulatory ADA certified individuals and to ensure long-term viability of existing and new programs, evaluate ADA services (paratransit and intercity taxi programs) on at least an annual basis.

Discussion – Over the past several years, the provision of ADA intercity services has changed and new services have been implemented. The popularity of some services has strained their long-term viability. Other services still need to be developed to better serve the non-ambulatory ADA certified individuals. Implemented services should be monitored, evaluated and modified as needed. Outreach to ambulatory and non-ambulatory ADA certified individuals to understand and address their most urgent transportation needs will be important as part of the evaluation of existing services and the development on new services.

Policy Performance Measurements and Milestones - Regularly evaluate ADA paratransit service and ADA intercity taxi programs. This evaluation should include ridership, productivity, operational and financial performance at minimum. Outreach to ambulatory and non-ambulatory ADA certified individuals and related stakeholders, to determine mobility gaps and to participate in prioritization of strategies to address gaps in these services at least every 3 years. A short and long-term action plan is to be developed. Milestones will be met by the regular review of ADA services and the less frequent outreach and completion of action plans.

This Policy helps implement Goals 4, 4.a, 4.b, 12 and 17.

T&R Policy 13: Evaluate and modify currently implemented ADA in-person assessment model to improve convenience for new and recertifying applicants and to improve efficiencies on at least an annual basis.

Discussion: STA coordinates the ADA certification process countywide. A contractor schedules and assessments, coordinates with transit operators for those in need of ADA paratransit service, conducts the assessments and tracks activity. Assessments are scheduled in all seven Solano cities on a rotating basis at least monthly. In some cities multiple assessment days are held to meet demand. Re- certifications have been conducted in the same manner as original certifications.

There has been interest expressed in holding assessments in locations with a concentration of ADA certification applicants such as skilled nursing facilities. If carefully selected, these on-site assessment sessions would be more convenient for applicants by reducing the need to travel and more efficient for the contractor and transit operator as there would be a reduction in "no shows" and arrangement of ADA paratransit rides would be reduced.

Recertification every three years is a requirement. The specifics of the recertification process should be reviewed to identify opportunities to streamline it for both applicants' convenience and the service delivery efficiency. Some applicants' original certification may be based on disabilities that prevent their use of fixed-route transit indefinitely. A simplified recertification process would be warranted in these situations.

Policy Performance Measurements and Milestones - At least annually evaluate the ADA assessment process to determine if modifications should be made to improve the process for applicants and/or transit operators. Milestones will be met with the completion of the annual evaluations.

This Policy helps implement Goals 4, 12 and 17.

T&R Policy 14: Conduct a study, or studies, to identify the transportation needs of Solano seniors, people with disabilities, and the low-income population. Update the study or studies no less frequently than every 6 years.

Discussion - With a rapidly growing senior population, the countywide Transportation Study for Seniors and People with Disabilities from 2011 should be updated. This study involved significant public outreach which should continue with future updates. Five Community Based Transportation Plans were conducted in the past fifteen years; these focused on outreaching to local communities to identify the transportation needs of the low-income population followed by identifying and prioritizing solutions. Many, but not all, priority projects from these studies have been implemented. More current outreach and study of these groups should be done to address the changes in these groups, the community, and the differing strategies available now and in the future.

Policy Performance Measurements and Milestones - Update of Transportation Study for seniors, people with disabilities and the low-income population at least every 6 years. Milestones will be the completion of the study at least once every 6 years.

This Policy helps implement Goals 4, 6, 7 and 17.

T&R Policy 15: Partner, and outreach to, a diversity of community stakeholders such as public, private and non-profit organizations serving seniors, people with disabilities, and the low-income population.

Discussion – The mobility needs of seniors, people with disabilities and the low-income population are specialized and diverse. Meeting the mobility needs of these groups is important to address their quality of life that is inherently challenged. Understanding those needs will depend upon partnering with organizations that already work with these groups and understand their challenges with mobility. The recently formed CTSA and other committees include these partnerships. These and additional partnerships will also facilitate outreach to these consumers. Outreach and other direct contact with these populations will be a valuable tool in planning, promoting, and assessing services.

Policy Performance Measurements and Milestones – Identify current stakeholders and the degree of their diversity. Establish target to expand stakeholder diversity and outreach to achieve this. Establish a process to maintain diverse stakeholder group from the community as it changes over time. Milestones are creation of existing stakeholder diversity inventory, establishment of goal, outreach, expansion of diverse stakeholders, and process to maintain this.

This Policy helps implement Goals 4, 4.b and 6.

# T&R Policy 16: Use technological advances to improve communication with consumers of mobility management services.

Discussion – The solanomobility.org website created a centralized information resource with a wide range of mobility and program information for seniors, people with disabilities and the low-income. With search functions and layering of information, a substantial amount of information is relayed to the user in a simpler format than if printed. While printed materials are still made available, the website's Find Your Ride, Travel Training, and Older Driver Safety Information functions are examples of a technology advancement that has facilitated the dissemination of information to consumers. The website needs to be kept updated with current information, features and functionality to meet the changing needs of its users and capabilities of electronic communication. The website is a resource to other organizations and links between websites reconfirmed. Other forms of technological communications should be

reviewed, evaluated and considered as additional ways to reach consumers for both disseminating information as well as for collecting information and input.

Policy Performance Measurements and Milestones - The solanomobility.org is to be current. There should be regular review of technological advances that could improve communication with consumers of mobility management services. Milestones would be periodic review of technology advances and an evaluation of what has been, or could be, incorporated as well as accuracy of solanomobility.org.

This Policy helps implement Goals 4 and 6.

T&R Policy 17: Regularly monitor a wide variety of information sources regarding innovations in private and public 'shared mobility' resources, including mobile applications, vehicle sharing transportation network companies and on-call vehicles. Incorporate new and developing mobility options and technology into STA plans.

Discussion – Transit and rideshare services between hubs is designed to efficiently move large numbers of riders long distances. Riders arriving from, or traveling to, the many locations in the areas surrounding a transit hub often find this portion of the trip inconvenient or impossible. These locations may be employment, residential, community services, medical facilities, shopping and more. This is the "first mile/last mile" gap. Local transit, walking, bicycling, driving alone and other options are available to varying degrees at Solano transit hubs. A countywide study could identify and prioritize transit/rideshare hub "first mile/last mile" gaps, identify existing and potential strategies, explore newer and advancing alternatives such as bikeshare programs, carsharing, shuttles, taxis, transportation network companies (TNCs), self-driving vehicles and other options, work with the community to evaluate strategies for potential implementation.

Policy Performance Measurements and Milestones – STA should develop an understanding, monitor and share the newly developing shared mobility and other new technology-based transportation alternatives. With the involvement of the community, prepare a study to identify and prioritize transit/rideshare hubs' "first mile/last mile gaps", identify existing and potential strategies to address the gaps including newer and advancing technologies and programs. Milestones will be met with the consideration of incorporating these new technology-based transportation alternatives for "first mile/last mile" gap closure or other purposes.

This Policy helps implement Goals 5, 6, 8 and 9.d.

T&R Policy 18 – STA will provide notice to SolanoExpress vehicle operators when it is aware of the availability of funds than can be used for clean transit vehicles and infrastructure, and will use support for clean transit vehicles and infrastructure as a ranking criteria when allocating such funds.

Discussion – While full of transit vehicles are very efficient in regards to air pollutant emissions per passenger mile when compared to single occupant cars, they do still produce important amounts of air pollution, including greenhouse gas emissions. The California Air Resources Board (CARB) has requirements for transition of public transit vehicle fleets to zero emission vehicles. STA has adopted an alternative fuels plan which supports conversion of all types of public vehicle fleets to low or zero emission vehicles. This includes both vehicle replacement and modification of support infrastructure such as fueling and maintenance facilities.

STA can help member and partner agencies accelerate this transition to clean vehicles and fuels by ensuring that they are aware of funding opportunities. STA can also write letters of support for those agencies seeking funding and furthering the goal of STA plans and policies.

When STA programs funds, such as BAAQMD TFCA program manager funds, it can use support for low and zero emission vehicles as a criteria to help identify which projects will be funded. While there may be other considerations, prioritizing clean fuel vehicles and facilities makes it more likely that they will be fully funded and delivered.

Policy Performance Measurements and Milestones –The collection and notification to transit operators of funds that may be used for clean transit vehicles and infrastructure will be a measurement as well as incorporating in STA ranking criteria for fund allocation the support for clean vehicles/infrastructure. Milestones will be met with the regular notification of clean vehicle/infrastructure funding opportunities and incorporation of clean vehicle/infrastructure in ranking criteria for fund allocations.

This Policy helps implement Goals 13, 13.a, 14, 15 and 16.

T&R Policy 19 – STA will continue to fund a ridesharing program such as Solano Napa Commuter Information (SNCI).

Ridesharing support is critical to maintaining and advancing carpool and vanpool formation and use. STA, in partnership with the Napa Valley Transportation Agency, has used SNCI to provide these and other ride matching and trip planning activities.

With MTC's 2015 decision to stop providing direct funding for county ridesharing programs, this function becomes more difficult to support. Due to its value and the large number of carpool and vanpool users in Solano and Napa counties, however, STA will continue to provide this

service in some form. At the same time, STA will monitor developments in private ridematching services, especially mobile applications that make both formal and casual carpool formation fast and convenient for users.

Policy Performance Measurements and Milestones – Funding a rideshare program such as SNCI at an operational level would be the milestone for meeting this goal.

This Policy helps implement Goal 9.a.

# CHAPTER 6 – PROJECTS, PROGRAMS AND PRIORITIES

You know where you are. You know where you want to go. You know the best route to get there. Now you just have to decide which vehicle to take. For the Transit and Rideshare Element, that means establishing priorities amongst the projects and programs – the vehicles of this story.

Before we take this final step, it's worth our time to go back and look once again at the overall Plan and Element objectives. The first two principles of the Solano CTP are:

Strengthen the system and reduce stress by developing, operating and maintaining an integrated local and regional transportation system Anchored on the I80 corridor (interstate highways 80, 680 and 780).

The purpose of the Transit and Rideshare Element is:

Identify and develop mass transit and rideshare facilities, services and policies that maximize the ability of Solano residents, workers and visitors to reach destinations within Solano County, and to access regional transportation systems.

An additional important fact about the Solano CTP, and in the overall work of the STA, is the idea that we are our member agencies, and what is important to them is important to us. For that reason, throughout the development of the Solano CTP, including the Transit and Rideshare Element, STA has made a point of asking Solano residents and the staffs of the seven cities, the county and SolTrans to identify the projects and programs that they think will improve the transit and rideshare system. We've asked them to provide the broadest possible list of Transit and Rideshare projects and programs. Since the purpose of the element is ultimately to guide STA in its allocation of resources, it is now time for the element to take that broad list of projects and programs, and set priorities for funding.

Projects and programs in this and the other elements are categorized into one of three tiers.

Tier 3 – ideas and concepts that have had little to no work done to advance their implementation.

Tier 2 – projects and programs that are important and have been advanced out of the conceptual stage, but are not yet ready for near-term implementation. This may include a project that has an initial investment in design work but is not yet fully designed and that lacks a complete funding strategy.

Tier 1 – those projects or programs already in place, or are ready for near-term implementation. Tier 1 also includes suddenly-identified community priorities that need a rapid infusion of resources to allow quick implementation.

Once a project is classified into one of these tiers, it can be considered for appropriate funding.

 Tier 3 project usually start with local funding that is intended to move them from a concept into an initial design. The use of local funds to initiate a project is particularly important as it indicates a real commitment by the sponsoring community to move the project forward. Local projects usually move into STA's sphere of attention when they are moved by local effort from Tier 3 to Tier 2.

- Tier 2 is where STA begins to consider a project for funding. This can be anything from direct funding allocation to assistance in pursuing regional, state and federal grants. The new funding can be, depending on its source and use limits, used for project design, environmental analysis and mitigation, right-of-way acquisition and construction.
- Tier 1 is the category where STA has the greatest opportunity to provide financial support. STA can directly allocate some fund sources, and can help influence the allocation of regional, state and federal funds as detailed in the Resources chapter.

Funding of <u>programs</u>, although different in some respects due to the lack of physical design documents and project construction, follows the same course. Conceptual program ideas are classified as Tier 3, those being developed are classified as Tier 2, and those ready for implementation funds (including those programs already in operation) are classified as Tier 1.

On the following pages, the projects and programs identified by STA and our member and partner agencies are placed into the three tiers explained above. The work to develop this tiered project list was guided by all of the policies, but the first three were especially important and worth repeating. They are:

T&R Policy 1 – STA will continue to focus its investments in maintaining and, where appropriate expanding, the existing SolanoExpress and rideshare/vanpool system as its primary means of providing mass transit. When fund sources with multiple uses are available, the SolanoExpress and rideshare/vanpool system will be given priority in receiving those funds.

T&R Policy 2 – STA will make appropriate investments in facilities that support regional transit providers; specifically, Capitol Corridor intercity rail and WETA ferry service.

T&R policy 3 – STA will expand the availability of services to seniors and persons with disabilities through the Solano Mobility Management program as a co-equal priority with conventional transit services.

A final reminder – every aspect of the Transit and Rideshare system is dependent upon the Arterials, Highways and Freeways system and the Active Transportation system and their facilities. Train and ferry riders need roads and sidewalks to get to and from their stations, and every bus, car, van and shared ride occurs on a road. It is this truth which leads to the top rated transit and rideshare priorities being roadway improvements due to their ability to increase the number of transit trips and improve trip time reliability.

TIER 1 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
I-80 Express Lane Conversion	Convert the existing High Occupancy	
and Extension – STA and	Vehicle (HOV) lane between Red Top Road	
Caltrans	and North Texas Street to an Express (HOV	
	or tolled SOV) Lane.	
	Extend the Express Lane from North Texas	
	Street to I-505.	
	This is a Route of Regional Significance.	
SolanoExpress bus	Replace SolanoExpress buses with new	
replacement – FAST, SolTrans	vehicles (CNG and renewable diesel).	
and STA	Prepare for transition to zero-emission	
	vehicle standards established by CARB.	
I-80/I-680/SR 12 Interchange,	Construction Packages 2-7, including	\$380 million, with funds
including the west end of the	Express Lane direct connections and the	from
North Connector – STA and	west end of the North Connector.	
Caltrans	This is a Route of Regional Significance.	
Commuter Information	Provide information and assistance that	Annual operating costs
Program	support the use of commute alternatives	are expected to be
	like carpools, vanpools, transit, biking and	\$600,000 in 2016
	walking. Work through Solano County	dollars.
	employers providing consultations, events	
	and promotions to reach	
	employees. Encourage carpool and	
	vanpool formation. Administer incentives	
	to persuade commuters try commute	
	alternatives. Offer information by phone,	
	email or mail regarding trip planning, travel	
	options, ridematching.	
	EXISTING PROGRAM	
Solano Mobility Call Center -	Continue to provide live personalized	
STA	assistance for a variety of transit and	
	mobility services, including information on	
	available transportation options in and	
	around Solano and neighboring counties	
	and trip planning, specialty services for	
	seniors and persons with disabilities.	
	EXISTING PROGRAM	
Solano Travel Training	Continue to deliver personalized instruction	
Program - STA	that are taught with the customer's need	
	abilities and specific travel in mind.	
	Methods include One-On-One Training, the	
	Travel Ambassador Program, Rider's Guides	
	and Travel Training Videos available on the	
	Solano Mobility Website. EXISTING	
	PROGRAM	

Name, Location and Sponsor	Description	Cost and Funding
Countywide ADA In-person	Continue program that provides a	
Eligibility program	simplified process to apply to be ADA	
	certified. To start the certification process,	
	individuals may contact the Solano ADA	
	Eligibility Center at (707) 541-7184 to	
	schedule an in-person interview	
	assessment. Free paratransit trips are	
	provided to and from your home and the	
	assessment when requested. Once you	
	have completed the in-person assessment	
	and eligibility is determined, you will	
	receive an ADA Paratransit card.	
	EXISTING PROGRAM	
Solano Intercity Taxi Scrip	Continue to provide discounts taxi scrip for	
Program – STA	Solano County residents who are certified	
	as ADA paratransit eligible. Program costs	
	include staff and the cost of subsidized taxi	
	scrip.	
	EXISTING PROGRAM	
Commuter Bike Incentive	Continue to provide cash incentives to off-	
Program – STA	set the cost of purchasing commuter	
	bicycles.	
	EXISTING PROGRAM	
Solano Commute Challenge -	Sponsor annual programs in Solano and	
STA	Napa counties that encourage employees	
	to experiment with and ultimately commit	
	to, commuting to and from work using a	
	commute alternative (some form of transit	
	or active transportation). Program costs	
	include both staff time and incentive prizes	
	for top participants.	
	EXISTING PROGRAM	
MLIP Implementation – STA	Support major intercity bus centers, park-	
and local agencies	and-ride lots and connected arterial light	
	coordination/prioritization for transit.	
	Eligible projects must be included in an	
	adopted road corridor or transit corridor	
	study.	
	These are projects on Routes of Regional	
	Significance.	
	These are Transit Facilities of Regional	
	Significance.	

Name, Location and Sponsor	Description	Cost and Funding
Emergency Ride Home	Provide Emergency Ride Home services	
Program – STA	through taxi or rental cars for commuters	
	who use a commute alternatives to work	
	and are employed by a registered	
	employer.	
	EXISTING PROGRAM	
Solano Senior Safe Drive	Senior Safe Driving Information provides	
Program Information – STA	resources via SolanoMobility.org website	
and CHP	and the Solano Mobility Call Center on	
	senior safe driving information through in	
	person programs and online tutorials.	
	California Highway Patrol has partnered	
	with Solano Transportation Authority in the	
	Age Well Drive Smart Program presenting	
	transportation alternatives to driving at the	
	workshops in Solano County.	
	EXISTING PROGRAM	

# TIER 2 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
Fairfield Transit Center Phase	Reconfigure access into and out of the FTC,	
2 – City of Fairfield	and construct additional parking spaces.	
	This is a Transit Facility of Regional	
	Significance	
Solano 360 Project Transit	Construct new facility with parking	
Center – Solano County	spaces and bus bays on the Solano	
	County Fairgrounds property in Vallejo.	
	This is a potential Transit Facility of	
	Regional Significance	
Vallejo Station ferry terminal	Construct a 600-space parking garage on	
parking structure (Phase B) –	Mare Island Way, to serve the Vallejo Ferry	
City of Vallejo	Terminal and adjoining high-density mixed	
	use downtown redevelopment to	
	consolidate present surface parking.	
	This is a Transit Facility of Regional	
	Significance	
Solano Intercity Taxi Scrip	Begin to provide discounted taxi scrip for	
Program – Phase 2 - STA	ADA-certified Solano County residents who	
	are non-ambulatory.	
First/Last Mile Shuttle Pilot	Initiate a program that uses small shuttle	
Program - STA	vans, cut away buses or similar plight	
	vehicles To provide a connection during the	
	peak hour(s) clean major intercity transit	
	centers and dense employment nodes that	
	are not well served by active transportation	
	links.	

## TIER 3 TRANSIT AND RIDESHARE PROJECTS AND PROGRAMS

Name, Location and Sponsor	Description	Cost and Funding
Non-Profit Vehicle Share	The Vehicle Share Program is expressly for	
Program – STA	non-profits, public or any other 501 (c) (3)	
	organization that provides services for	
	seniors and people with disabilities in	
	Solano County. An "agency" (owning the	
	vehicles) provides the vehicle, trains the	
	driver, and maintains the vehicle. The Non-	
	Profits provide the drivers and gas. The	
	borrowing non-profits also need insurance	
	for general liability and insurance for hired	
	& non-owned auto liability. The Non-	
	Profits request vehicles as they need them.	
	The Vehicle Share Program allows vehicles	
	to be shared amongst numerous non-	
	profits and saves cost.	
Solano Bike Share - STA	Initiate a program that allows bikes to be	
	shared between specific locations for	
	commute and business trips. This may be	
	either a governmental program or a public	
	private partnership.	
Senior golden pass program –	Fund a program that allows seniors, 80	
STA	Years or Older, Ride Public Buses in Solano	
	County for Free with a "Golden Pass."	
Expand Volunteer Driver	The program is for 60 years or older that	
Program – STA	are able to get in and out of a vehicle.	
	Develop solutions so there are potentially	
	no denials and the need is being met in all	
	cities	

# CHAPTER 7 – MOVING FORWARD, TOGETHER

A famous sportswear company made the phrase "Just Do It" famous, but it's not good advice for implementing a complex, everevolving plan.

On the other side, analysis paralysis is also a threat – the risk that so much time will be spent trying to come up with the perfect first step that the first step is never actually taken. Whatever course you decide upon, there is always someone to tell you that you are wrong. There are always difficulties arising which tempt you to believe that your critics are right. To map out a course of action and follow it to an end requires courage.

Ralph Waldo Emerson

It is also important to remember that the best decision may be to keep doing what already works, and the gradually add – and measure – new programs and projects. To paraphrase the sportswear phrase, "Just Keep Doing It."

The preceding chapters show there are resources that STA controls, those it influences, and those it may access but does not control. These chapters also show that there are priority areas for investment that have the greatest impact on achieving the Element purpose which is to

Identify and develop mass transit and rideshare facilities, services and policies that maximize the ability of Solano residents, workers and visitors to reach destinations within Solano County, and to access regional transportation systems.

Two of the top Tier 1 projects – the extension of the Express Lane network and completion of the I-80/I-680/SR-16 Interchange – will be funded with money that STA can influence, but does not control. These projects are also, as is proper, a primary focus of the Arterials, Highways and Freeways element.

The best way to then move forward with the implementation of the Transit and Rideshare element is to focus three broad approaches. The first is to <u>maintain</u> the existing Mobility Management programs run by STA. This covers all of the items listed as **EXISTING PROGRAM** in the Tier 1 project/program list.

The second area of effort, one that is more focused, is the <u>replacement</u> of the Solano Express bus fleet with low emission vehicles, and prepare for the midterm replacement of the fleet with zero emission vehicles. While all this emphasis on fleet replacement will not necessarily make the services that are provided more convenient and acceptable, it will lead to reduced operation and maintenance costs and lower emissions of air pollutants, including greenhouse gasses. This is approach supports improved efficiency.

The third step is the <u>completion and implementation</u> of the Solano Express transit study, which is nearing completion in mid-2016. This study focuses on making sure that the bus system is on

time and goes two places that people want to go too, when they want to go there. It makes the system something that serves the needs of the customers. This is a step report improved perception.

At the same time, STA in its member agencies can emphasize the steps that implement plans to increase park and ride lots and expand on two major transportation centers in Fairfield and Vallejo. These are projects that will be built with a mix of STA controlled funds, STA influenced funds and money from local jurisdictions.

So, the beginning of Element's implementation is to hold what we have with the resources that we have, make the system more efficient, and improve access to it. A parallel effort is to improve the regional freeway system by removing chokepoints and creating a continuous Express Lane system through the heart of the county.

The Element should be re-examined in 2019, half way between the 2017 and 2021 Regional Transportation Plans and just before the 2020 Federal census. A major review should occur in 2023; again, the time period between RTPs and allowing use of new census information.

By 2023, will we all be riding together? Absolutely not. But, if the priorities set forth in the

Transit and Rideshare Element are well and faithfully executed, then there will be a solid foundation that will allow more of us to choose to do so, and a changed perception that will lead to more of us actually doing so.

A journey of a thousand miles begins with a single step. But the best journeys are those where the steps are shared.



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

RE: WETA Ferry Service and Route 200 Service Change Proposal

#### **Background:**

The SF Bay Ferry, a service of the Water Emergency Transportation Authority (WETA), operates ferry service between the Vallejo Ferry Terminal and San Francisco. In order to meet service demand and hours that ferry service cannot be provided, WETA has contracted with Solano County Transit (SolTrans) to service specific trip times. This bus service is called the Route 200. WETA also contracts with SolTrans and other companies to provide backup service for trips that have demand that exceeds the ferry's capacity.

SolTrans has provided bus service for Route 200 and occasional "backup" bus service for WETA between the ferry buildings in Vallejo and downtown San Francisco, since the separation of the two agencies (SolTrans and WETA) from the City of Vallejo. This bus service is complementary to the ferry service and operates in between scheduled ferry trips and when passengers are not able to board a ferry due to capacity constraints.

SolTrans is reimbursed by WETA with bridge toll revenue for costs incurred in operating the Route 200 service, and placing extra bus operators on stand-by as needed, to address ferry emergencies. In addition, SolTrans staff must then provide management support to ensure that its operating contractor, National Express Transit (NEXT), operates the service in line with WETA's standards.

#### **Discussion:**

SolTrans, WETA, and STA staff have met to discuss several issues with continuing the Route 200 service, which is summarized in Attachment A. As a result of this meeting, WETA has developed a proposed service concept that would enhance the ferry schedule and eliminate the need for scheduled Route 200 bus service provided by SolTrans to meet the scheduled trip times. The current Route 200 schedule and a comparison to the draft proposed schedule are shown in Attachment B.

This service proposal is scheduled to be reviewed by the WETA Board in October 2016, and would tentatively follow this schedule if approved:

No.	Action	Date
1	Ferry Service Enhancement & Route 200 Service Change Proposal WETA Board Action	October 2016
2	Outreach, Notice to Riders	October 7 – November 7, 2016

3	WETA Board Action, Route 200	1-Dec-16
4	Notice of Route 200 Change	December 2016
5	Route Service Change	1-Jan-16

This service change would provide a solution to the current ferry riders, who take Route 200 when necessary as an alternative to the ferry by providing additional ferry service instead of Route 200 service. STA staff recommends that further analysis be done to assess the demand for direct bus service from Solano County to the Transbay Terminal in San Francisco and to address the elimination of the Route 200 9:30 p.m. departure from Vallejo and 10:30 p.m. from San Francisco.

#### **Fiscal Impact:**

None.

#### **Recommendation:**

Forward a recommendation to the STA TAC and Board to:

- 1. Support WETA's Ferry and Route 200 service change proposal as specified in Attachment B; and
- 2. Authorize STA staff to conduct a survey of Route 200 riders to assess the demand for continued express bus service and the impact of elimination of the 9:30 p.m. and 10:30 p.m. trip between San Francisco and Vallejo.

#### Attachments:

- A. STA Memo Route 200 Coordination Meeting
- B. Route 200 Schedule Compared to Draft WETA Proposed Schedule for Enhanced Ferry Service



#### **SOLANO TRANSPORTATION AUTHORITY**

Member Agencies:

Benicia ◆ Dixon ◆ Fairfield ◆ Rio Vista ◆ Suisun City ◆ Vacaville ◆ Vallejo ◆ Solano County

...wozking foz you!

One Harbor Center, Suite 130, Suisun City, CA 94585-2473 • Telephone (707) 424-6075 / Fax (707) 424-6074 Email: info@sta.ca.gov • Website: sta.ca.gov

#### **MEMORANDUM**

DATE: July 22, 2016

TO: Daryl Halls, STA Executive Director

Mona Babauta, SolTrans Executive Director Nina Rannells, WETA Executive Director

CC: Kevin Connolly, WETA

Michael, Abegg, SolTrans

FROM: Philip Kamhi, Transit Program Manager

RE: Route 200 Coordination Meeting between SolTrans, STA, and WETA

On July 7, 2016 an initial Route 200 coordination meeting occurred between SolTrans, STA and WETA staff. This memo provides a summary of the issues discussed at this meeting and the next steps. The following staff were present:

Mona Babauta – SolTrans Daryl Halls – STA Philip Kamhi – STA Nina Rannells – WETA Kevin Connolly – WETA

At this meeting, several topics regarding the Route 200 were discussed. The issues had been initially brought forward by both SolTrans and WETA, and the SolTrans Board had asked that staff from the agencies meet following a six-month extension (through December 31, 2016) to the contract that SolTrans has with WETA to operate Route 200 was approved at the May 19, 2016 SolTrans Board meeting.

For SolTrans, Mona Babauta discussed issues regarding SolTrans losing drivers to other transit properties and absenteeism as contributors to the difficulty in SolTrans providing the Route 200 service, and the need to focus resources on SolTrans' own services (local and current SolanoExpress). Mona also mentioned that the Route 200 ridership has recently increased, by approximately 19% over June of last year. Mona also expressed that the backup bus service (unscheduled trips) are extremely challenging to provide, and SolTrans in effect no longer is providing backup bus service. However, Mona also expressed that SolTrans did not have any issues with continuing scheduled Route 200 service at current levels, as SolTrans is/was already doing this. She discussed the current Route 200 schedule currently utilizes three vehicles that have already reached the end of their useful life, and therefore will need to be replaced to ensure that the service remains reliable. Mona referenced the fact that the current agreement does not include an estimated \$30,000 in operating costs. Mona explained that the report to the Board in May recommended removing SolTrans as the middleman, and allowing WETA to directly operate/contract the bus service as an effective way for operating the service more efficiently.

Nina Rannells, WETA, conveyed that WETA is not interested in operating buses, as the WETA focus is on Ferry service. Further, she indicated that the long-term goal for the

Vallejo Ferry service was to expand Ferry service, not bus service. Kevin Connolly mentioned that most backup bus service was provided through a private contractor, as SolTrans had not been providing much of their backup bus to the ferry service for some time. Kevin said that he believes that the \$30,000 increase in operational costs was a mistake in invoicing that his staff had found and brought to Soltrans staff's attention. He expressed that the current Route 200 bus service might be able to be scaled back, which could further reduce any financial burden that this bus service is placing on SolTrans. WETA staff referenced a request that had been sent last year to MTC to assist with replacing the three buses, and that MTC staff had responded that the burden would be on the bus operator.

Philip Kamhi, STA, provided rider information on the most recent ridership survey that included data on Route 200 (from 2009), noting that the ridership on the Route 200 had been serving a greater percentage of Vallejo/Benicia and Solano County residents than the Vallejo Ferry service. He also noted that there will be a new ridership survey that will include the Route 200 through MTC that will occur in FY 2016-17.

Daryl Halls indicated that STA continues to support the existing ferry service to Vallejo and WETA's efforts to expand ferry service to Vallejo, potentially through future RM 3 funds. He summarized Vallejo's previous bus support for the ferry when it experienced overcrowding. He indicated that he wasn't aware until this meeting that now SolTrans is just providing Route 200 service during the gaps in the day when the ferry service doesn't operate, but not as a back-up when the ferry is full. Daryl noted STA's interest in working with SolTrans and WETA to reevaluate the role of Route 200 and the potential for this route to service the new San Francisco Transbay Terminal.

Once operational staff from the three agencies have a chance to meet, a follow-up meeting with the three Executive Directors will be scheduled and then a meeting with representatives from the three agencies.

A follow-up email with both operational data and the WETA survey will be sent by Kevin Connolly to Philip Kamhi and Mike Abegg, SolTrans. WETA staff will evaluate if the current Route 200 service can be scaled back based on WETA's plans to expand ferry service. Kevin requested that an extension beyond December 31, 2016 may be necessary for any service change, therefore requested that the extension extend for another six months, until June 30, 2017, in order to allow adequate time to better plan for any necessary changes.

STA staff will obtain an update from MTC on the schedule for the next ridership survey and options for evaluating options for future Route 200 service between Vallejo and San Francisco.

#### **Existing Ferry/Route 200 Service**

Departures from Vallejo, Existing

Ferry	Route 200
5:30 AM	
	6:00 AM
6:30 AM	
7:00 AM	
7:45 AM	
8:00 AM	
Gap: 1.5 hrs	8:45 AM
9:30 AM	
10:30 AM	
Gap: 3.5 hrs	
	1:00 PM
2:00 PM	
Gap: 2 hrs	3:00 PM
4:00 PM	
4:45 PM	
5:45 PM	
6:45 PM	
	9:30 PM

#### 2017 Revised 3-Boat Service

Departures from Vallejo, Proposed

Ferry	Route 200	Notes
	Noute 200	Notes
5:30 AM		
6:00 AM	6:00 AM	Ferry replaces bus
6:30 AM		
7:00 AM		
7:45 AM		
8:30 AM		199 Crew adjustment from 8 AM
	8:45 ∧M	
9:30 AM		
10:30 AM		
12:00 PM		South City crew, interlined
Gap: 2 hrs		
	1:00 PM	
2:00 PM		
3:00 PM	3:00 PM	Ferry replaces bus
4:00 PM		
4:45 PM		
5:45 PM		
6:45 PM		
	9:30 PM	

#### **Existing Ferry/Route 200 Service**

Departures from San Francisco, Existing

Ferry	Route 200
6:35 AM	
	7:35 AM
8:15 AM	
Gap: 2.5 hrs	
	9:55 AM
10:40 AM	
11:40 AM	
Gap: 4 hrs	
	2:30 PM
3:30 PM	
	4:00 PM
4:30 PM	
	4:45 PM
5:15 PM	
5:30 PM	
6:00 PM	
	6:30 PM
7:15 PM	
8:15 PM	
	10:30 PM

#### New Ferry Trip <del>7:35 AM</del> Deleted Trip

#### 2017 Revised 3-Boat Service

Departures from San Francisco, Proposed

Departures fro	om San Franc	isco, Proposea
Ferry	Route 200	Notes
6:35 AM		
7:15 AM	<del>7:35 AM</del>	Ferry replaces bus
8:15 AM		
9:00 AM		Revenue service for deadhead
	9:55 AM	
10:40 AM		
11:40 AM		
Gap: 3 hrs		
2:30 PM	2:30 PM	Ferry replaces bus
3:30 PM		
	4:00 PM	
4:30 PM		
	4:45 PM	
5:15 PM		
5:30 PM		
6:00 PM		
	6:30 PM	
7:15 PM		
8:15 PM		
	10:30 PM	Replaced by late Route 80 service



DATE: September 12, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

Jim McElroy, Project Manager

RE: Approval of Updated SolanoExpress Aggregate Performance Benchmarks

#### **Background:**

In September of 2013, the STA Board adopted SolanoExpress Performance Benchmarks (Attachment A) for the planned updated SolanoExpress service. This item is to update the performance benchmarks in anticipation of SolanoExpress service revisions that are anticipated to be implemented in July 2017.

#### **Discussion:**

The STA staff is scheduled to return to the Board in December 2016 with a proposed Service Plan for the SolanoExpress service with Phase 1 to be implemented in July of 2017. The Service Plan will be based on the option selected by the Board in December of 2014, following a process of outreach and detailed development, as directed by the Board and based on the Transit Corridor Study.

In developing the Service Plan, STA needs to develop an estimate of the amount of service that could be implemented. The amount of service is based on available financial resources against the cost per unit of service. Therefore, the cost per hour of service ("cost per vehicle revenue hour") becomes an important statistic.

The currently adopted benchmark of \$125 per hour was set in 2013 and STA staff is now reviewing this projection based on input provided by the two service providers, Fairfield and Suisun Transit (FAST) and Solano County Transit (SolTrans), with projections into Fiscal Year (FY) 2017-18. This particular benchmark is subject to the impacts of inflation, so one could argue that use of the 2013 number for FY 2017-18 is not realistic. Staff is proposing adjustments to the benchmark that include a 2% annual adjustment for inflation. Therefore, the recommended benchmark cost per hour for FY 2017-18 is \$135 per revenue vehicle hour. The full list of currently proposed benchmarks is included with this report (Attachment B).

Adopting a benchmark for cost per revenue vehicle hour will impact the total number of service hours that can be provided within the framework of current operating revenues. This provides the ability to set budgets within available financial resources. Thus, using \$135 per hour allows planning for approximately 72,000 hours of service within existing identified resources.

STA staff and the project consultants are recommending some additional changes to provide mathematical consistency between certain benchmarks. For example, cost per hour and cost per

mile are tied together by average speed. Therefore, cost per mile has been adjusted to correct for the change in cost per hour.

As needed, STA staff is proposing to return to the Consortium and Board with adjustments to the benchmarks once the new service is implemented and there has been some time to evaluate the use of the benchmarks in adjusting service.

#### **Fiscal Impact:**

There is no immediate financial impact, the proposed benchmarks create a framework for projecting SolanoExpress service levels. The adjustment in cost per revenue vehicle hour will impact the total number of service hours that can be provided within the framework of current operating revenues. This provides the ability to set budgets within available financial resources.

#### **Recommendation:**

Forward a recommendation to the STA TAC and Board to approve the SolanoExpress revised Performance Benchmarks, as shown in Attachment B.

#### Attachments:

- A. 2013 Adopted SolanoExpress Performance Benchmarks
- B. FY 2017-18 Proposed Solano Express Performance Benchmarks

# 2013 Adopted SolanoExpress Performance Benchmarks

Benchmark	Standard
Service Design Requirements	
Connects Solano County cities	Yes
Connects to regional transit	Yes
Meets unmet transit needs	Yes
User friendly	15 minutes frequency peak/ 94% on time/reliability
Speed (mph average)	35
Service Productivity Benchmarks	
Passengers per vehicle revenue hour	25.0
Passengers per trip	15.0
Passengers per vehicle revenue mile	1.0
Peak corridor demand (Load factor) (hourly demand/capacity)	85.0%
Capacity utilization (passenger miles/seat miles)	35.0%
Cost Efficiency Benchmarks	
Cost per vehicle revenue hour	\$125.00
Cost per vehicle revenue mile	\$5.00
Cost per revenue seat mile	\$0.10
Cost Effectiveness Benchmarks	
Subsidy per passenger trip	\$3.50
Revenue per revenue seat mile	\$0.04
Farebox recovery ratio	50%

FY 2017-18 Proposed SolanoExpress Performance Benchmarks

Time Period	2013	FY 2017-18
Description	Benchmarks -Adopted	Benchmarks - Proposed
Service Design		
Speed - MPH	35	35
Productivity		
Passengers per vehicle revenue hour	25.0	25.0
Passengers per trip	15.0	15.0
Passengers per vehicle revenue mile	1.0	0.4
Peak corridor demand	85.0%	85.0%
Capacity Utilization	35.0%	35.0%
Efficiency		
Cost per revenue vehicle hour	\$ 125.00	\$ 135.30
Cost/RVM	\$ 5.00	\$ 3.87
Cost/Rev Seat Mile	\$ 0.100	\$ 0.079
Effectiveness		
Subsidy per trip	\$ 3.50	\$ 3.71
Revenue per revenue seat mile	\$ 0.040	\$ 0.040
Farebox recovery ratio	50%	50%



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Philip Kamhi, Transit Program Manager

Jim McElroy, Transit Consultant

RE: Status of Planning for SolanoExpress Service Changes Based on Corridor Study,

Phase 2

#### **Background:**

In December of 2014, STA completed the I-80/I-680/I-780/SR12 Transit Corridor Study (TCS Phase 1). The TCS Phase 1 assessed the current "intercity" bus services operating in Solano County— those routes that connect Solano County cities and connect the county to other counties—and branded as SolanoExpress. That study recommended a more focused and frequent core system primarily operating along the I-80 and I-680 freeway corridors. The proposed routing alternative – referred to as Alternative B in the TCS Phase 1 – consists of three all-day, frequent routes, designated by color (Attachment A):

Yellow Line – Operating from Sacramento and Davis via Interstate 80 and Interstate 680 to the Walnut Creek BART Station.

Red Line – Operating from Suisun City via Highway 12, Interstate 80, Highway 37 and then Mare Island Way and Curtola Parkway to Interstate 80 and the El Cerrito del Norte BART Station.

Blue Line – Operating from the Vallejo Ferry Terminal via Curtola Parkway, Interstate 780, Military (Benicia) and then via Interstate 680 to the Walnut Creek BART Station.

In December of 2014, the STA Board directed a Phase 2 development process that included a public review and input element; and, proceeding to Phase 2 to refine the selected alternative from Phase 1.

During 2015, the consultant was hired to complete the refined plan for the service envisioned by the Board direction in December of 2014. The consultant is Arup, the same consultant used in the initial planning study. The public review process was completed in about October of 2015 and resulted in certain modifications to the selected alternative, including retaining peak period Route 90 service to El Cerrito del Norte BART station for a transition period. Arup, STA, and consultants have continued to work on refining the selected alternative, including a workshop with the Board in July of 2016.

#### **Discussion:**

When moving from a conceptual service plan to actual implementation, transit agencies typically must shift to a precise methodology for preparing schedules and allocating its fleet of buses. This determines the precise number of "revenue service hours" and, therefore, the cost of providing the service.

A scheduling firm (CSched) was brought on board by STA to go through a process of preparing schedules and allocating buses. The schedules were developed based on specifications from the planning process, and included the most currently available data on traffic congestion to create the most accurate "run times".

Based on expected financial resources and projected cost per hour to provide the service, STA staff anticipates that the program can sustain about 72,000 revenue hours of service in the year of expected implementation (FY2017-18). The initial version of schedules developed by the scheduler based on the new service plan developed by ARUP would optionally require about 110,000 hours of service, substantially higher than financial resources currently available for Solano Express Service.

Here are some of the likely reasons for the difference.

- 1. Underestimating the impacts of I-80 and I-680 traffic congestion on scheduled running times proposed in the initial study.
- 2. The requested continuation of Route 90 during peak periods. The initial plan called for shifting service that is the current Route 90 accessing BART at El Cerrito del Norte station to a consolidated route that services the Walnut Creek BART station. Public input and input provided by FAST requested retaining peak period existing Route 90 service for a transition period.
- 3. Underestimating the number of service hours needed to attain the performance and service goals established in the initial corridor study, including improving frequency, expanding hours of service, and consolidating routes to improve connectivity within the county destinations.

The initial target schedules, if implemented, would exceed the available annual \$10 million subsidy resources by about \$2.5 million, assuming a farebox recovery of 50 percent. This is the performing target, but may not be attainable in the first year of service. So, STA is considering recommending to phase in the new service plan within existing financial and capital resources and developing phases for moving toward the recommended service plan in future years as additional resources and capital improvements can be made.

Currently, a key finding from the initial study is that only one of the seven current Solano Express routes is attaining STA's adopted performance objectives – the Route 80. A second route – the Route 90 – is attaining some performance objectives. All five other Solano Express Routes (20, 30, 40, 78 and 85) are not attaining the STA's adopted performance objectives. Further, over time, there continues to be little growth in overall ridership usage of the current Solano Express service for these five routes not obtaining the performance objectives. Although the full design conclusions of the study may be difficult to fully implement in the initial years of the proposed revised service plan due to cost and within the limitation of existing financial resources, the overall focus and objective of trying to improve the performance of the Solano Express service continues to be valid.

Staff is recommending the following based on progress to date:

- 1. The overall plan for improvements should be used as a longer-term target, based on securing adequate resources and implementing the proposed service changes in phases.
- 2. STA and the two Solano Express Transit Operators, Fairfield and Suisun Transit (FAST) and Solano County Transit (SolTrans), now have in place the planning resources, including an operator implementation working group and a skilled operations scheduling consultant, to proceed with effective operations planning.
- 3. A phased approach can be developed for implementation with fairly limited further analysis to scale implementation based on available resources.

At the meeting, staff and consultants will provide an overview of the amount of financial resources available to fund the current and proposed service changes and will solicit input and feedback from the Consortium on this approach.

#### **Financial Impacts:**

This agenda item, in and of itself, does not have significant financial impacts. Funds for current and expected planning are contained within in existing budgets. Proceeding to select a SolanoExpress service option that exceeds 75,000 annual revenue vehicle hours would exceed anticipated current financial resources for SolanoExpress operations.

#### **Recommendation:**

Informational.

#### Attachment:

A. Transit Corridor Study Service Plan Change Routes

# Sacramento \_\_ Solano Express **UC** Davis Route Map Suisun/El Cerrito Dixon Park and Ride / Sacramento/Walnut Creek Vallejo/Walnut Creek Vaca Valley Parkway Vacaville Transportation Center **Fairfield Transportation Center** Suisun City Suisun Valley Fairgrounds Vallejo Cordelia SolTrans Curtola Park and Ride Hub Benicia Bus Hub Benicia Contra Costa Blvd El Cerrito del Norte BART BART 🗢 Walnut Creek BART



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Robert Macaulay, Director of Planning

RE: One Bay Area Grant Cycle 2 (OBAG 2) Call for Projects

#### **Background:**

The Metropolitan Transportation Commission (MTC) is responsible for preparing the Bay Area's Regional Transportation Plan (RTP). This document is known as Plan Bay Area. The RTP assigns funds for various purposes including some that are programmed by the Congestion Management Agencies (CMAs) such the STA. One of the key funding programs is the One Bay Area Grant (OBAG). MTC has now set out policies and established funding amounts for the second cycle of OBAG. This covers Fiscal Years (FYs) 2017-18 through 2022-23.

#### **Discussion:**

At its meeting of September 14, 2016, the STA Board issued a Call for Projects for OBAG 2 funds. The Call for Projects is for \$4,646,003 of CMAQ funds with funds to be distributed on a competitive basis, using the criteria approved by the Board at the same time. The OBAG 2 evaluation criteria are provided as Attachment A, and the Applicant Checklist as Attachment B.

The STA Board also programmed \$2.75 million in Congestion Mitigation and Air Quality (CMAQ) funds to sustain the Solano Safe Routes to School and Solano Mobility/Rideshare Programs, \$6.86 million in OBAG 2 STP funds to fund STA's planning, project delivery and fund programming efforts over the five year cycle, \$5.9 million in OBAG 2 STP funds was programmed to the cities by formula for STP eligible activities and \$1.506 million in FAS and \$2.05 million of North Bay Priority Conservation Area (PCA) funds to the County of Solano.

The Call for Projects is open for eight weeks – from September 14<sup>th</sup> through November 18, 2016. At 4:00 on October 12<sup>th</sup>, before the STA Board meeting, a community workshop is being scheduled for the Suisun City Council Chambers. This workshop will give STA Advisory Committees and members of the public an opportunity to address the Board and identify their recommended funding priorities. The public will also have an opportunity to provide comments at the STA Board meeting that evening at 6:00 p.m. The full Call for Projects schedule is provide as Attachment C.

#### Fiscal Impact:

Projects selected as a result of the Call for Projects are then eligible to receive funding. There is an 11.47 % non-Federal match required for OBAG 2 projects and programs.

#### **Recommendation:**

Informational.

### Attachments:

- A. OBAG 2 Evaluation Criteria
- B. OBAG 2 Checklist for Applicants
- C. OBAG 2 Call for Projects Schedule

	1	2 – SB 375	3 – SB 375	4 - MTC	5 - MTC	6 - STA	7 - STA	8 - STA	9 - STA	10 - STA	11 - STA	12 - STA	13 - STA	14 – STA	15 - STA	16 - STA
	Eligible? (i.e. in	Does the	Does the	Number	Does the	Number	Does the	Does the	Does the	Is the project	Is the project	Does the	Does the	Can the	What are	What
	an STA plan or	project	project	of RTP	jurisdiction	of CTP	project	project	project	located on a	in/supporting	project	project	project	other	phase is
	project list)	contribute	support the	Goals	implement	Goals	support a	directly	support a	Route of	a Community	address a	benefit	be	committed	the
	Y/N	to lower	development	advanced	OBAG 2 anti-	Advanced	regionally-	support a	Transit	Regional	of Concern?	locally-	multiple	delivered	funds?	project
		GHG	of affordable		displacement		significant	PDA or	Center of	Significance?		identified	jurisdictions,	within		currently
		emissions?	housing?		criteria?		employment	PCA?	Regional			safety	or a large	the OBAG		and where
							center?		Significance?			issue?	number of	2 time		will the
PROJECT													residents or	frame?		federal
NAME													businesses?			funds be
AND																dedicated
SPONSOR																toward?

# STA OBAG 2 PROJECT SUBMITTAL CHECKLIST

Agency	
Project Name and Brief	
Description, including	
project limits.	
Describe the STA Plan in	Enter information in Project Information Sheet
which the project or	<b>,</b>
program is identified.	
Describe how the project	
reduces GHG emissions.	
How does the project	
support the construction	
of new housing?	
Is this housing affordable	
to low income	
households?	
How many RTP	
Performance Targets are	
advanced by this	
project/program? Please	
list them.	
Describe the anti-	
displacement policies the	
agency has in place.	
How many Solano CTP	
Goals are advanced by this	
project/program? Please	
list them.	
How does the project	
support a designated	
Regionally Significant	
Employment Center?	
Is the project located in or	
does the project/program	
directly support a PDA or	
PCA?	
Does the project include	
or directly support a	
Transit Facility of Regional	
Significance?	
Is the project located on a	
Route of Regional	
Significance?	

Is the project located in or does the project/program directly support a Community of Concern?  Does the project or program address a safety project or issue included in the Solano Travel Safety Plan?  Does the project benefit	
multiple jurisdictions, or a large number of residents or businesses?	
What milestones have already been achieved that will make the project deliverable in the OBAG 2 timeframe?	Enter information in Project Information Sheet
What are the fund sources for the project that are already committed?	Enter information in Project Information Sheet
What phase is the project currently and where will the federal funds be dedicated toward?  1 point- Concept with federal funds committed to multiple phases 2 points- Concept with federal funds committed to construction 3 points- Environmental initiated with federal funds committed to construction 4 point- Environmental completed with federal funds committed to construction	

MILESTONE	TAC	BOARD
Available Funds Identified	8/31/16	9/14/16
Draft Evaluation Criteria Discussed with	8/24/16	
TAC		
Evaluation Criteria Adopted	8/31/16	9/14/16
Call for Projects Issued	8/31/16	9/14/16
Citizen Advisory Committee Meetings:		
BAC	9/1 ; 11/3	
PAC	10/6 ; 12/1	
Seniors and People with Disabilities	TBD	
PCC	9/15	
SR2S	TBD	
Board Workshop/Committee Project		10/12/16
Presentation		
Project Submittals Due *		11/18/16
Presentation of Submittals to STA Board		12/14/16
(no action)		
STA staff evaluation of projects, including	11/28/16 through	
one-on-one meetings with project/program	12/16/18	
sponsors		
Preliminary Recommendations for Project		1/11/17
Selection and Funding		
Additional advisory committee meetings	1/17	
Project Selection **	1/25/17	2/8/17

- \* Projects must include all STA submittal requirements, including:
  - Project is a Tier 1 or Tier 2 CTP project or an RTP project already submitted by STA, or
  - Is a specific project listed in a draft or final STA plan
  - Signed cover letter
  - Completed OBAG 2 Checklist for Applicants
  - Completed MTC Complete Streets checklist
  - Completed STA Project Information Sheet
- \*\* Prior to Project Selection, the City of Dixon and Solano County need to demonstrate compliance with MTC's Complete Streets requirements; and,

All agencies except Vallejo must adopt Surplus Land Act resolutions



DATE: September 14, 2016

TO: SolanoExpress Intercity Transit Consortium FROM: Liz Niedziela, Transit Program Manager

RE: History of State Transit Assistance Funds (STAF) Population-Based Funds –

Allocations and STA Funding Priorities

#### **Background:**

State Transit Assistance funds (known as STAF in Solano County) are derived from revenue generated from statewide sales tax on diesel fuel. STAF funds are to be used to provide financial assistance for public transportation including funding for transit planning, operations, and capital acquisition projects. The Consortium and a member of the STA Board have requested a history of STA's programming of STAF funds. This staff report focuses first on Northern Counties STAF Solano share and then on Regional Paratransit funds.

From the state level to the local level, the STAF are distributed through various channels. To begin with, 50% is distributed based on revenue factors. The other 50% is distributed to regions by population. In the Bay Area, the latter 50% is directed to Metropolitan Transportation Commission (MTC).

MTC maintains a portion of the funds for transit coordination projects such as Clipper, 511, Transit Connectivity. MTC apportions the balance via three broad categories: Northern Counties/Small Operators, Regional Paratransit, and Lifeline. Solano receives STAF funds to be programmed via all three categories. For the past fifteen years, MTC distributes the Northern Counties and Regional Paratransit funds for Solano County, based on recommendations from the Solano Transportation Authority (STA). Solano also receives a portion of the Lifeline funds which is also programmed by STA. This is a newer STAF category established by MTC, with recommendations provided by STA's Lifeline Advisory Committee, over five years ago to fund projects for low-income populations. Lifeline projects have typically been priority projects identified through Community Based Transportation Plans (CBTPs) and been selected for funding through a competitive process overseen by the STA.

For many years, Solano's Northern County STAF population share has fluctuated and ranged from a low at zero in Fiscal Year (FY) 2009-10 to a high of \$1,959,512 in FY 2012-13. It has averaged \$1,205,116 per year since FY 2004-05. Although STAF may be used for intercity operating, given the small amount the county received and its wide swings of funding levels, it has typically been used for one-time investment such as local matches for vehicle purchases, planning and one-time projects and start-up programs. On occasion, it has been used to cover short-term intercity service operating funding shortfalls.

Regional Paratransit STAF revenue is typically smaller – approximately \$200,000 annually. Regional Paratransit STAF revenue has primarily been used for one-time capital expenses for the two largest intercity paratransit services operated by Fairfield and Suisun Transit (FAST) and Solano County Transit (SolTrans formerly Vallejo Transit), occasionally to fill operating funding gaps, and recently for the start of Mobility Management Programs focused on mobility services for Solano County's growing population of seniors and persons with disabilities.

#### **Discussion:**

Cities of Benicia, Fairfield, and Vallejo have long used their local Transportation Development Act (TDA) funds for transit only, it was not until the last seven years that the remaining four agencies in Solano discontinued using TDA funds for streets and roads. This County practice is allowable and more precautious in rural areas and Solano County local agencies were the last in the Bay Area to not utilize their local TDA funds exclusively for transit. While local jurisdictions used TDA for local streets and roads, the county was subject to the Unmet Transit Needs process. In 2008, three jurisdictions (Suisun City, Rio Vista, and the County of Solano) continued to use TDA for streets and roads. In 2007, the City of Vacaville discontinued this practice. MTC relied on STA to manage the Unmet Transit Needs process each year which continued until FY 2012 when the remaining three agencies opted out of this process.

As transit operators' operating and capital replacement costs became more challenging, particularly for the larger intercity operators, FAST and Vallejo Transit (subsequently SolTrans when Benicia and Vallejo Transit systems merged in 2013) who were already using all their transit funds for transit, the Northern Counties STAF became more important to pass a special countywide transportation sales tax. Despite three separate attempts, Solano is still the only Bay Area County that does not benefit from a local transportation sales tax. As a result, STAF has been a valuable funding source in Solano to assist with operating shortfalls on intercity routes as well as to advance multi-jurisdictional transit projects and begin replacing SolanoExpress buses.

#### Small Operators/Northern County

Since the mid-1990s, the STA has managed the county's STAF funds following its formation as Joint Powers Agreement (JPA) by the seven cities and the County. In the mid-1990s, the STA began operating Solano Paratransit as a result of a non-profit suddenly being unable to operate the service and the County of Solano requesting STA takes over the service. Following the previous service model, it began as a countywide American with Disabilities Act (ADA) plus paratransit service managed by the STA and operated under contract by Fairfield-Suisun Transit (now FAST); Vallejo Transit assumed the south county intercity ADA paratransit operations with Benicia subsequent to taking over the service from Vallejo for Benicia. STA claimed the TDA funds for the service contracted to FAST for operation while STAF was used for the local match to fund vehicle replacements. TDA claims were based on an intercity funding agreement specifically for Solano Paratransit that served five jurisdictions. For many years, both Northern County and Regional Paratransit STAF funds were primarily used for the local match for vehicle replacements for the two largest operators (Vallejo Transit and Fairfield-Suisun Transit) who both were using all their local TDA funds for transit operations (Vallejo and Fairfield only).

To maintain Yolo Solano air district funding, in 1997, STA assumed management of Route 30 (Fairfield-Sacramento) from FAST and contracted operations with YoloBus who could operate the service with alternative fuel vehicles. As the air district funding gradually reduced, Northern County STAF helped sustain the route while the service was promoted and the route matured with increased ridership and a subsequent funding agreement developed by STA with Dixon, Fairfield, Vacaville and County of Solano. In 2000, STA transferred the operation of the Route 30 service back to FAST. STAF funds also supported Vallejo Transit Route 85 (Vallejo-Fairfield via SCC) for several years. The passage of RM2 in March 2004 provides operating funding for SolanoExpress Bus Service that crosses the bridge. Route 30 is managed by STA and did not qualify for RM2 funding since it services Sacramento and does not cross a bridge. Route 85 received funding support since it provided service 7 days a week and serves Fairfield residents as well.

In 2006, Northern County STAF exceeded \$500,000 for the first time. This allowed not only funding for operating assistance to sustain Routes 30 and 85, but also the ability to fund some transit operator priority projects and some intercity jurisdictional transit studies and marketing as part of the SolanoExpress (formerly Solanolinks) efforts. Fuel prices had been rapidly increasing and there was a concern about relying on STAF too much for operating. The Intercity Transit Funding (ITF) Agreement was initiated by STA at the request of Vallejo Transit and FAST to address the issue of stabilizing funding for intercity routes and to phase out reliance upon STAF given its volatility. This was modeled by STA on the Solano Paratransit funding agreement. The STA Board approved a set of priorities for STAF funds (Attachments A and B).

With a sudden increase in one time STAF funds in FY 2007-08 (which was not expected to be sustained), STA directed STAF to transit capital. Funds began to be reserved for intercity bus replacement and a countywide multi-year transit capital plan was created. Over \$500,000 was also directed to intercity routes' operations to help sustain the service with the unexpected increased costs associated with a significant fuel price increase. MTC passed Resolution 3814 stating that concurrence from STA for would be needed for all Solano County STAF allocations. Beginning in FY 2008-09, the Vallejo revenue apportionment is combined with Solano, as per MTC Resolution 3837.

In FY 2009-10, STAF significantly decreased, but fuel prices had fortunately also declined. The majority of the STAF was still allocated by STA to intercity operations which reduced the financial burden on all operators who participate in the ITF. Funding was available for other projects requested from transit agencies that were using all their TDA for transit purposes. In 2010, the unexpected happened, all STAF was suspended by the State of California due to the state fiscal crisis. Fortunately, STA had reserved enough STAF in the previous year and with the previous passage of RM2 fund by Bay Area voters in 2004 and the development of the ITF Agreement, the SolanoExpress service was sustained in tact.

In FY 2010-11, STAF returned, thanks to a successful lawsuit and a restructuring of the fund. Proposition 22 and follow-up legislation has resulted in a stabilization of STAF by continuing the "historic" sales tax rate of 4.75% on diesel fuel (of which half goes into the STAF and the other half is available for appropriation from the Public Transportation Account) and enactment of the "gas tax swap" resulting in a new increment of state excise tax on diesel fuel dedicated to STAF. With all of the RM 2 funded SolanoExpress buses scheduled to retire in the next ten years, rebuilding the intercity transit vehicle replacement local match reserve has become a priority. With the inauguration of the newly consolidated transit agency SolTrans, supporting its transition and start-up was another priority. Other new projects that supported the intercity routes' operations also received funding.

In FY 2011-12, STAF was focused on new transit projects and services such as supporting the formation of the new SolTrans JPA, local match for new transit route on Hwy 12/Jameson Canyon (Vine 21), Transit Corridor Study was programmed, transit capital stop for the new County building opened in Vacaville, and a new SolanoExpress marketing campaign.

In FY 2012-13, the priority was on transit coordination countywide with funding of the first countywide Coordinated SRTP for all five transit operators, Intercity Ridership Study, Public Private Partnership Study for ten transit centers, Intercity transit marketing, intercity transit capital replacement local match reserve, Mobility Management programs, provide transit support to Dixon Readi-Ride and Rio Vista Delta Breeze, and funding near the Benicia Bus Hub project.

In FY 2013-14, the emphasis on the future continued with additional STAF funds reserved for intercity transit capital replacement local match, Clipper implementation, a transit alternative fuel study, and improvements to the Suisun Amtrak Station. Also, MTC designated STA as the Consolidated Services Agency for Solano County.

In FY 2014-15, the focus on the future continued with additional STAF funds reserved for the intercity transit capital replacement local match, a P3 (Public, Private Partnerships) Implementation follow-up – Curtola Park and Ride Expansion, Coordinated Short Range Transit Plans for Solano County Transit Operators, Transit Corridor Study, and Benicia Intermodal.

In FY 2015-16, STAF continued to fund the intercity capital replacement local match and the transit coordination. Other projects include Suisun Amtrak project swap, Ridership Survey and Analysis and Water Transportation Plan.

STAF funding has been decreasing since FY 2013-14 from \$1,927,364 to an estimated \$1,250,753 for FY 2016-17.

#### Regional Paratransit

Until quite recently, Solano's STAF Regional Paratransit annual allocation has been less than \$200,000. From the mid-1990s until 2008 prior to when the intercity ADA paratransit services (Solano Paratransit) were replaced by a subsidized intercity taxi program for ambulatory only, the majority of Regional Paratransit funds were dispersed by STA to the two intercity ADA paratransit providers. Vallejo Transit provided the service in the Vallejo/Benicia area and STA/FAST delivered intercity ADA-plus paratransit service in the rest of the county. About half of the revenue (\$88,000) was annually directed to Vallejo Transit (see Attachment D) until STAF was suspended. The balance was used for Solano Paratransit local match for vehicle replacements, vehicle improvements, and some towards operations. Management of the PCC was also funded with Regional Paratransit funds. STAF Regional Paratransit funds have also been used to assist Benicia Transit with an operating shortfall for a period when they offered their own intercity paratransit service. After concerns were raised by funding partners about escalating costs for Solano Paratransit, funds were allocated for an assessment study of Solano Paratransit.

By the time STAF funding was restored in 2011, Solano Paratransit was dissolved by STA at the request of FAST and a new subsidized intercity taxi program for ambulatory ADA paratransit riders had been implemented countywide by the transit operators with Vacaville initially the lead agency managing the program. Regional Paratransit annual allocations were now higher. They were directed by STA to a countywide transportation study for seniors and people with disabilities as well as committee outreach. Two Senior Summits had been held by STA in 2009 and a new countywide forum formed, Solano Seniors and People with Disabilities Transportation Advisory Committee.

Following the completion of the countywide study, a mobility management planning effort was begun to prepare for implementation of priority projects. The Mobility Management Plan has been funded by Regional Paratransit funds as have projects such as the non-profit's Faith in Action Volunteer Driver Program and Intercity Subsidized Taxi Program.

In 2014, Regional Paratransit funds were used to fund the implementation of a new countywide ADA In-Person Eligibility Assessment program. These funds have been programmed by STA to implement the Mobility Management Travel Training Program, a Solano Mobility Website and Call Center for Seniors and People with Disabilities and to develop sustainability after short-term grant funding expires.

In 2015 and 2016, the ADA In-Person Eligibility Assessment program continued to be funded along with the two advisory committees Solano Seniors and People with Disabilities Transportation Advisory Committee and Paratransit Coordinating Council. Regional Paratransit funding has been decreasing since FY 2013-14 from \$375,000 to an estimated \$243,442 for FY 2016-17.

#### **Summary Conclusion**

In summary, the STA has been actively involved in assessing funding and ensuring the implementation of various intercity transit operations and programs since the mid-1990s when oversight of Solano Paratransit Service by STA was requested by the County of Solano. To stabilize that service, STA began its often replicated task of developing a funding agreement among transit operators to sustain this important service. Over the years, STAF funds have been increasingly used to be proactive in funding processes to stabilize intercity fixed-route and paratransit services and avoid service disruptions as well as to proactively prepare for the future. With multiple small transit operators and no countywide transit operator, MTC has relied upon the STA to coordinate and work with Solano's five (formerly six) local transit operators to distribute regional, State, and Federal transit funds consistent with the funding source policies and Solano County's transit priorities identified in the Solano Countywide Transportation Plan. This has been a longstanding successful and in recent years award winning process for the distribution of Small Operators/Northern Counties and Regional Paratransit State Transit Assistance Funds among various priorities, programs, projects and transit services.

#### **Recommendation:**

Informational.

#### Attachments:

- A. Historical Highlights for Small Operators/Northern County
- B. Historical Narrative for Small Operators/Northern County
- C. Historical Highlights of Regional Paratransit

# Historical Highlights (Small Operator/Northern County)

Fiscal Year	<u>Activity</u>						
1998	STA operates Rt. 30 under contract with YoloBus with alternative fuel vehicle and funding from YSAQMD and STAF. Begin transition away from YSAQMD funds with support of STAF.						
2000	STA transfers Route 70 service contract to FAST.						
2004	Bay Area voters approve RM 2 which provided Express Bus operating funding.						
2005	STAF remains under \$500,000. Largest allocation to Vallejo Transit's Rt. 85 (\$175,000) for operating assistance to route connecting Vallejo and Fairfield via Solano Community College. RM 2 Express Service implementation by Vallejo Transit 91 and 92.						
2005	MTC provides new Express Buses to Vallejo Transit and FAST.						
2006	STAF exceeds \$500,000.						
	Operating assistance to VT Rt. 85 and FAST Rt. 30.						
	Route 78 started new service.						
	Routes 91 and 92 were eliminated due to poor ridership performance.						
	Funds to FAST ITS equipment and planned Central Transit Center						
	Funds to Dixon for CBTP priority projects: medical shuttle and subsidized taxi scrip for low-income						
	Funds to SolanoExpress marketing and multi-jurisdictional studies.						
	STA begins managing MTC Lifeline funds.						
	STA develops RM 2 funding agreement with Vallejo Transit and FAST.						
	Fuel prices rapidly increasing significantly impacting cost of bus operations. Uncertainty of when prices will plateau.						
	Intercity Transit Funding (ITF) agreement initiated at request of Vallejo Transit and FASTS to avoid recurring funding shortfalls on key intercity routes and reducing dependency on volatile STAF.						

2007

STAF revenue significantly increases to over \$2 million due to State Proposition 42 and spillover funds.

First \$1 million reserve created for intercity vehicle replacement to cover several years in future.

Over \$500,000 directed to Vallejo Transit and FAST for intercity operating assistance to assist in development of Intercity Funding Agreement.

\$150,000 directed to intercity ridership study and a transit finance assessment to support new ITF.

Initial multi-year transit capital plan for transit vehicles and other capital needs created.

Early FY2007 (Oct 2006), a major intercity route (Rt. 90) was transferred from Vallejo Transit to FAST for operation. County RM2 funds and STAF redistributed. Rt. 90 managed by STA at request of FASTS.

Prop. 1B approved creating a new short term funding opportunity for vehicle replacements.

MTC Reso 3814 directs that Solano Prop 1B allocations be agreed to by the STA Board to aid in coordination and consolidation efforts.

Early State budget indications that STAF would significantly decrease in FY 2008.

Significant decrease in funding. Estimate less than \$700,000 Over \$400,000 to intercity operations.

Funding limited for local and intercity transit studies

\$100,000 for reserved for intercity bus replacement local match (1.1 million total)

STAF decreases Vallejo Transit apportionment incorporated into countywide allocation

\$600,000 STAF directed to Vallejo Transit to replace their historical direct apportionment.

\$500,000 directed to other county operators who used all their TDA for transit (Benicia, Dixon, FAST, Vacaville).

STAF suspended due to State budget crises.

2008

2009

2011

Two years of STAF funds received following lawsuit and legislation were approved.

\$1.1 million reserved for intercity transit vehicle replacement (no additional funds allocated)

Funding for SolTrans transitional costs, and various studies.

STA intentionally did not allocate all funds given volatility of past few years.

Route 30 extended by FAST to Sacramento.

New revenue estimate of \$1.5 million

Accumulated \$1.6 million reserved for future intercity bus replacement local match

Funds directed to transition costs for newly forming SolTrans JPA, SolanoExpress marketing, P3, Corridor Study, Intercity Bus Replacement and matching grant request for potential new service on Hwy 12/Jameson Canyon.

Bus Turnout/Transit Plaza at new County Building in Vacaville.

New estimate of \$2.1 million estimate.

Accumulated \$1.1 million reserved for future intercity bus replacement local match (funding swap with SolTrans decreased bus replacement accumulated funds)

#### Funding directed to:

- 1. Coordinated SRTP
- 2. Intercity Ridership Study
- 3. Intercity Transit Corridor Study
- 4. Intercity Bus Replacement
- 5. SolanoExpress Marketing
- 6. Mobility Management
- 7. Transit Assistance Rio Vista
- 8. Rail and Water Transportation Studies
- 9. Alternative Fuel Study

New estimate of \$1.8 million estimate.

Accumulated \$2.3 reserved for future intercity bus replacement local match

#### Funding directed to:

- 1. Coordinated SRTP
- 2. Suisun City Amtrak Rehabilitation
- 3. Clipper Implementation
- 4. SolanoExpress Marketing
- 5. Alternative Fuel Match for Benicia and SolTrans

- 6. Mobility Management
- 7. Transit Assistance Rio Vista
- 8. Intercity Bus Replacement local match

2015 \$5.4 million available estimate (\$1.9 M new and \$3.5 M in carryover)

> \$2.9 million accumulated for intercity transit bus replacement local match and \$600,000 in pending projects.

### Funding directed to:

- 1. P3 at Transit Facilities Study-Curtola
- 2. Coordinated SRTP/Corridor Study
- 3. Transit Coordination for Rio Vista
- 4. Benicia Intermodal Station
- 5. Mobility Management
- 6. Intercity Bus Replacement local match

2016 \$5.8 million available estimate (\$1.7 M in new and \$4.1 M in carryover)

> \$3.5 million accumulated for intercity transit bus replacement local match and \$600,000 in pending projects.

#### Funding directed to:

- 1. Transit Coordination
- 2. Suisun City Amtrak Remodel
- 3. Water Transportation Plan
- 4. Ridership Survey & Analysis
- 5. Intercity Bus Replacement local match (completes round 2 at \$4.3 million)

## **Historical Narrative**

By FY2005 the Solano's Northern Counties STAF share was still under \$500,000. The largest allocation approved by the STA was for operating assistance to Vallejo's Rt. 85 (\$175,000). Funds were also allocated for Solano Paratransit bus wraps to better identify the vehicles and marketing of intercity bus routes at the time referred to as SolanoLinks routes. The balance was allocated to other one-time expenses primarily studies of multi-jurisdictional relevance.

In FY2006, Solano's Northern Counties share exceeded \$500,000. It continued to support Rt. 85 operating costs as well as fill a FAST Rt. 30 operating shortfall. Funds were also directed to SolanoLinks marketing and multi-jurisdictional transit studies. FAST received funds for ITS equipment as well as to study the planned Central Transit Center and Dixon for a medical shuttle and taxi scrip programs identified as priorities through a recent CBTP.

In FY2006 marked the beginning of STA managing the STAF Lifeline funds. Lifeline funds were distributed through a competitive process. Project proposals were submitted by transit operators and non-profits for transportation projects to meet the needs for the low-income population. A committee reviewed the proposals, interviewed project proponents and made a recommendation to the STA Board for approval. The STA Board approved project list was used by MTC to distribute Lifeline STAF funds. This process continues to remain in place.

Also in FY2006, the Intercity Transit Funding (ITF) Agreement was initiated. Prior to the ITF there had been informal arrangements for intercity routes operated by Vallejo Transit and FAST with funding assistance from other operators. Too frequently, funding shortfalls would arise and the STA was approached to fill the gaps. The purpose of the ITF agreement was to create an agreed upon methodology to determine shared funding of intercity routes that were financially sustainable, gave funding certainty to both the routes' operators and funding partners, and created a shared process for service planning these routes. This was a time when fuel prices had been steadily increasing and concerns were that they would continue seriously impacting the viability of fuel-hungry inter-city routes. Given STAF's volatility, the ITF agreement was also intended to gradually discontinue the use of STAF as an on-going funding source for these important intercity routes.

The initial FY2007 STAF revenue estimate was significantly higher than usual and increased to over \$1million. This was primarily due to Proposition 42 revenue generated in FY2006 and applied in FY2007. In addition there were spillover funds from the State's Public Transportation Account (PTA). Much of the increase was used for intercity routes. Almost \$500,000 was directed to Vallejo Transit and FAST for intercity operating assistance. Another \$150,000 was to conduct the first countywide (local and intercity)on-board ridership survey which also included on/off counts; the upcoming ITF funding agreement formula was to be based on ridership data collected on the intercity routes every three years. Another STAF funded study associated with the ITF was the intercity transit finance assessment study. One of its main tasks was to determine how to assign costs, revenues and performance measures at a route level versus a system level. Other transit projects, marketing, and planning efforts also received STAF funds.

In FY2007 STA continued to provide management oversight for Rt. 30 and Solano Paratransit that were operated by FAST. STA secured funding and managed funding agreements for these multi-jurisdictional services. STA had managed Solano Paratransit since the mid-1990s when the previous operator (a non-profit) could no longer sustain service. STA began managing Rt. 30 in FY 2001 and contracted with YoloBus to operate the service with CNG vehicles as required to maintain air district funding for the route. Several years later Rt. 30 came back under the operation of FAST. As Solano Paratransit fares were in part tied to Rt. 30 fares due to ADA requirements, the STA approved a fare increase in FY2007 for both Solano Paratransit and Rt. 30. STAF had been used to transition Rt. 30 from depending upon air district funds once they expired. STA's management of Solano Paratransit continued until 2009.

Early in FY2007, MTC approved an even higher STAF revenue estimate region wide resulting in nearly \$2 million more for Solano to program as a result from Proposition 42 repayment and spillover. Transit operators and the STA agreed that as these were one-time funds that should not be used for transit operating. The largest allocation (\$1 million) of these funds was for Intercity Vehicles. This recognized the substantial future cost of replacing the nearly fifty over the road coaches used for the intercity routes that were nearing the middle of their lifecycle. The intent was to begin to build a reserve for the local funding match for these vehicles' replacements. Other transit capital requests were submitted. STA worked with the operators to create a multi-year transit capital plan for vehicles and other capital needs.

The Fall of 2006 also marked the transfer of a major intercity route (Rt. 90) from Vallejo Transit to FAST operation. Along with this restructuring and redistributing of Regional Measure 2 (RM2) funds, about \$400,000 of STAF for operating was allocated to these two transit operators. An agreement was approved that FAST would operate the route with STA management.

In the process of developing the countywide transit capital funding plan, a set of priorities were outlined for Northern Counties/STAF:

- STA core transit functions transit planning, marketing and management/coordination
- Intercity capital matching funds for fleet replacements on Routes 30 and 90
- Intercity operating support and fleet replacements for Routes 30, 90 and other routes
- Other transit needs dependent on available funding

In February 2007, the STA Board approved the allocation of \$1 million of STAF to Rt. 30 and 90 vehicle replacement with the caveat to revisit the issue. Recently approved Proposition 1B funding had created a new funding opportunity to fund bus replacements. There was also concern about the direction STAF funding was about to take. Early estimates for FY2008 suggested there would be a significant decrease. At the same time high fuel prices remained and their detrimental impact on intercity transit operators remained a concern into FY 2008. The FY2007 spike in STAF funds was over and the revenue estimate for FY2008 was less than \$700,000.

The STA Board took action in July 2007 to allocate \$230,000 to FAST and \$266,000 to Vallejo Transit as a local matched needed to replace local buses. As the STAF revenues were decreasing, few new projects were funded but STAF was still directed to intercity operations (over \$400,000) and various local and inter-city transit studies.

In June 2007, MTC approved modifications to Resolution 3814 that addressed programming framework for Proposition 1B Regional Transit Funding. In this Resolution 3814, that "allocations to Solano county operators in the Small Operators/Northern Counties category shall follow concurrences by the Solano Transportation Authority to aid in transit service coordination and potential agency consolidation efforts." To advance regional policies and improve transit coordination this meant that STA approval was needed for the annual release of both capital and augmented STAF operating assistance to all STAF-eligible transit operators in Solano. One result of this was the aggregation of Vallejo Transit's direct apportionment into the Solano total.

2009 was the first year that Vallejo Transit did not receive an apportionment of Northern Counties/STAF funds which at the time was about \$600,000 annually. Vallejo Transit received over \$600,000 to replace their historically direct apportionment due to operating shortfalls. \$500,000 was programmed for the other Solano operators who used all their TDA funds for transit (Benicia, Dixon, FAST, Vacaville). Funds were also allocated for the Vallejo Baylink Ferry. Studies supporting the countywide Comprehensive Transportation Plan were approved for funding.

The State Budget approved for FY 2009-10 included a provision to completely suspend all STAF funding in FY 2009-10 and for several years forward. After a lawsuit and several pieces of legislation were approved, STAF funding for FY 2009-10 and FY 2010-11 was made available in late FY 2010.

About \$3 million was available for programming of this FY 2010/FY 2011 STAF. A third of this was carryover. Note that capital replacement reserves are typically not claimed immediately and will show up as projected carryover. About half of the funds were approved for new projects such as the Benicia Transit Site Plan, countywide Public/Private Partnerships at Transit Facilities Study, SolTrans Transitional costs, Transit Freeway Corridors Study Update as well as \$500,000 for the intercity transit vehicle replacement match reserve (for Vallejo and FAST) that had previously been eliminated due to lack of funds. Given the volatility of STAF over the past few years, a conservative approach was taken by not approving a greater portion of the STAF be approved for spending.

For FY 2012, the new revenue estimate for STAF was \$1.5 million. New projects approved for funding included an SR-12 Jameson Canyon grant match, Bus Turnout and Transit Plaza at a new County Building, Transition cost for the newly formed SolTrans, and SolanoExpress Marketing.

STA continued to provide financial and staff support to SolTrans during the initial year of SolTrans formation. As SolTrans transitioned its functions and transit service from the Cities of Benicia and Vallejo, SolTrans requested a \$1 million from Lifeline Proposition 1B to be swapped with STAF then redirecting the funds to SolTrans operating. The Proposition 1B funds would then be used for intercity bus replacement. This proposal was part of MTC's proposed implementation plan to fund the transitional cost for SolTrans with total targeted amount of \$2.4 million. The STAF funds swapped were already programmed for the intercity bus replacement.

In FY 2013, new projects approved for funding such as the Coordinated SRTP (local match), Mobility Management implementation, SolanoExpress Marketing, Intercity Ridership Study update and other activities. Of the \$2.1 million STAF estimate, \$1.2 million is for intercity bus replacement local match reserved for the future for SolTrans and FAST.

The FY 2014 STAF total available revenue estimate was projected to be \$5.2 million in September 2013. Of this amount, \$2.7 million is programmed in future years which includes \$2.3 for intercity bus replacement local match and \$400,000 in pending projects. The new STAF funds for FY2013-14 in the amount of \$1.8 million were approved for projects by the STA Board July 2013. This included \$600,000 to FAST/SolTrans for Intercity Bus Replacement funds for improvements at the Suisun City Amtrak Station, Clipper Implementation, Alternative Fuel Study match for Benicia and SolTrans among other items.

The FY 2015 STAF total available revenue estimate was projected to be \$5.374 million. Of this amount, \$3,484 million is programmed in future years which includes \$2.9 for intercity bus replacement local match and \$500,000 in pending projects. The new STAF funds for FY 2014-15 in the amount of \$1.859 million were approved for projects by the STA Board September 2014. This included \$600,000 to FAST/SolTrans for Intercity Bus Replacement funds. Additional project included, Transit Coordination, P3 at Transit Facilities Study – Curolta, Countywide Coordinated Short Range Transit Plan, Transit Corridor Study, Benicia Intermodal and Mobility Management among other items.

The FY 2016 STAF total available revenue estimate was projected to be \$5.779 million. Of this amount, \$4.101 million is programmed in future years which includes \$3.5 for intercity bus replacement local match and \$600,000 in pending projects. The new STAF funds for FY 2015-16 in the amount of \$1.678 million were approved for projects by the STA Board January 2016. This included \$754,312 to FAST/SolTrans for Intercity Bus Replacement funds. Additional project included, Transit Coordination, Suisun City Amtrak rehabilitation, Ridership Survey and Analysis and Mobility Management among other items.

## **Regional Paratransit Highlights**

Fiscal Year 2005	Highlights \$88,000 (approximately half of new revenue) to Vallejo Transit for intercity paratransit service for Vallejo/Benicia \$76,000 for STA/FAST intercity Solano Paratransit operating and local match for vehicle replacement \$20,000 for STA to manage PCC					
2006	\$ 88,000 to Vallejo Transit \$ 34,000 to wrap Solano Paratransit vehicles \$ 35,000 for Solano Paratransit Assessment Study \$ 37,000 for PCC management					
2007	\$ 88,000 to Vallejo Transit \$ 15,000 for Benicia Paratransit Operations \$ 10,000 Solano Paratransit Shortfall \$ 40,000 Solano Paratransit Assessment Study \$ 40,000 PCC management					
2008	\$88,000 to Vallejo Transit \$75,000 Solano Paratransit Operations and Vehicles \$40,000 PCC Management Solano Paratransit dissolved. Replaced by subsidized Intercity Taxi program for ambulatory ADA paratransit riders (Phase I)					
2010 & 2011	2010 Funding suspended due to State Budget crisis  When funds reinstated \$494,000 made available  \$50,000 for Transportation Study for Seniors and People with Disabilities and Committee Outreach \$50,000 SB83 Expenditure Plan TBD Subsidized Intercity Taxi Program Phase I and II					
2012	\$311,924 Projects for Seniors and People with Disabilities \$40,000 Faith in Action Volunteer Driver Program \$25,000 Subsidized Taxi Program \$100,000 Mobility Management Plan \$100,534 Projects for Srs and Pple w/Disabilities \$45,000 PCC Management					

2013	STA began reserving funds for the Mobility Management Program for sustainability.					
	\$289,343 \$100,000 \$ 25,000 \$ 45,000	Mobility Management Implementation Projects for Srs and People w/Disabilities Mobility Management Project Management PCC Management				
2014	\$150,000 \$129,194 \$ 30,000 \$ 50,000	ADA In-Person Eligibility Assessment Implementation Mobility Management Program Implementation Solano Sr&Pple w Disabilities Transp Advisory Comm. PCC Management				
2015	\$200,776 \$ 6,000 \$ 30,000 \$ 40,000 \$140,000	ADA In-Person Eligibility Assessment Implementation Mobility Management Program Implementation Solano Sr&Pple w Disabilities Transp Advisory Comm. PCC Management Intercity Paratransit Program/Taxi Scrip				
2016	\$380,000 \$ 30,000 \$ 35,000	ADA In-Person Eligibility Assessment Implementation Solano Sr&Pple w Disabilities Transp Advisory Comm. PCC Management				



DATE: September 27, 2016

TO: SolanoExpress Intercity Transit Consortium

FROM: Sean Hurley, Call Center Supervisor

RE: Mobility Call Center/Transportation Info Depot Monthly Updates

#### **Background:**

The STA has expanded their services to include the **Solano Mobility Call Center** in February 2014. In addition to providing commuters and Solano/Napa county employers with information on a variety of transit services and incentive programs, the Mobility Call Center provides seniors and people with disabilities various mobility information. The **Transportation Info Depot**, at the Suisun-Fairfield Train Depot opened in November 2014. The main objective in having staff at the Suisun-Fairfield Train Depot is to provide the public with expanded access to transportation information and mobility options.

## **Discussion:**

## Solano Mobility Call Center and Transportation Info Depot

For the month of August 2016, the Solano Mobility Call Center received a total of 359 calls with 206 of those being ADA/Mobility related. The Call Center also assisted 57 walk in customers and processed ten (10) Regional Transit Connection (RTC) applications. The call center also sold four (4) Clipper cards.

## **Transportation Info Depot**

The Solano Mobility Call Center has relocated back to the Suisun-Fairfield Amtrak station as of September 8<sup>th</sup>. The hours of operation will be Monday through Friday from 7am until 3pm. Customers can still receive assistance from 3pm till 5pm at the office at One Harbor Center in Suisun City. Clipper card sales are available only at the Transportation Info Depot.

#### **Recommendation:**

Informational.

#### Attachment:

A. Call Center Activity Chart

Call Center/Info Depot Activity	FY 15/16 Totals	FY 14/15 Totals	16-Jul	16-Aug
Emergency Ride Home			l	
New Employees	41	123	3	1
New Employers	1	26	0	0
Trips Taken	31	61	0	0
Bucks for Bikes				
New Applications	21	19	2	2
Incentives Awarded	13	15	3	0
Follow up Surveys sent	36	78	2	2
Train Depot Activity				
General Transit Questions	344	155	51	72
Trip Planniing	199	115	17	42
Other - Taxi, Misc	200	77	28	37
Totals:	3405	3194	96	153
Mobility Call Center Telephone Calls				
ADA Paratransit Eligibility	551	167	52	64
RTC Questions	221	145	24	39
Senior Trip Planning	27	55	1	0
Transit Training - Trainer	5	16	1	0
Transit Training - Trainee	16	2	3	1
Taxi Scrip Local	235	36	25	10
Taxi Scrip InterCity	243	18	96	58
Materials Mailed	83	41	12	19
Calls Referred to Outside Agencies				
* NonProfit	69	19	6	7
* Private	40	12	5	5
*Transit Agency	25	15	3	3
Totals:	1573	432	228	206
Call Center Customer Walk-In Totals:	234	269	45	57
Clipper Cards Sales				
Senior	23	21	2	3
Adult	83	41	4	7
Youth	4	0	2	0
Totals:	110	62	8	10
RTC Apps processed to Date	146	139	13	10
Bike Link Cards Sold	5	2	0	0



DATE: September 19, 2016

TO: SolanoExpress Intercity Transit Consortium

FROM: Drew Hart, Associate Planner

RE: Summary of Funding Opportunities

## **Discussion:**

Below is a list of funding opportunities that will be available to STA member agencies during the next few months, broken up by Federal, State, and Local. Attachment A provides further details for each program.

	FUND SOURCE	AMOUNT AVAILABLE	APPLICATION DEADLINE	
	Regional			
1.	One Bay Area Grant (OBAG) Cycle 2	\$14 million	November 18, 2016	
2.	Carl Moyer Memorial Air Quality Standards Attainment Program (for San Francisco Bay Area)	Approximately \$15 million	Due On First-Come, First Served Basis	
3.	Carl Moyer Off-Road Equipment Replacement Program (for Sacramento Metropolitan Area)	Approximately \$10 million	Due On First-Come, First-Served Basis	
4.	Air Resources Board (ARB) Clean Vehicle Rebate Project (CVRP)	Up to <b>\$2,500</b> rebate per light-duty vehicle	Due On First-Come, First-Served Basis (Waitlist)	
5.	Bay Area Air Quality Management District (BAAQMD) Hybrid Electric Vehicle Purchase Vouchers (HVIP) (for fleets)	Approximately \$10,000 to \$45,000 per qualified request	Due On First-Come, First-Served Basis	
	State			
	Federal			

<sup>\*</sup>New funding opportunity

## **Fiscal Impact:**

None.

## Recommendation:

Informational.

#### Attachment:

A. Detailed Funding Opportunities Summary

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## ATTACHMENT A

The following funding opportunities will be available to the STA member agencies during the next few months. Please distribute this information to the appropriate departments in your jurisdiction.

Fund Source	Application Contact**	Application Deadline/Eligibility	Amount Available	Program Description	Proposed Submittal	Additional Information		
Regional Grants <sup>1</sup>								
One Bay Area Grant (OBAG) Cycle 2	Robert Macaulay Director of Planning STA	November 18, 2016	\$14 million	The One Bay Area Grant (OBAG) is the federal funding package allocated through MTC. This is a five year funding package including STP and CMAQ funds. STA administers these funds through its role as a CMA.	N/A	Technical Advisory Committee will decide on administrative options. The STA Board will select project and programs for funding at the February 2017 Board Meeting.		
Carl Moyer Memorial Air Quality Standards Attainment Program (for San Francisco Bay Area)	Anthony Fournier Bay Area Air Quality Management District (415) 749-4961 afournier@baaqmd.gov	Ongoing. Application Due On First-Come, First Served Basis  Eligible Project Sponsors: private non-profit organizations, state or local governmental authorities, and operators of public transportation services	Approx. \$15 million	Carl Moyer Memorial Air Quality Standards Attainment Program provides incentive grants for cleaner-than-required engines, equipment, and other sources of pollution providing early or extra emission reductions.	N/A	Eligible Projects: cleaner on- road, off-road, marine, locomotive and stationary agricultural pump engines http://www.baaqmd.gov/Div isions/Strategic- Incentives/Funding- Sources/Carl-Moyer- Program.aspx		
Carl Moyer Off- Road Equipment Replacement Program (for Sacramento Metropolitan Area)	Gary A. Bailey Sacramento Metropolitan Air Quality Management District (916) 874-4893 gbailey@airquality.org	Ongoing. Application Due On First-Come, First- Served Basis  Eligible Project Sponsors: private non-profit organizations, state or local governmental authorities, and operators of public transportation services	Approx. \$10 million, maximum per project is \$4.5 million	The Off-Road Equipment Replacement Program (ERP), an extension of the Carl Moyer Program, provides grant funds to replace Tier 0, high-polluting off-road equipment with the cleanest available emission level equipment.	N/A	Eligible Projects: install particulate traps, replace older heavy-duty engines with newer and cleaner engines and add a particulate trap, purchase new vehicles or equipment, replace heavy-duty equipment with electric equipment, install electric idling-reduction equipment http://www.airquality.org/mobile/moyererp/index.shtml		

<sup>&</sup>lt;sup>1</sup> Regional includes opportunities and programs administered by the Solano Transportation Authority and/or regionally in the San Francisco Bay Area and greater Sacramento

Fund Source	Application Contact**	Application Deadline/Eligibility	Amount Available	Program Description	Proposed Submittal	Additional Information			
Regional Grant	Regional Grants <sup>1</sup>								
Air Resources Board (ARB) Clean Vehicle Rebate Project (CVRP)*	Graciela Garcia ARB (916) 323-2781 ggarcia@arb.ca.gov	Application Due On First- Come, First-Served Basis (Currently applicants are put on waitlist)	Up to \$5,000 rebate per light-duty vehicle	The Zero-Emission and Plug-In Hybrid Light-Duty Vehicle (Clean Vehicle) Rebate Project is intended to encourage and accelerate zero-emission vehicle deployment and technology innovation. Rebates for clean vehicles are now available through the Clean Vehicle Rebate Project (CVRP) funded by the Air Resources Board (ARB) and implemented statewide by the California Center for Sustainable Energy (CCSE).	N/A	Eligible Projects: Purchase or lease of zero- emission and plug-in hybrid light-duty vehicles http://www.arb.ca.gov/mspr og/aqip/cvrp.htm			
Bay Area Air Quality Management District (BAAQMD) Hybrid Electric Vehicle Purchase Vouchers (HVIP)*	To learn more about how to request a voucher, contact: 888-457-HVIP info@californiahvip.org	Application Due On First- Come, First-Served Basis	Approx. \$10,000 to \$45,000 per qualified request	The California Air Resources Board (ARB) created the HVIP to speed the market introduction of low-emitting hybrid trucks and buses. It does this by reducing the cost of these vehicles for truck and bus fleets that purchase and operate the vehicles in the State of California. The HVIP voucher is intended to reduce about half the incremental costs of purchasing hybrid heavy-duty trucks and buses.	N/A	Eligible Projects: Purchase of low-emission hybrid trucks and buses http://www.californiahvip.o			

<sup>\*</sup>New Funding Opportunity

\*\*STA staff, Drew Hart, can be contacted directly at (707) 399-3214 or <a href="mailto:dhart@sta.ca.gov">dhart@sta.ca.gov</a> for assistance with finding more information about any of the funding opportunities listed in this report